

Table of exchange rates for various countries including Australia, Canada, Hong Kong, etc.

FINANCIAL TIMES

A vicious race to develop new products, Page 14

EUROPE'S BUSINESS NEWSPAPER

Wednesday September 19 1984

No. 29,426

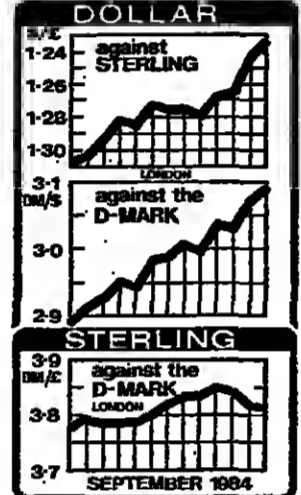
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NEWS SUMMARY

GENERAL: Israelis seek UN approach to Syria; BUSINESS: Argentina to seek standby loan

\$ strong again but profit-taking trims its gains

BY PHILIP STEPHENS IN LONDON: THE DOLLAR surged then fell back in betic and volatile foreign exchange trading yesterday as its recent gains prompted growing concern among European central banks...



EEC bid to allay U.S. fears on steel imports

BY PAUL CHEESBRIGHT IN BRUSSELS and STEWART FLEMING IN WASHINGTON: THE EUROPEAN Community yesterday offered to hold talks with the Reagan Administration to allay fears in the U.S. over rising steel imports...

Massey may sell French combine plant

BY PAUL BETTS IN PARIS: MASSEY-FERGUSON, the Canadian farm machinery manufacturer, has given strong indications that it will cease producing combine harvesters at its factory at Marquette in north-eastern France...

The new Israeli Government led by Mr Shimon Peres is seeking United Nations mediation with Syria to pave the way for a withdrawal of Israeli troops from southern Lebanon within "several months."

Hyderabad curfew: A curfew was reimposed on parts of Hyderabad in south India after a Muslim rickshaw driver was stabbed to death in renewed communal violence.

UK rejects charges: The British Government rejected as "absurd" allegations by Soviet journalist Oleg Bitov that he had been kidnapped and tortured by the British secret service.

Miners killed: Several black miners were killed and injured in Johannesburg as police used teargas, rubber bullets and birdshot in pursuit at a gold mine.

W. German pollution: West Germany's three coalition parties have agreed that from the start of 1989 all new cars must be fitted with catalytic converters to reduce pollution.

More German cars: West Germany produced 282,000 cars last month, 14 per cent more than in August last year, as manufacturers stepped up output, including exports, in the wake of labour troubles earlier this year.

Balloonist triumphs: American balloonist Joe Kittinger broke his foot upon landing in Italy after a record-making transatlantic crossing in his craft, the Rosie O'Grady.

Air crash kills 10: At least 10 people were killed when a DC-8 cargo jet hit a perimeter fence while taking off from Quito, Ecuador, and crashed into a row of houses.

Anti-Fascist dies: Riccardo Lombardi, an important figure in the Italian anti-Fascist resistance and a leading member of the Socialist Party, died aged 83.

Philippines clash: At least 20 people, including 12 soldiers, were killed in two clashes with communist insurgents in the southern Philippines.

Angola toll: Angolan rebels claimed to have killed 76 government soldiers and 12 Cubans and to have destroyed a tank and a helicopter in fighting in three provinces.

Spain-Guatemala tie: Spain and Guatemala will this week resume diplomatic relations which were broken four years ago after Guatemalan police stormed the Spanish embassy in Guatemala City.

Afghans defect: Three senior officials of the Afghan state airline Ariana defected in New Delhi in protest against what they called the killing of innocent civilians by Soviet and Afghan security forces.

ARGENTINA will ask the IMF for SDR 1.4bn (\$1.9bn) as part of a 15-month standby loan. Economy Minister Bernardo Gringsun said...

DOLLAR improved in London to DM 3.0915 (DM 3.077) SwFr 2.541 (SwFr 2.5275) and a record high of FFf 9.4925 (FFf 9.425). The dollar fell, however, to Y246.15 (Y247.15). On Bank of England figures, its trade-weighted index rose to a record 142.7 (142.1). In New York it closed at DM 3.061, FFf 9.455, SwFr 2.5305 and Y245.05. Page 35

STERLING closed at \$1.233 in London, a fall of 90 points. It also fell to DM 3.8125 (DM 3.8175), SwFr 3.1325 (SwFr 3.1375) and Y303.5 (Y307.0) but improved to FFf 11.725 (FFf 11.7125). Its trade-weighted index fell to 76.4 from 77.0. In New York it closed at \$1.2415. Page 35

GOLD rose by \$2 an ounce on the London bullion market to finish at \$338.00. It also improved in Frankfurt to \$336.75 and in Zurich to \$337.75. In New York, the Comex September settlement was \$340.90. Page 34

WALL STREET: The Dow Jones industrial average closed 10.82 down at 1,326.28. Section III

LONDON stocks were unsettled with the continued weakness of sterling against the dollar and the FT Industrial Ordinary index slipped 1.0 to 858.0. Section III

TOKYO shares were depressed by the yen's sharp slide against the dollar and the Nikkei Dow market average closed 77.21 down at 10,559.15. Section III

RANCO AMBROSIANO, which went into liquidation in 1982, was ordered to pay L30bn (\$15.8m) damages to the Italian state for its part in illegal currency transactions. Page 18

CHILE's military Government has devalued the peso by 19 per cent against the dollar. Page 5

UNITED TECHNOLOGIES president Robert Carlson resigned yesterday after apparent disagreements on policy with the company's founder, chairman and chief executive, Mr Harry Gray. Page 17

SONY, the Japanese electronics manufacturer, has more than trebled its group net profits in the nine months to July 31 to Y54.26bn (\$219m) from Y17.11bn a year earlier. Page 18

BUNDESBANK believes recent new issues of shares in West Germany have been underpriced because of lack of competition between issuing institutions. Page 17

Production difficulties in London may have resulted in typographical errors in unit trusts, some advertisements and elsewhere in today's edition.

Export-led growth rise seen for W. Germany

BY JOHN DAVIES IN FRANKFURT: THE WEST GERMAN economy seems set for further healthy growth with a particular boost from exports, according to the Bundesbank, the country's central bank...

Dutch budget aims for reduced deficit along with lower taxes

BY PATRICK FARNON IN AMSTERDAM: THE DUTCH budget for 1985, outlined to parliament yesterday, aims for a reduced deficit through public spending cuts while taxes are trimmed and industry bolstered...

UK public-sector borrowing

UK public-sector borrowing, Page 12; Wall Street report, Page 25; Money markets, Page 35

CONTENTS: Europe, America, Overseas, Britain, Agriculture, Arts, Commodities, Currencies, Editorial comment, India, Madras springboard for Tamil terror, Technology, Energy Review, Canada, Editorial comment, Kenya, Survey, Philippines, EEC, New products, etc.

Hi! Tech. Advertisement for high-tech products and companies including Burroughs, Pericom, Scicon, Monsanto, Sperry, Apollo, Marconi, etc.

EUROPEAN NEWS

Dutch aid changes proposed

By Peter Spinks

CHANGES to the Netherlands' system of development aid, including dropping several target countries and boosting Dutch business prospects in the Third World, were presented in a policy document by Mrs Egge Schoo, Minister of Development Co-operation, in The Hague parliament.

Although strongly criticised by the opposition Labour Party and centre Christian Democrats, the proposals are expected to pass largely unamended during voting next month.

With a development aid budget set at just under 1 per cent of Gross National Product, the Netherlands currently ranks second behind Norway in the world-donor league.

Mrs Schoo responded to the complaint that over a third of this money is inefficiently spent by proposing more private sector involvement, particularly small businesses like management consultancy bureaux. She also envisages spending a higher proportion of aid (currently about 50 per cent) on buying Dutch products.

Car output up 14% in West Germany

By JOHN DAVIES IN FRANKFURT

CAR MAKERS in West Germany have made progress in their efforts to step up production and exports in the wake of labour troubles earlier this year.

A total of 282,000 cars rolled off the assembly lines last month, 14 per cent more than in August last year. Commercial vehicle production, however, which has been suffering from weak demand, was slightly down on a year ago at 18,400.

In an effort to avoid missing out on solid demand abroad, the industry boosted exports of motor vehicles last month to 174,400 nearly a third more than in August last year.

West German factories have produced 2.3m cars in the first eight months of this year, 7.8 per cent fewer than a year ago. Commercial vehicle output is running 11.6 per cent behind last year at 158,100. Exports have not been hit quite so much. Since the beginning of the

year 1.43m cars and commercial vehicles have been exported, 5 per cent below the same period last year.

Employees in some car factories agreed to work during the normal holiday shutdown this year to help make up for the production lost during the labour conflict. As a result output in July was also higher than usual.

Manufacturers estimate that they lost output of more than 400,000 vehicles during the dispute in which they were the chief target of IG Metall, the metalworkers' union, in its campaign for shorter working hours.

In accordance with the compromise agreement which ended the dispute, the companies have been preparing plans to introduce a working week of an average of 38.5 hours early next year.

Volkswagen has agreed with union negotiators to introduce shorter hours in the form of nine extra days off a year, while keeping a basic eight-hour working day. It is also making the concession from January 1, three months before other metal industry employers.

Reaction by Bonn attacked

By Leslie Collett in Berlin

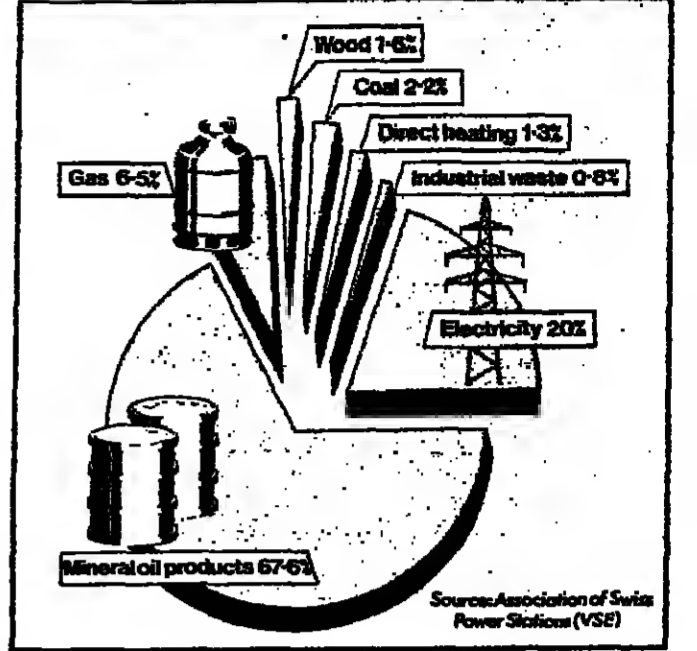
EAST GERMANY has criticised the Bonn Government's sharp rejection of remarks last week by Sig Giulio Andreotti, Italy's Foreign Minister, who said East and West Germany should remain divided.

The main East German Communist newspaper, Neues Deutschland, yesterday called Bonn's hefty reaction "scandalous". It said that West Germany could not be in favour of good relations with East Germany while becoming agitated when foreign governments said there were two German states.

Neues Deutschland said the "hour of truth" had come for the Bonn Government. It said Bonn could not ignore recognition of the "political realities" in Europe which were a precondition for dialogue.

The newspaper again raised East Germany's demands that Bonn recognise East German citizenship; the middle of the Elbe River as the East-West German border; an exchange of ambassadors between Bonn and East Berlin; and the abolition of the West German agency which keeps a criminal record of East German border shootings.

SWISS ENERGY SHARES, 1983



Switzerland to vote again on future of nuclear power

By JOHN WICKS IN ZURICH

YEARS OF AGITATION by the Swiss anti-nuclear lobby are coming to a climax. On Sunday the electorate will vote on two referendum motions designed to block further nuclear development in a country that derives almost a third of its electric power from nuclear stations.

Both proposals are opposed by the Government and by industry and business. Earlier this year, public opinion was evenly divided. It now appears to have swung in favour of nuclear power. But, if the referendums produce a heavy anti-nuclear vote, even if it falls short of a majority, the Government is likely to go part of the way toward bowing to that sentiment. That is how Swiss politics works.

The two nations have the same parentage. They have been launched by the Swiss Energy Foundation, a body set up by some 50 environmental protection and anti-nuclear organisations after the failure in February, 1979, of the so-called "nuclear motion".

If passed, that motion would have made the building of more nuclear power stations and the continued operation of existing units subject to express parliamentary approval, with veto rights for local residents on the granting of concessions. One of the new proposals is aimed directly at nuclear power and bears the unambiguous title "For a future without further atomic power stations". It would amend the federal constitution to lay down that no new nuclear power stations may be built and no existing ones replaced once they reach the end of their lives. No new industrial-scale plants could be set up for the production, refinement or re-cycling of nuclear fuels in Switzerland. Only "home-made" nuclear waste could be stored in the country.

The second proposal, known as the energy "motion" for short, gives its aims as the "safe, economical and environmentally acceptable supply of energy." Again the constitution would be amended, this time primarily to keep power consumption to a minimum and encourage the development of alternative power sources. Money received would come from the taxation of fossil, nuclear and hydro-electricity. Although atomic power is hardly mentioned in the amendment, approval of the motion would in practice sound the death-knell for any expansion of nuclear capacity.

The Federal Council (Cabinet) and Parliament have recommended the rejection of both motions. As in previous votes, there is something of a split along party lines. The three right-of-centre parties in the coalition are against both proposals, the Social Democrats are (though not their two ministers) in favour of both. So are the right-wingers of the Nationale Aktion, who are not represented in the Cabinet.

It is not quite as simple as that, though. A group of more than 30 leading Social Democrats has called the anti-nuclear amendment "irresponsible." Furthermore, political affiliations play less of a role in north-western areas of Switzerland which feel threatened by the building of a new nuclear power station at Kaiseraugst; votes in the two Basle cantons have already come out against this project in local referendums.

Kaiseraugst is, in fact, something of a battle-cry for both sides. It is a declared aim of the anti-nuclear front to stop the project, which received a Parliamentary go-ahead last year. Either motion if passed, would do the job—the first by banning any new nuclear power station, the second by clamping down on the use of electricity for heating purposes.

At present, four nuclear power stations are in operation in Switzerland, all on the River Aare. These are the twin units Bema 1 and II dating from 1970/72, Mühleberg (1972) and Gösgen (1979). A fifth unit, the biggest to date with a capacity of 942 megawatts, is just about to open at Leibstadt on the Rhine, close to the mouth of

the Aare. Once Leibstadt is on stream, the share of nuclear energy in total Swiss electricity production will rise from about 30 per cent to some 40 per cent, almost all of the rest being hydro-electric power.

The Government is convinced that extra production from Leibstadt alone will be insufficient to meet future needs. First of all, Swiss energy policy has for years been aimed at cutting back reliance on oil. This has been relatively successful at the time of the first oil crisis, oil had accounted for about 80 per cent of total national energy consumption. Since then, the share has been cut to only two-thirds. Solid fuel use has simultaneously been kept at under 4 per cent, another move towards self-sufficiency, since Switzerland has no native coal.

This process is intended to continue, both to reduce import volumes and to tackle the problem of fossil-fuel emissions. Use of natural gas has risen markedly over the past 10 years—but it, too, is imported and accounts for only 6.5 per cent of

Most people seem unconvinced by the arguments of the anti-nuclear lobby whose cause has been damaged by occasional sabotage on the site of the latest power station at Kaiseraugst.

total energy needs. Berne is, then, interested particularly in developing electricity production, whose share of national energy consumption has grown from 15 per cent in 1973 to 20 per cent last year.

It seems more likely than not that the two proposals will be rejected by the voters. Apart from throwing out the nuclear motion of February 1979, they did agree to a Government proposal to expand nuclear power capacity, albeit with increased controls, in May of the same year and also have turned down a proposal of Government and Parliament to strengthen official intervention in energy policy early last year. Public resistance to state intervention is generally strong and, in particular, the proposal for a future without nuclear power may prove too interventionist for the electorate.

The majority of people seem unconvinced by the arguments of the mainly Green/Red anti-nuclear alliance and were hardly more impressed by an inconclusive study just published by the World Wildlife Fund which surmised there was a link between nuclear power plants and sick trees. Considerable adverse publicity for the cause has also arisen over the years from occasional sabotage on the Kaiseraugst site and—only a few weeks ago—the burning down of the holiday home of Dr Rudolf Komarek, chairman of the radio-active waste storage organisation Nagra.

An especially complicated situation might be created if the motion against building new power stations should, because of its simplicity, go through but not the second motion for an "environmentally safe" supply of energy. In that case the Swiss would have deprived themselves of additional nuclear power without creating the basis for a complementary energy policy.

If either, or both, proposals are approved, the Swiss will doubtless have to alter their habits. As a highly industrialised country with a high standard of living, they have become used—rightly or wrongly—to the availability of plenty of energy. Alternative power sources such as solar or bio-energy would hardly be enough to keep the pot boiling into the 21st century.

FINANCIAL TIMES, USPS No. 190562, published daily except Sundays and holidays. U.S. subscription rates: \$20.00 per annum. Second-class postage paid at New York, NY and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 57th Street, New York, NY 10022.

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EUROPEAN NEWS

Ten fail to bridge gap on financing Community budget

BY QUENTIN PEEL IN BRUSSELS

MEMBER STATES of the EEC yesterday failed to resolve their differences on financing the Community's overspent budget, because of disagreement between Britain and West Germany on when extra cash can be made available. The foreign ministers yet again postponed the deadline for agreement by a further, and possibly final, two weeks, to give their officials a chance to bridge the gap. If they fail, they are in danger of breaking the Treaty of Rome. There is a continuing stalemate on a package of measures to meet the EEC's immediate cash crisis, provide extra money for 1985, to ensure long-term spending control, and guarantee that Britain gets its promised reduction in contributions. Ministers nevertheless expressed some confidence that they will still reach a deal by October 5, the deadline for submitting budget to the European Parliament. The outstanding issues to be resolved are the details of how long-term control can be imposed on Community spending, particularly on the common agricultural policy, and when member states will increase their overall level of contributions to the EEC budget. Finance ministers meeting in Ireland last weekend reached broad agreement on the outline of the former, although French

Bankers hope to prolong 'pact'

ZURICH - The Swiss Bankers' Association believed a gentleman's agreement among banks aimed at deterring criminal funds could be prolonged after 1987 even if the Swiss National Bank withdrew from it, Mr Jean-Paul Chapuis, chief of the association, said. He told a news conference the agreement could be considered as simply one of the professional rules supervised by the Government's banking commission. The National Bank has said it does not want to be party to any new agreement once the present one expires in 1987. The National Bank and the Finance Ministry both want the main provisions of the agreement included in a revised banking law, and thus made legally binding. The accord was drawn up between the Swiss Bankers' Association and the National Bank in 1977, soon after Credit Suisse suffered large losses in connection with Italian flight capital passing through its Swiss branch. It obliges banks to properly identify the beneficiaries of account holders and to refrain from actively abetting flight of capital from other countries. Mr Chapuis said inclusion of the agreement in the banking law could lead to complications in cases of inheritance or bankruptcy, due to doubts over legal right to the contents of a bank account. To include in the law a ban on assisting capital flight would essentially mean foreign currency controls would become applicable in Switzerland, he said. He agreed that prolonging the agreement without the National Bank would imply abolition of the present monitoring commission, which can fine offending banks up to SwFr 10m (\$1.9m). Heiter

Bitov accuses UK of violence and torture

BY DAVID BUCHAN

MR OLEG BITOV, the senior Soviet journalist who was granted political asylum in Britain earlier this year, yesterday appeared at a press conference in Moscow and said he had been forced to defect and make anti-Soviet statements under duress. The former cultural editor of Literaturnaya Gazeta claimed that he was seized last September in Venice where he was covering the film festival. He said he was taken to Britain where he was subjected to "drugs, violence and torture" by intelligence agents who eventually offered him "a well-paid job in the gallery of anti-Soviet slanders and subversives." Mr Bitov said he pretended to co-operate "to lull the vigilance of my captors." He had had freedom of movement only in his last two months in Britain and no real friends, since all his associates had been chosen for him by British intelligence, he claimed.

The Soviet journalist had been missing from Britain since mid-August and his car was found parked near the Soviet embassy in London on August 20. He told yesterday's press conference that he returned to Moscow unaccompanied and that he opened to return to his work at Literaturnaya Gazeta. The British Home Office yesterday described his allegations as absurd. Mr Bitov had come to the UK of his own free will, the Home Office said, adding: "It is clear that his return to Moscow has prejudiced his own future and that he is telling a story of most advantage to the Russians in countering the allegations that he made in the UK." While in Britain, Mr Bitov wrote press articles describing his growing disillusion with the Soviet system—made absolute on September 1 1983, when the South Korean airliner was shot down by the Soviet Union, a week before what he now terms his abduction.

He was said by acquaintances in the UK to have become increasingly depressed about the poor prospects of his wife and daughter being able to join him. According to some reports, he left behind in London all his belongings and £10,000 in a bank account. The Soviet media gave full publicity to yesterday's press conference at which Mr Bitov was flanked by representatives from Literaturnaya Gazeta and the Novosti news agency, which arranged the event.

Turkey to privatise its national airline

BY DAVID BARCHARD IN ANKARA

THE Ankara Government has selected Turkish Airlines (THY) as the first large state corporation to be privatised. It is to be split into two competing airlines next year, both serving domestic and foreign routes. They will be put into majority private ownership by the sale of shares to the airline's employees, who will be able to resell to the general public. "Part of the sales to employees may be financed through reductions in company tax and will be financed from the profits generated over the next five years," a government official said. The aim of privatising Turkish Airlines was "to make it profitable and to improve the quality of the services it offers to its passengers." The airline current serves 26 foreign destinations and 16 internal ones with a fleet of 30 aircraft, mostly medium-haul DC9s and Boeing 727s. Like most important state economic enterprises, Turkish Airlines has been a serious burden on the Treasury over the past decade. Last year, however, although its internal routes lost TL 30m (£59,000) the airline made an overall profit of nearly twice that amount, mostly earned on the profitable routes to West Germany. Last week the Government published guidelines for a scheme for the sale of revenue-sharing certificates by state economic enterprises. Although not actually shares, these certificates would be traded in the market like bonds and shares. The details of the privatisation of Turkish Airlines will be settled by various bodies, including the Ministry of Transport, a special commission, the Government's Economic Council and the State Planning Organisation. The new airlines are expected to have come into being before the end of next year.

Kyprianou turns to key UN states

By Andriana Irodakonou in Athens. KYPRIS PRESIDENT Spyros Kyprianou will ask key permanent members of the UN Security Council to urge Ankara to try to soften the Turkish Cypriot negotiating position in the current peace talks. The first round of those talks, which began in New York on September 1, is expected to end on Friday. A second round is believed to have been scheduled to start for mid-October. Two points are proving particularly difficult. One is the sharing of 3,572 square miles of territory between the 80 per cent Greek Cypriot majority and the Turkish Cypriot minority. The second concerns the interpretation of a Turkish Cypriot demand for "equal footing" with the Greek Cypriot majority in a federal state. This latter demand became part of the Turkish Cypriot negotiating position after the unilateral declaration of independence in the Turkish-occupied northern part of Cyprus last November. Greek Cypriot officials say there is nervousness that the demand may imply a 50-50 sharing of executive and legislative power.

Parallel talks will try to break major deadlocks

BY OUR BRUSSELS STAFF

EEC MINISTERS face a marathon combination of negotiations in Luxembourg in two weeks' time, when finance, foreign and farm ministers will hold meetings side-by-side in a bid to break the deadlocks on the related issues of bringing Spain and Portugal into the Community, increasing its finances and controlling the surplus production of wine. The Irish presidency of the Council of Ministers hopes to link the talks in order to push negotiations forward on all three fronts. The latest round of talks with both Spain and Portugal made little progress yesterday, in spite of political exhortation by member states. Sr Fernando Moran, Spain's Foreign Minister, yesterday expressed deep disappointment at the failure of the EEC to agree on common positions on a range of issues for negotiations, although he praised the Irish Government for its efforts to speed up the talks. Wine is one of the most important issues on which the EEC states have yet to agree, in spite of prolonged discussions by agriculture ministers over the past two days. Once Spain joins the Community, the existing "wine lake" of some 3bn litres is certain to be greatly increased by any such move. French proposals for a regime of wine production quotas failed to gain general approval, as being too unwieldy and expensive. Italy, the largest table wine producer, is strongly opposed to any such move, although there is a consensus among other members in favour of production limits. There was some movement in the talks among foreign ministers on another key problem of enlargement concerning olive oil, also in surplus production. The member states were able to agree on a proposal for the gradual inclusion of the Spanish steel industry in the EEC's steel regime. This would offer a four-year transition period during which Spanish government subsidies could continue to be paid, but under EEC supervision, and with some early production cuts being required.

W. German parties agree on lead-free petrol

BY RUPERT CORNWELL IN BONN

WEST GERMANY'S government parties yesterday agreed a joint proposal to make catalytic converters for car exhausts compulsory from 1989. For vehicle engines of more than two litres the measure will take effect a year earlier. The deal, thrashed out in four hours of discussions, will now go before the Cabinet for approval today. The converters, which require the use of unleaded petrol, will reduce exhaust emissions of nitrogen oxide, held to be largely responsible for the severe damage to the country's forests. The three parties, the CDU, its Bavarian sister the CSU and the liberal Free Democrats, have also bridged their differences over tax incentives for low-polluting cars. Purchasers will be exempted from motor tax for between four and 10 years, depending on the car's engine size. This option will be available from some time next year, to encourage the voluntary use of cars with converters as soon as possible. Similarly, from July 1985 tax will be lowered by two pfennigs per litre for lead free petrol, to 49 pfennigs, while for ordinary petrol will go up by the same amount to 53 pfennigs per litre. Yesterdays' compromise amounts to a climbdown by the government, which had originally wanted to make low-polluting cars mandatory from 1986. The agreement has been reached on the assumption that the EEC will adopt the 1989 date throughout the Community, thus amending its present proposed deadline of 1995. But politicians last night insisted that, if needs be, Bonn would go it alone in 1989, relying on Article 36 of the original Treaty of Rome, which permits a member country to take unilateral measures in the case of a special threat to its environment. The three-year delay is likely to strengthen already multiplying demands from the Opposition for tighter speed limits on German roads and motorways, as the only effective way of reducing nitrogen pollution in the near future. But such suggestions would be strongly resisted by the powerful motor industry lobby here.

Labour's plan for Norwegian oil wealth

By Fay Gjester in Oslo

NORWAY'S OIL industry will be used to revitalise industry and create thousands of jobs if the opposition Labour Party regains power in the general election a year from now. This is one of the main promises in an "action" programme prepared for debate by the party's national congress next March. Opinion polls show Labour has a good chance of returning to office, particularly since the small Liberal Party says it will support the formation of a Labour government, rather than the continuation of the Conservative-led coalition. Labour's goal is to make industry more modern and competitive, thus boosting profits and export earnings, so that money will be available to create jobs in the public and private service sectors. The party believes there is little scope for increasing total employment within industry itself. Part of the country's oil earnings would be earmarked for an industrial development fund, to help finance restructuring of ailing industries and the establishment of new activity in high technology and "sunrise" sectors. The fund's growth would depend on the size of the state budget surplus from year to year—a surplus now due entirely to oil income. Some of its capital would be invested abroad, to cushion the Norwegian economy from the effect of fluctuations in oil and gas prices, offshore production and the value of the U.S. dollar. Trade unions will be expected to keep wage demands down in order to curb inflationary pressures which might otherwise be generated by the higher public spending.

Fiat unveils new engine

By Kenneth Gooding in London

FIAT SHOWED for the first time yesterday the new petrol engine it has developed with Peugeot of France. The Italian group has spent \$330m to bring it into production at Termoli, central Italy. Fiat said it had shared with Peugeot the development cost of \$90m for the new unit, which has 30 per cent fewer components than the similar 1-litre engine used in the Fiat 127. The 45 hp engine uses 15 per cent less fuel than the 127 unit and is practically maintenance-free, according to Fiat. The new engine, which Fiat calls the "Fire" (fully integrated robotised engine) 1000, will be built at the rate of 2,500 a day—about 600,000 a year—from the beginning of 1985. Fiat and Peugeot will continue to work on other versions of the engine.

Denmark curbs lending

BY HILARY BARNES IN COPENHAGEN

DENMARK'S CENTRAL bank acted yesterday to curb surging bank lending by lowering borrowing limits for banks exceeding its credit expansion guidelines. Bank advances in the year to August rose by 18.2 per cent. The central bank wants that brought down to about 15 per cent and expects a further decline next year. The current borrowing limits, which are 15 per cent of net capital, at 11 per cent, will be divided into two tranches from November. The first will be 5 per cent of net capital at 8 per cent, and the second will vary, according to liquidity requirements and will cost 12 per cent. Banks which exceed lending guidelines will have their borrowing rights reduced; those which do so repeatedly will lose their rights.

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OVERSEAS NEWS

How Botha became one of the world's most powerful leaders

BY ANTHONY ROBINSON IN CAPE TOWN

HISTORY OF a sort was made yesterday as white, Coloured and Asian MPs trooped into Cape Town's House of Assembly for the joint opening of the new tri-racial parliament set up under the country's second republican constitution.



Mr P. W. Botha: can veto any legislation

S. African miners return to work

By Jim Jones in Johannesburg

AN OFFER of improved holiday pay allowances yesterday helped bring a strike by South Africa's unionised black mine workers to an end.

Mr Botha's own powers meanwhile have been greatly extended under the new constitution which, unlike the French or American system, does not provide for direct popular election.

At a Press conference Mr Botha explained that he had given a portfolio because they lacked the necessary experience and skill. He also commented that there was no chance during this parliamentary session of introducing a fourth member to represent the 10m or so blacks who live in white South Africa.

Hong Kong's debate on political reform comes to an end

BY DAVID DODWELL IN HONG KONG

THE GUILLOTINE fell in Hong Kong yesterday on a summer-long public debate on political reform that has been seen by many in the territory as almost as important as the Sino-British joint declaration on the future of the territory which is due to be initiated next week.

The debate came to a climax on Sunday, when more than 1,000 people, members of 89 political and community groups in Hong Kong put aside their many differences and gathered for a mass rally in support of direct elections in the territory.

When the Green Paper was published, Sir Edward Youde, Hong Kong's governor, emphatically ruled out direct elections to the territory's highest political bodies in the near future. He said the Green Paper aimed to "root the authority of government firmly in the community," but insisted that the need for stability "at a critical time in Hong Kong's history" dictated "the gradual approach."

The paper proposed indirect elections for just under half of Hong Kong's Legislative Council by 1985, after which time all members who in Britain would be equivalent to members of parliament would elect a minority of members of the Executive Council, the territory's inner cabinet.

Chad fears over French withdrawal

By Our Middle East Staff

THE CHAD Government of President Hissene Habre was reported yesterday to be deeply concerned about the agreement between France and Libya to withdraw their forces from the country.

President Habre has not yet reacted officially to the agreement but officials in the capital N'Djamena said that the French had presented him with a fait accompli. The president claimed there was no clear French commitment to resume military assistance if the Libyan troops later returned.

However the agreement was enthusiastically welcomed by the dissident Chad forces headed by the former President Goukouni Oueddei. A radio station controlled by the rebels said that the withdrawal of French and Libyan troops would open the way to a definitive solution to the Chad problem.

The African state has been wracked by internal conflict since it became independent from France 24 years ago. France dispatched over 3,000 troops to Chad last year to check the advance of the rebel forces supported by units of the Libyan army.

Both sides are due to begin pulling out their troops on September 25 and it is believed that the withdrawal will be completed by the middle of November.

Korean talks hit trouble

By Ann Charters in Seoul

TALKS BETWEEN the South Korean Red Cross and the North Korean Red Cross stalled yesterday—after North Korea insisted on delivering relief goods for flood victims by truck to Seoul, the South Korean capital. The two sides are unlikely to continue talks unless there is a change in the North Korean position.

The chief South Korean delegate, Mr Lee Young Duk, stated categorically mid-way through yesterday's talks that South Korea is willing to receive goods at Pannunjom, in the Demilitarised Zone, but not in Seoul. Seoul is 35 km south of Pannunjom where the talks took place.

Tripoli peace deal signed

DAMASCUS — Two rival militias in the North Lebanese port of Tripoli today signed a Syrian-mediated peace agreement in Damascus designed to end their long-running feud.

Mr Abdel-Hakim Khaddam, Syria's Vice-President, was present when the accord was signed by the pro-Syrian Arab Democratic Party (ADP) and the Sunni Muslim Islamic Unification Movement (Tawbeed).

Sri Lanka's extremists shun all peace initiatives. John Elliott reports

Madras haven for Tamil Tigers

WHEN a landmine kills troops in northern Sri Lanka and a fresh round of retaliatory violence breaks out, extremists in Madras claim another victory in their campaign of terror aimed at achieving independence for the island's Tamil minority.

Madras has become the operations centre for guerrilla and other extremist groups during the past year, they say, and publish propaganda, including magazines, thanks to a tolerant Indian Government which does not want to upset Tamils in southern India.

The extremists' "freedom fighters" as they prefer to be called—say they are not interested in an amnesty and possible talks on a peaceful solution recently offered in an Indian newspaper interview by Mr Junius Jayawardene, Sri Lanka's President. Informal approaches through religious organisations have not been taken up.

"Our aim is to throw the army out of the Tamil areas and establish an Eelam (Tamil independent) state," says Mr A. S. Balasingham, spokesman for the Liberation Tigers of Tamil Eelam, usually known as the Tamil Tigers, and the most active guerrilla group. "The Tigers were not interested in discussing the sort of regional or federal solutions talked about in the Sri Lankan Government's round table conference which is to convene on Friday, possibly to hear new proposals from the Government."

"There is no point in such discussions while the present Government, opposition leaders and Buddhist monks are in power," says Mr Balasingham, listing the three groups which directly or indirectly control public policy on the island.

Main roads used by the army in the Tamil areas, mostly in the northern Jaffna peninsula, have been mined to blow up army convoys. Apart from occasional jail breaks and attacks on police stations, that is the main tactic at present. It



PROPOSED STATE OF TAMIL EELAM

ego but argues, with some justification, that it is rapidly gaining increasing support now that troops are withdrawing, bombs and shrapnel. Catholic priests who have a sizeable congregation on the island are involved and Bishop Theobaldus of Jaffna is accused by the Government of having links with Mr. Prabhakaran two years ago over tactics. Along with the rest of the groups, it does not believe in the Tigers' hit-and-run guerrilla activities, mainly because civilians get killed in reprisals, but talks of an armed campaign in the future.

3—Eelam Peoples Revolutionary Liberation Front: An ideologically based Marxist-Leninist party which would want to help the Sinhalese change their society in the south once Eelam was established for kidnapping two U.S. aid workers in the north earlier this year, having accused them of being CIA agents.

4—Eelam Revolutionary Organisation of Students: It has a similar outlook to the last group, with which it shares a belief that a democratic government could not work in what it regards as a feudal society. (The other groups say they would want a democratic parliamentary system in which Marxists could stand in

elections.) Tamil Eelam Liberation Organisation: A large but not very active group. Its leaders are killed in prison in July last year.

There are many splinter factions of these groups. One is the Tamil Eelam Army, which has little organisational base, but is believed to have been responsible for last month's bomb blast at Madras airport.

Also operating in Madras is a civil rights group called Proteg (Protection of Tamils of Eelam from Genocide). Its activists include lawyers and economists and many other professional people who have gradually come to accept the need for a violent campaign.

It called at the weekend for India to invade Sri Lanka to protect the Tamils in all parts of the island from attack by troops. The main groups listed above do not want India to invade, saying it is their job to "liberate the Tamils and establish Eelam."

The professional people argue that a fully independent Tamil state would be economically viable because they want it to include a 20- to 40-mile strip down two-thirds of the eastern coast of the island as well as the northern areas.

The professional people know they sound like impractical dreamers. But spearheaded by the Tamil Tigers' guerrilla activities, their views cannot be ignored because it is the guerrillas who, up to now, are dictating the pace of the current crisis, not the Sri Lankan Government and these are round-table talks in Colombo.

And all the groups believe they are winning the physiological war when, as has happened in the last week, they hear the Colombo Government announce it is switching development funds from the Tamil areas to defence spending and is postponing the ceremonial opening of the giant Mahaweli irrigation scheme's Victoria Dam, scheduled for next week.

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AMERICAN NEWS

Copper fall forces Chile devaluation

By Mary Helen Spooner in Santiago
FALLING copper prices and high international interest rates have forced the Chilean Government to carry out a 19 per cent devaluation and sharply raise import barriers.

Mondale disappointed Reagan will debate with him only twice

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON
MR WALTER MONDALE yesterday expressed disappointment that President Ronald Reagan had agreed to debate him no more than twice during the run-up to November's U.S. presidential elections.

Mexico food agency fraud charges

By David Gardner in Mexico City
THE FINANCE MANAGER of Mexico's second largest public enterprise, Conasupo, the state food production and distribution agency, has been arrested for alleged fraud.

U.S. coal mine contract talks near deadline

BY PAUL TAYLOR IN NEW YORK
CONTRACT negotiations between coal mine operators on the east coast and Midwest of the U.S. and the United Mine Workers (UMW) are nearing a crucial informal deadline which could decide whether the two sides will reach the first peaceful settlement in 18 years.

Wall Street ponders the rituals of Detroit

BY TERRY DODSWORTH IN NEW YORK
IT IS NOW fashionable (though not in Detroit) to decry the U.S. auto manufacturers as representatives of a medium-technology industry who have surrendered their predominant position in the economy to the new wave from Silicon Valley.

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Brazil, W. Germany near bilateral accord on debt

BY ANDREW WHITLEY IN RIO DE JANEIRO
BRAZIL and West Germany are at an advanced stage of negotiations on a novel bilateral accord to reschedule the officially guaranteed debt owed by Brazil to German financial institutions.

Canada indicates strategy for review of economy

BY BERNARD SIMON IN TORONTO
THE ECONOMIES priorities of Canada's new Progressive Conservative Government include a review of foreign investment rules and measures to control the budget deficit, according to the new Finance Minister, Mr Michael Wilson.

creditors last year when it opened negotiations with the Paris Club. According to the Brazilian central bank, at the end of last year outstanding debt provided under the West German Kreditanstalt fur Wiederaufbau official programme alone came to the equivalent of \$72m.

Mr Wilson, aged 46, is a key member of Canada's new Conservative cabinet, which was sworn in after a 100-day election in a national television interview, he said that a "budget statement" will be presented to parliament within the next few months, to be followed by talks on economic strategy with the 10 provinces and with business, labour and other key participants in the economy.

WORLD TRADE NEWS

Jordan group in Chinese nuclear power plant deal

BY RAMI G. KHOURI IN AMMAN
A JORDANIAN commercial group is trying to pull off an international business coup by acting as an intermediary in a \$7bn turnkey deal to provide China with four nuclear power plants.

Egypt sets date for decision on nuclear plant

By Tony Walker in Cairo
EGYPT expects to sign a letter of intent by the end of this year for construction of its first nuclear power plant to be located at El Daba, west of the port city of Alexandria.

AC Scotland wins £25m U.S. car order

BY MARK MEREDITH, SCOTTISH CORRESPONDENT
AC SCOTLAND, a small specialty car company equipped with useful leftovers from the Talbot Linwood and De Lorean works in Belfast, hopes to have assured its long range future with a £25m export order from the U.S.

EEC newsprint quota demand

BY PAUL CHEESBROUGH IN BRUSSELS
BRITISH NEWSPAPERS are likely to run out of duty-free newsprint by the end of October unless the EEC offers Canada a new quota, Mr Paul Channon, UK Minister for Trade, told ministers of the Ten in Brussels yesterday.

SAS orders six Douglas aircraft

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM
SAS, the Scandinavian airline, has ordered six DC-9-30s from McDonnell Douglas of the U.S. in a deal worth \$150m.

Promissory note delay in Lagos

BY OUR TRADE STAFF
PROMISSORY notes issued by the Nigerian Central Bank as a first stage in settling payments arrears owing to uninsured foreign suppliers will be delayed.

Thai Airways to buy four jets

BY BOONSONG K'THANA IN BANGKOK
THAI AIRWAYS Corporation, Thailand's state-run domestic carrier, has agreed to buy two Airbus Industrie's A310-200 jets and two Short Brothers' 360 turbo prop commuterliners for more than \$112m.

Debt crisis

The notes, dating from last January 1, will pay interest from that date on an estimated £2bn in uninsured debt from foreign companies caught up in the Nigerian debt crisis.

First Airbus unveiled by Pan Am

By Leslie Colitt in Berlin
PAN AM displayed the first of its new Airbus A-310s in West Berlin yesterday, only five days after the announcement of a letter of intent that the airline would buy 28 wide-bodied aircraft from the European Airbus Industrie and take options on 17 others.

PETROL REPORTS
"Oil reserves up from 1.5 million barrels to 6.0 million barrels"
C. J. Smith, Chairman

Petrol Plc is an oil and gas exploration and production group with its head office in the United Kingdom. Its oil and gas operations are located in West Texas. The company implements low risk development programmes involving primary and secondary recovery techniques and it is Petrol's policy to drill wells where payback can reasonably be contemplated in a twelve month period.

Arco proposes China project

By Paul Taylor in New York
ATLANTIC RICHFIELD, the U.S. energy giant, has proposed a multi-million dollar fertiliser plant joint venture with the Chinese Government. The plant would use gas which Arco had found under the bed of the South China Sea as its basic feedstock.

Transocean Gulf Oil Company
9% Guaranteed Debentures Due 1985
(Now Gulf Oil Corporation 9% Debentures Due 1985)
NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of October 15, 1970, under which the above designated Debentures are issued, \$1,220,000 aggregate principal amount of such Debentures of the following distinctive numbers has been selected for redemption on October 15, 1984 (hereinafter sometimes referred to as the redemption date):

Table with 2 columns: Debenture Number and Amount. Lists specific debenture numbers and their corresponding values for redemption.

The Debentures specified above are to be redeemed for the Sinking Fund (a) at the Bond Services Department of Citibank, N.A. (formerly First National City Bank), Trustee under the Indenture referred to above, No. 111 Wall Street, in the Borough of Manhattan, the City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank House), Milan, Paris, Zurich and Luxembourg S.A., Luxembourg in Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on October 15, 1984, the date on which they shall become due and payable, at the redemption price of 100 percent of the principal amount thereof, together with accrued interest to the date fixed for redemption. On and after the redemption date, interest on said Debentures will cease to accrue, and, upon presentation and surrender of such Debentures with all coupons appertaining thereto maturing after the date fixed for redemption, payment will be made at the said redemption price out of funds to be deposited with the Trustee.

Coupons due October 15, 1984 should be detached and presented for payment in the usual manner.
Gulf Oil Corporation
By: CITIBANK, N.A., as Trustee
September 5, 1984
NOTICE
The following Debentures previously called for redemption through the operation of the Sinking Fund have not as yet been presented for payment.
DEBENTURES CALLED OCTOBER 15, 1983
1904 1991 4301 7503 7504 7509 7517 7593 7595 11706 12609 12619 15178 16536 16538 19225 19418

Handwritten signature and stamp at the bottom of the page.

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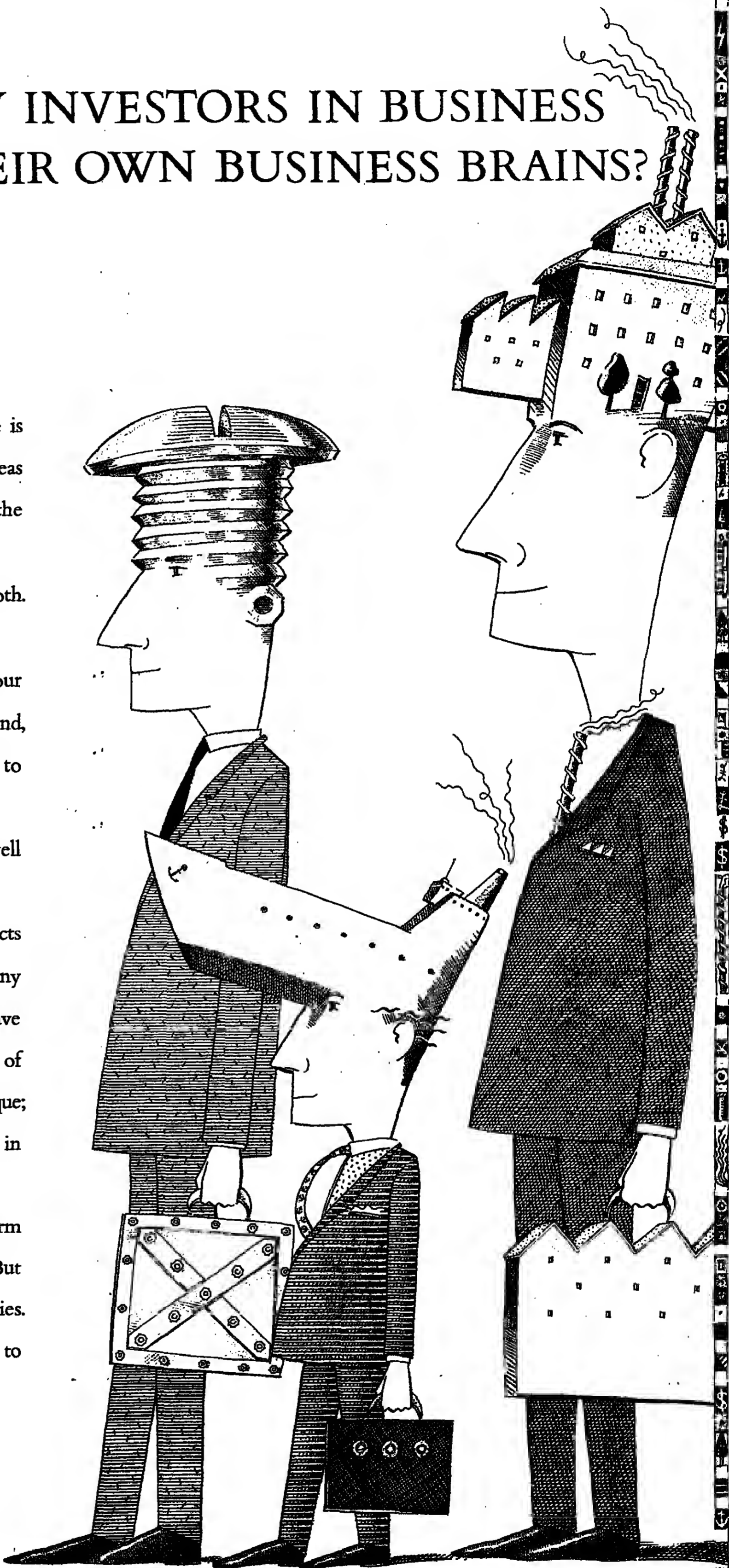
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TECHNOLOGY

EDITED BY ALAN CANE

AUTOMATING A FACTORY TAKES MORE THAN HARD CASH

How Thorn EMI is growing in robotics

BY GEOFFREY CHARLISH

AUTOMATING factories production tasks takes more than a bold decision to buy intelligent machines. Mr Jack Wilkinson, who runs the Thorn EMI Workmaster robot-making company in Bournemouth, takes the view that in a typical robot application, only 25 to 30 per cent of the value is vested in the machine itself.

The rest is expended in engineering the robot to do the job-specifying gripper requirements, parts feeding and removal, and the appropriate software.

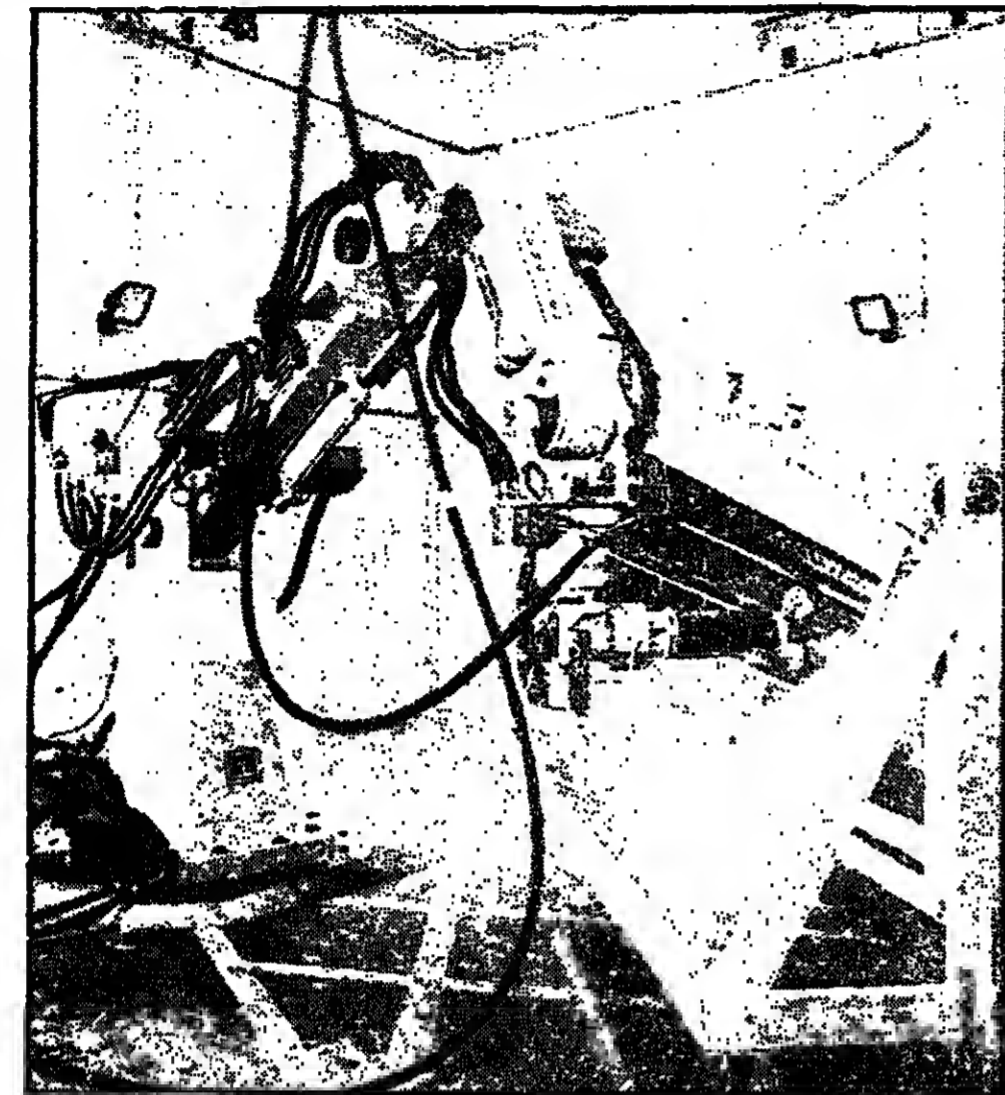
Mr John Deane, managing director of the Thorn EMI Hazmac subsidiary at Maidenhead (of which Workmaster is a part), believes there are large numbers of potential users in industry who need expert help in incorporating robots into their businesses which, as often as not, are not technology based.

"In addition," says Deane, "the typical factory manager is looking to place all-embracing contracts with one company." Thorn EMI is aiming to become a UK centre of excellence in robotics. It now has a strategy of acquisitions, licensing agreements, and is exporting research and business opportunities within the group.

John Deane joined Thorn EMI last year from Lucas Logica, to create Thorn EMI Robotics. The operation, centred on Hazmac, will draw on fundamental robotics research at the group's Central Research Laboratories at Hayes as well as computing expertise in other subsidiaries, including Software Sciences, Datasolve, Dynatel and Micrologica.

In May Hazmac acquired the Workmaster robot business from Ajax Machine Tools, not long after Hazmac itself had been bought by Thorn EMI.

Workmaster is an all-British heavy duty unit for which sales are just beginning. Hazmac has a strong background in materials handling.



The "Workmaster" robot cleaning F-111 tail fin assemblies at British Aerospace. Pressures of up to 7,000 lbs a square inch are used

beer on to drays and removing the empty kegs—quite a dangerous manual job. The Workmaster machine, able to carry loads of 500 kg, is being used.

In the furniture project, a Yaskawa unit is fitted which automatically staples seating cloth to the underside of cushions and chairs, so performing an otherwise boring job with consistent accuracy.

Robot stapling is also being applied to the television set

industry where, in some designs, the plastic grilles and support pieces are stapled to the basic chipboard cabinet. Screw running has been abandoned for cost reasons.

A good deal of emphasis is being placed on using robots for jobs that are otherwise dangerous, boring or unpleasant. These are also jobs which, generally speaking, will produce minimum objection from workforces on the basis of job losses.

One project at Maidenhead detects radio energy leaks from a microwave oven on a British production line. Although the health risks are small, the job can be done in complete safety by a robot.

Grasping a microwave detection instrument, the robot tip moves round the door seal and also inspects the oven's generator sections looking for leaks. The line will be stopped and the unit sent back for rework if a leak is discovered.

Several of the projects at Hazmac are based on likely requirements within the Thorn EMI group, in which electronic circuit board and general electrical assembly are predominant.

In conjunction with the Central Research Laboratories at Hayes, the company is, for example, looking into automated assembly of electrical instrumentation.

The laboratories have already demonstrated how a robot can take parts in sequence from a pallet with nests and fix them into a casing at quite high speeds. A particularly impressive tool/gripper changer has been developed which changes the unit at the end of the robot arm in one non-stop pass over the tool magazine.

Like IBM itself, Hazmac is also working on the insertion of components into printed circuit boards, using the IBM gantry robot. Harry Farmer, applications engineering manager, believes there are many cases where dedicated component insertion machines, intended for standard semiconductor chips and hand-drafted items, are not useable. For a variety of non-standard items, often found, for example in vehicle dashboards, robot picking and assembly will be the answer.

It is strongly rumoured that Thorn EMI is developing a robot of its own. Mr Deane will not be drawn however, merely pointing out that firm is helping spent this year on robotics research and development.

YAMAZAKI has developed a CNC (computer numerical controlled) machining centre suitable for unmanned operation.

Known as the H-15J, the machine has automatic workpiece cleaning and centring, automatic bore measurement, adaptive feed-rate control and special chip removal facilities.

An advantage of the H-15J is that its modular design enables the machine to be expanded if future requirements change. Tool magazines are available in modules of 40 to 320 tools. Similarly, workpiece pallet changers have carousel or rack arrangements which can be added to if required.

BUSINESS TERMINALS

Polynet and Kennet: names for ICL and BT to compete with

LOGICA VTS, a major office automation company, is attacking the networked business terminal market with two product families carrying the Logica brand name.

Much of the company's business has, so far, been in supplying workstations to other organisations such as ICL and British Telecom, and the emphasis has been on word processing. The work for BT is worth £10m under an agreement running into next year. Now Logica is in direct competition with its customers.

The first of the new systems, called Polynet Office System, makes use of the previously introduced Polynet local area network to interconnect the workstations. It is a high performance (10 megabits a second) system for text-based office applications such as document preparation/filing and electronic mail, as well as local data processing.

Communication to existing DEC, ICL and IBM mini and mainframe computers and to external services is also provided. A single user version is available.

The second product is the Kennet Business Computer, a rather slower distributed on-line computing system based on the Arcnet (licensed from Datapoint) local area network running at 2.5 megabits a second. It too can be supplied as a single user unit in effect a personal computer, or it can be clustered, with one processor driving several screens.

The workstations have three components. A separate screen unit on pedestal mounting is normally placed on top of the flat-shape processor/storage unit, while the keyboard is detachable.

Logica VTS believes these products will cover most of the multi-function workstation market, which is now the fastest growing segment of the computing products industry. They are the result of the largest single internal development in Logica's history and "several millions of pounds" have been spent.

A single-user Polynet system has a starting price of under £5,000, for which the user gets 512k of random access memory,

two diskette drives, a letter quality printer, a text-handling software licence and user manuals. A basic 10 station network would cost between £50,000 and £60,000.

Kennet workstation prices range from £1,950 to £5,850, depending on memory and disk facilities. For example, a single-user system with 256k of memory, two floppy, one parallel printer port, operating system licence and manuals costs £2,495. A basic 10 station Kennet starts at £28,000.

The single user workstations are available now; deliveries of multi-user systems will start in volume within about three months.

Logica has spent several million pounds on the polynet system

The Polynet and Kennet hardware are externally identical to the ICL and BT products. Dr Pat Coen, chairman of Logica VTS, points out that the differences are to be found in overall system make up and in the software.

All this activity is turning Logica's Swindon location into one of the larger workstation design and production plants in Europe—the September throughput will be over 1,000 units. An additional building has been acquired, raising the total space to 80,000 sq ft and the head count has risen to about 250.

Manufacturing manager Roger Appleton is currently organising a change-over from batch to serial production and the latest electronic component insertion machinery from Universal Instruments Corporation is going in. It can deal with the 15 x 13.5 in main processing board, containing nearly 200 integrated circuit chips in about 10 minutes. A Hexwin terminal pin inserter is also being commissioned and a Zehntel 800 autotest unit deals with in-circuit testing.

G.C.

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Computing Bill Gates to speak in London

MR BILL GATES, chairman of the leading U.S. software house Microsoft and one of the most influential figures in the personal computer business, has broken a year's self-imposed seclusion to give the keynote address at the Financial Times' Second Professional Personal Computer Conference in November.

Automation Club for robotics launched

A LABORATORY Robotics Club has been launched to promote and foster the use of small robots in laboratories.

Established by representatives from the Laboratory of the Government Chemist, Industrial Laboratories, universities and polytechnics, the aim of the club is to encourage the development of robot-based automated systems to be used in laboratory scale operations.

The club will disseminate information, provide access to consultancy services and sponsor the development and manufacture of specialised instrumentation.

More details from Mr D. C. Porter on 01-825 7966 ext 691.



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	1983/4	1982/3
	R million	
Consolidated Profit for year	268.7	174.9
Profit after taxation and lease consideration	133.5	91.6
Dividends paid	77.8	49.0
per share	135 cents	85 cents

STATEMENT BY THE CHAIRMAN, Mr. E. PAVITT

MARKET

Stimulated by the resurgence in the American economy, demand for platinum from industrial consumers in the western world is estimated to have grown by some 10% over the level attained in 1982/83. It would appear as if industrial consumers, in this period, turned largely to the South African primary metal producers, who have adjusted production and stock levels in an endeavour to meet the sharp increase in demand. The considerable lead times involved in bringing new production on stream can be expected to limit the producers' flexibility in meeting these increased consumer requirements for platinum in the short term. The overflow of industrial demand is likely, as a consequence, to impact on platinum stocks in the free market in the year ahead.

The major factor in the improvement in American demand for platinum during the past year has been the strength of the USA economy. After recording a real growth of 3.3% in 1983, the rate of increase more than doubled in the first six months of 1984. As in 1983, growth continues to be led by the automobile and capital goods sectors, and this, together with an improvement in consumer confidence has contributed to a satisfactory rebound in most of the platinum consuming sectors of the economy.

After declining by 12.5% in 1983, Japanese consumption of platinum has risen steadily during the first half of 1984. As in the United States additional requirements from the automobile and electronics industries have been the main contributors to the firming of demand.

Prospects, in the longer term, for a substantial boost to European platinum consumption through the introduction of regulations governing exhaust emissions on motor cars and the production of lead-free petrol, have recently received support from European Economic Community agencies.

In November 1983 Ayrton Metals Limited, Impala's UK marketing subsidiary, undertook

the marketing of a legal tender, one ounce, platinum coin—the Noble—on behalf of the Isle of Man government. Sales in the eight month period ending in June 1984 have been well above initial expectations, adding over three tonnes to investment demand for platinum.

OPERATIONS AT THE MINES AND REFINERIES

It was mentioned in the interim statement that platinum production was being increased in line with notified demand from customers. This trend continued for the balance of the year and every effort was necessary to build up production to match the increased off-take of metal. To establish additional working faces in the mines is always a slow and costly exercise.

As a result of the cut-back in the scale of operations during 1982, certain capital projects, and in particular the shaft replacement programme, had been slowed down or stopped. These programmes have been re-activated.

FUTURE OUTLOOK

Prospects for further growth in the platinum market during the year ahead appear favourable. If the authorities in the major western economies can successfully contain inflation at present levels without allowing interest rates to become prohibitive, demand for platinum in the chief consumption sectors—automobiles, jewellery and electronics—is expected to continue to grow in the next twelve months.

In view of the anticipated growth in demand for the company's products during the forthcoming year, and despite the fact that by 30 June 1984 part of the company's US Dollar turnover, to be received during the current financial year, had been sold for forward delivery at exchange rates less favourable than the current spot rate, it is expected that the profit for the current financial year will at least equal that of the previous year.

Johannesburg, 4 September 1984

The above has been extracted from the Chairman's Statement. Copies of the Annual Report including the full statement may be obtained from the London Secretaries, Gencor (U.K.) Limited, 30 Ely Place, London EC1N 6UA.

CANADIAN BUSINESS

Recession and debt burden pin Hudson's Bay in the red

BY BERNARD SIMON IN TORONTO

MODERN retailing is proving as much of a challenge to Hudson's Bay Company as the pioneering rigours of fur trading in the 17th and 18th centuries.

The Canadian department store, energy and property group, the roots of which go back to a Charter granted by King Charles II to 18 adventurers setting off for North America in 1670, suffered a C\$106m (US\$80m) loss in the six months to July 31 on revenues of C\$2.1bn (US\$1.6bn). Despite an expected seasonal improvement in the second half of the year, Mr Donald McGiverin, the company's president, who also still carries the title of Governor in terms of its Royal Charter—concedes that a loss is likely for 1984 as a whole.

Last year's results—a net profit of C\$64.9m—were buoyed up by extraordinary gains of C\$83m from the sale of energy and retailing interests. But a heavy interest burden has wiped out operating profits for the past three years. Pre-tax losses between 1981 and mid-1984 total C\$331m. At the end of last year, Hudson's Bay owed its lenders C\$1.7bn. One consolation is that its debt burden stood at C\$2.3bn a year earlier. Proceeds of recent asset disposals have been applied to repayment of debt.

Mr McGiverin blames the recession and high interest rates for the company's problems, which are centred on its department store operations. Hudson's Bay operates some 270 department stores across Canada, more than 300 other retail stores and 16 associated distribution centres.

Department stores in Canada have failed to keep up with overall retail spending in recent years. Clayton Research Associates, a Toronto-based group, forecasts that their sales will rise by 7.8 per cent this year, compared with an expected 10 per cent rise in total retail sales.

Competition is stiff among the chains themselves, which are being hit by the cost of maintaining operations in quiet city centres as well as a plethora of suburban malls. As Mr McGiverin puts it: "Everything is on sale 100 per cent of the time." In addition, renewed efforts recently to unlease department store

employees could push up labour costs.

There is considerable evidence, however, that Hudson's Bay itself must share the blame for its predicament. Toronto investment analysts are strongly critical of the group's management, arguing that it lacks marketing flair, has shown poor judgement in its acquisitions and has positioned the bulk of the group's retail

The two groups will share computer systems, warehousing and distribution. Two Simpsons stores have been closed, but Mr McGiverin says "the emphasis is not on closing, but on fine-tuning within the group."

Part of this strategy has been to strengthen the more basic—but more profitable—Zellers chain, also acquired in 1978. Zellers is geared to lower and middle-income families, sticking

department stores. Markborough's other interests centre on office blocks, industrial buildings and land development. As a result of higher land sales in the U.S. sunbelt, its contribution to group profits more than doubled in the first six months of this year, says Mr McGiverin. He says that Hudson's Bay is keen to expand its real estate operations.

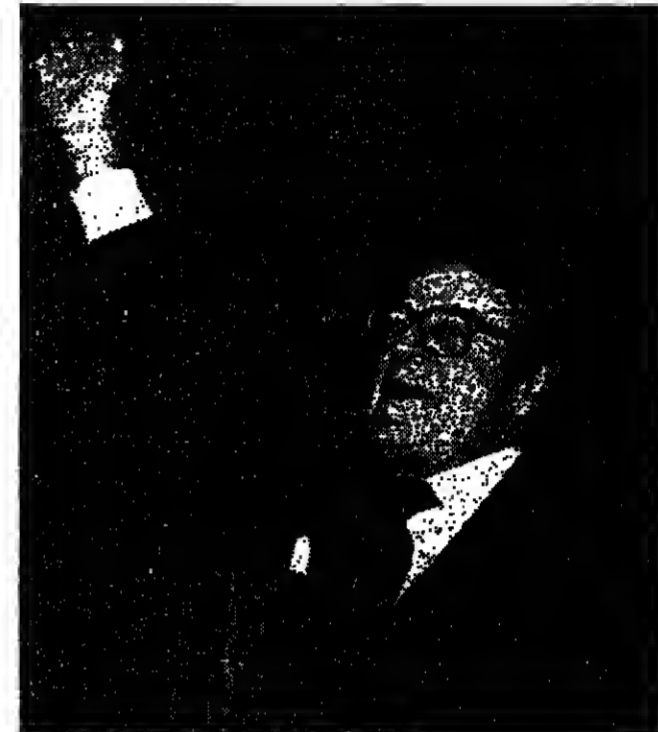
The group's 52.4 per cent oil and gas subsidiary, Remy Petroleum, contributed an insignificant share of 1983 operating income. The real story of the involvement of Hudson's Bay in the energy sector lies in its present holding of 4.1m preferred shares as well as over 5m warrants for common shares in Dome Petroleum, the oil and gas producer, now in the throes of financial reorganisation. The warrants are exercisable at C\$3.11 a share, compared with the current market price of some C\$3, and are valued on the Hudson's Bay books at a total of C\$1.

Hudson's Bay acquired the Dome shares in early 1983 as payment for its 10 per cent stake in Hudson's Bay Oil and Gas, one of Canada's biggest and most respected energy producers. "We would have preferred still to be in HBOG," Mr McGiverin says, referring to the way Hudson's Bay was outflanked by Dome during the latter's bid three years ago for Conoco, the U.S. oil company, which had a 57 per cent interest in HBOG.

There is little chance of disposing of the Dome investment for several years. Hudson's Bay is the only holder of the class of preferred share which it owns and, not surprisingly, there is no great demand for Dome stock at present. Under Dome's debt-restructuring plan, the preferred shares owned by Hudson's Bay will be reclassified as convertible stock, at least making them more marketable if and when Dome's fortunes improve. The preferred share, valued at cost, are worth \$61.7m.

Hudson's Bay itself is now 73 per cent owned by the Thomson publishing family. But its links with its pioneering past are still maintained through its international fur trading activities.

According to Mr McGiverin, a well-known plain speaker, the fur business "goes up and down like a toilet seat—it's very volatile."



Donald McGiverin, the governor, selling furs in London.

operations in low-growth market segments.

The biggest drain on Hudson's Bay has been Simpsons, a chain of pleasant, up-market stores acquired from Sears-Roebuck six years ago. According to Mr McGiverin, "human chemistry" held back the implementation of new systems and modern technology. For several years, he recalls, Hudson's Bay tended "to be giving advice, rather than instructions" to Simpsons' management.

The group is currently integrating Simpsons backroom operations with those of its other up-market chain, The Bay,

mainly to merchandise which does not require much storage space or home delivery. More than 20 Bay stores have been transferred to Zellers.

Hudson's Bay's room for manoeuvre is limited, however, by its earlier decision to take an equity stake in shopping centres where its department stores are located. Through Markborough Properties, its wholly-owned real estate arm, the group owns 21 shopping centres in Canada and has an interest of between 10 per cent and 50 per cent in 28 others. These property investments make it difficult to close down or move unprofitable

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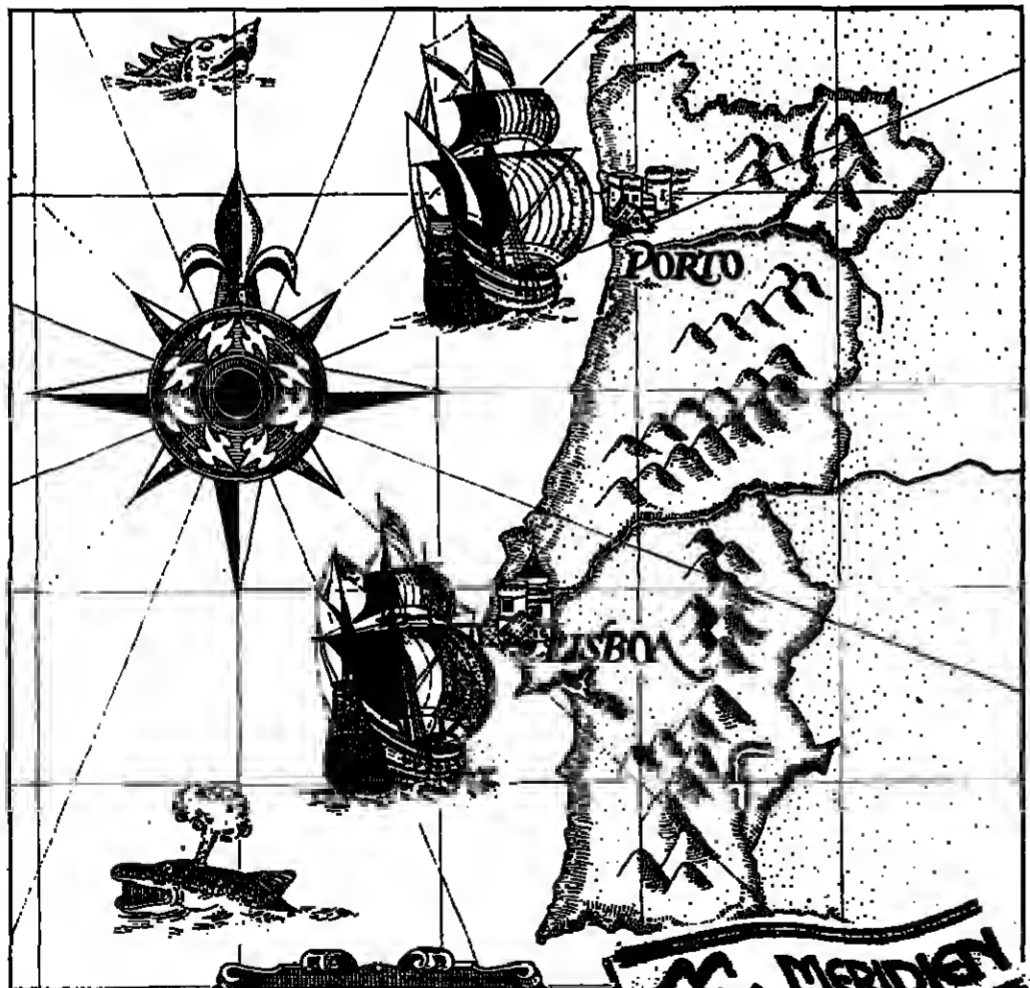
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Interim Statement and Dividend

Oriflame International S.A. announces the availability of its interim statement for 1984 together with instructions for the collection of the interim dividend. Copies of the statement can be obtained on or after 17th September 1984 from Morgan Grenfell & Co. Limited, New Issue Department, 21 Austin Friars, London EC2N 2HB and Banque Indosuez, 39 Allée Scheffer, 2520 Luxembourg.

UNIT TRUST SURVEY

Publication Date: Saturday, October 13
Copy Date: Friday, September 28

The Financial Times proposes to publish a Survey on Unit Trusts on the above date. Subjects for discussion will include the growth of overseas portfolios and the trend towards specialist funds.

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THE PHILIPPINES ECONOMY

Why confidence drained away

By Chris Sherwell, South-East Asia Correspondent



President Ferdinand Marcos: confidence in him has probably never been lower.

IN AN ngly corner of Makati, Manila's financial district, a row of stalls sells the latest electronic gear from abroad. Nearby, among the skyscrapers, an upmarket department store offers designer fashions and a delicatessen sells snails, truffles and fine wines.

The only severely contracting economy in the region

countries heavily dependent on trade. It decided to finance increasing current account deficits in order to maintain growth, and it did this principally through foreign borrowing.

in the region to one of the slowest, averaging just 3.4 per cent in the 1970s. Under Mr Marcos the country relied too much and for too long on foreign commercial borrowing and did too little to generate domestic savings or contain government deficits.

Confidence in Mr Marcos

It thus seems to have been more than mere events which conspired to bring the Philippines close to economic collapse. By the 1980s, the government was resorting increasingly to short-term commercial borrowings to meet its rising interest payments. It boosted rather than cut its deficits, even as the recession deepened and previously attractive real interest rates reversed and turned skyward.

economic privileges to some small factions in the private sector. It thus seems to have been more than mere events which conspired to bring the Philippines close to economic collapse. By the 1980s, the government was resorting increasingly to short-term commercial borrowings to meet its rising interest payments.

Confidence in Mr Marcos

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As IMF-World Bank programme under which the government was to bring its deficits under control and reduce protectionist barriers, made some headway, but it had been nullified by the 1980s. The Centre for Research and Communications in Manila says things were still broadly on course at this point: Mr Marcos had allowed some business associates to fall from favour and the IMF medicine was being taken, rekindling investor confidence abroad. But then came the assassination of Mr Aquino.

Confidence in Mr Marcos

It thus seems to have been more than mere events which conspired to bring the Philippines close to economic collapse. By the 1980s, the government was resorting increasingly to short-term commercial borrowings to meet its rising interest payments.

Confidence in Mr Marcos has probably never been lower: not only from the splintered, ineffective opposition, but even from his own party; not only from the corporate sector but also from labour; not only from the Communist-based guerrilla insurgents, but from his closest foreign ally, the U.S.

Confidence in Mr Marcos

It thus seems to have been more than mere events which conspired to bring the Philippines close to economic collapse. By the 1980s, the government was resorting increasingly to short-term commercial borrowings to meet its rising interest payments.

EEC farm policy

The 'reforms' that change nothing

By Stefan Tangermann

THE EUROPEAN Community is proud of its farm policy reform decided earlier this year. Among its more visible elements were the introduction of milk quotas, changes in the system of monetary compensation amounts (MCAs) and the lifting of the budget ceiling for the Community. However, this reform is a far cry from solving the real problems of Europe's farm policy.

not be abolished (as they did recently in their sugar report). From then on milk quotas will be a permanent feature of the CAP. The changes which have been made in the MCA system are pure bluff, rather than a reform.

The growing budget may provide for price increases

D-mark is revalued. Even at best, this will not change anything as price gaps among member countries will develop as in the past. A third element was a further reduction for existing positive German MCAs. However, Germany was given authority to compensate her farmers by national aids.

The growing budget may provide for price increases

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(in 1982) CAP reform was a non-issue. Expanded budget availability in 1988 will take the CAP back on its old track. Milk prices will be lifted so that the quota system becomes perpetuated, and the inflationary tendency in the new green ECU can fully materialise.

The growing budget may provide for price increases

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Bankruptcy and the banks

From Mr Martin Hodson Sir—The digested scrawls for the remains of Acrow highlights an issue touched upon in the Cork report: do the banks have a duty to the financial community which reaches beyond their duty to their own depositors?

Dr Owen's novel prescription

From Mr M. J. Greener Sir—Dr David Owen's idea of distributing shares in the nationalised industries to all adult citizens might well capture the heart of the hustings but, as with so many grand designs, its practical application would present a rather more insipid picture.

Letters to the Editor

It is difficult to see how the ownership of shares in the coal, steel or railway industries would add anything to either the wealth of the recipients or their employment thereof.

Why urban aid is vital

From the General Secretary, South-west Council for Voluntary Services Sir,—We are grateful to the Financial Times (September 10) for again drawing our attention to the threat to urban aid funding.

Cuts in home improvement grants

From Mr B. Toon Sir,—It was interesting to read (Sept 10) that rising unemployment is one of the factors leading the Treasury to demand cuts in home improvement grants and urban aid, when these cuts will themselves lead to yet further unemployment (up to 3,000 jobs in Birmingham alone this autumn).

Taking the pledge

From Mr John Fenwick Sir,—I was surprised to read in the FT (September 11) that Mrs Peggy Fenner, Parliamentary Secretary at the Ministry of Agriculture, had pledged Government support for the right to keep the term "British Sherry."

Heavy costs of dock strike

From Mr A. C. Hollway Sir,—Our company has over £100,000 of timber impounded on the quays due to the dock strike—which, hopefully, may be resolved quickly.

And that means that Beryl B

And that means that Beryl B tackles part of the task herself, using equipment known as an iron roughneck. This innovative device grapples with enormous lengths of drill pipe, connecting them together as drilling progresses at speeds of up to 150 rpm.

Beryl's handy with a drill

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SECTION II - INTERNATIONAL COMPANIES
FINANCIAL TIMES
Wednesday September 19 1984

German new issue prices too low says Bundesbank

BY JOHN DAVIES IN FRANKFURT

THE BUNDESBANK, West Germany's central bank, has sharply criticised the terms on which some new shares have been issued to the public - indicating in rather waspish tones that it believes the shares have been underpriced.

It is all very well that some recent issues have been heavily oversubscribed, the central bank muses in its latest monthly report. This shows that West German investors are in fact ready to stump up risk capital for companies - a point sometimes disputed.

But companies newly launched on the stock market would be better served if their shares were issued on terms more in tune with the market, the Bundesbank adds.

The new issue market is in the hands of only a few institutions, the central bank says, and as a result

there is only limited competition between new issue houses.

Only when more institutions become active is there likely to be competitive pressure to reduce the gap between the issue price and the initial stock market traded price, it says.

The Bundesbank names no names, but fires off its barbs after referring to the wave of new share issues between May and July.

The targets of its criticism are likely to feel sorely treated and to point to the conflicting pressures and compromises involved in pricing and launching successful new issues. Efforts have also been made to take a long-term view in pricing issues, allowing scope for changed market conditions.

The Bundesbank has long been pressing for the stock market to be

used more effectively as a source of raising finance for enterprises.

Since the new issue market began to liven up in West Germany in about July last year, there has generally been strong interest in share launchings.

Investors anxious for a quick profit increasingly rushed to subscribe to new issues, particularly for such established companies as Porsche, the luxury car maker, and Nixdorf, the computer concern.

Initial traded prices in some cases have been well above issue prices.

While some new issues, including Porsche and Nixdorf, are still well ahead of their issue price, others have lost ground, to the dismay of investors - and as a result, some of the glitter has rubbed off the new issue market.



Mr Robert Carlson

Carlson quits United Technologies

By Terry Dodsworth in New York

UNITED Technologies president Mr Robert Carlson resigned unexpectedly yesterday after only 18 months in the post.

The company, which ranks as the seventh largest manufacturing group in the U.S., gave no explanation for Mr Carlson's sudden departure. The move gave rise to speculation however, that he may have disagreed with the policies of Mr Harry Gray, the hard-driving chairman and chief executive who has expanded the company over the past 15 years through a series of aggressive takeovers.

Mr Carlson had day-to-day managerial responsibility for most of the group's operating divisions, but Mr Gray had retained his grip on the business by combining the post of chairman with that of chief executive officer. Earlier this year, the board announced that Mr Gray, who is 55, had agreed to continue in both jobs until December of next year.

UT said yesterday that a special committee of the board had been appointed to work with Mr Gray to "assure timely identification of a successor."

Mr Carlson, who is also 55, joined UT from Deere, the Illinois-based agricultural equipment group, as group vice-president in 1973.

Philips agrees joint deal with Texas Instruments

BY LOUISE KEHOE IN SAN FRANCISCO

TEXAS Instruments and Philips, the Dutch electronics group, have announced a joint programme to develop "standard cell" circuits. The companies will combine their ranges of standard cells which are pre-defined circuit elements that can be used to design custom circuits for particular applications.

In addition, the companies have agreed to design and develop new standard cells to extend the common library and to jointly develop new libraries. Initially the companies plan to reduce the cell sizes in the current library by reducing the circuit geometries from 3 microns to 2.5 microns. This will improve the performance of the circuits and extend the library to include more complex functions.

According to Datquest, the market research company, the worldwide market for standard cell products will more than triple in size by 1989 to around \$1.3bn. Experts expect the standard cell method of designing circuits tailored to a customer's requirement to widely replace the use of "gate array" semi-custom circuits by the end of the decade. At present standard cell circuits are more expensive and take longer to design than gate arrays, but they offer higher levels of complexity.

General Electric Corporation of the U.S. and Ungermann-Bass, a Silicon Valley computer communications company, have agreed to form an independent joint venture company to develop local area networks (LAN) communications systems for use in factories.

Such networks connect computer and robotics systems over short distances. To date they have been used primarily in offices to connect large

numbers of personal computers, mini and mainframe computers. The LAN enables the computers to share data and resources such as printers and data storage units.

The joint venture company will aim to develop LANs that connect all industrial automation equipment and other computer systems such as computer aided design systems regardless of brand. Products of the joint venture will be sold to industrial equipment manufacturers, including GE.

The company's products will be compatible with General Motor's manufacturing automation protocol for computer communications, which is supported by companies including IBM, Hewlett-Packard and Digital Equipment Corporation.

Ungermann-Bass and GE will be shareholders of the independent corporation.

LEVI STRAUSS, the U.S. jeans producer which has been hit by the move away from traditional denim, has reported another steep fall in profits following the 85 per cent plunge in the second quarter.

Net earnings in the third quarter ended August 28 were down 65 per cent from \$64.8m, or \$1.53 a share, to \$22.5m, or 61 cents, taking nine months' earnings to just \$10.7m, or \$1.02 a share, against \$142.9m, or \$3.39, last year.

The San Francisco-based concern blamed the latest fall mainly on lower sales throughout most of the company, although sales from its largest division, jeanswear, were even with the previous year. Total sales in the third quarter were down from \$785.1m to \$719.8m, taking the nine-month total to \$1.91bn against \$2.03bn.

Additionally, unit costs were greater, and there were higher sales of less profitable items.

Sales for Levi Strauss USA fell 7 per cent to \$524.1m, while international sales dropped 17 per cent to \$142.8m, with the European division particularly weak. Battery Street Enterprises' sales were \$50.9m, up 5 per cent.

Mr Robert Haas, president, said: "Sales and earnings for the company during the balance of the year are expected to be disappointing, although we continue to maintain strong market share in our principal products." Initial response to the U.S. advertising campaign for the 501 jeans brand had been encouraging.

The earnings figure for the latest nine months includes a \$25m loss on plant closures and restructuring. Levi said in May that it would shut 10 per cent of its production capacity in the U.S. and Europe.

Mr Haas said yesterday that significant actions had been taken to improve operating results, "but we will not begin to benefit from these initiatives until 1985."

Increased bad debt provisions aid French banks' borrowing

BY DAVID MARSH IN PARIS

MUCH INCREASED provisions by French banks on doubtful loans at home and abroad have helped to secure the banks' international credit rating in spite of heavy borrowings on the Euromarket in the past few years, M Jean Dromer, president of the French Banking Association, said yesterday.

French banks' policies on provisions was one of the most "attentive" of all countries, he said, adding that commercial banks' net provisions rose to FF 23bn (\$2.44bn) last year from FF 19.6bn in 1982.

He admitted that French banks' capital ratios were still low by international standards, however, he said they were taking steps to strengthen balance sheets according to norms set by the Banking Control Commission. Those are due to be fulfilled by mid-1985.

Presenting the association's annual report, M Dromer, who is chairman of Paris-based Banque In-

ternationale pour l'Afrique Occidentale, said provisions last year amounted to more than three times the banks' net profits of FF 7bn.

Those profits - compared with the banks' total loans outstanding at the end of 1983 of FF 1,405bn - were up slightly from FF 6.6bn in 1982 but still down from FF 7.4bn in 1981.

M Dromer said other factors behind the banks' relative ease of funding abroad were their more solid structure of resources compared with other banks operating internationally. French institutions, for instance, had made a big effort to lengthen the maturity structure of their foreign-exchange borrowings, he said. The fact that most banks were state-owned had only a small effect in smoothing their passage on international capital markets, he said.

Figures from the association, covering commercial banks (*banques inscrites*) but not the

large mutualist and co-operative groups, show the institutions increased foreign currency borrowings last year to FF 126.5bn from FF 104.5bn in 1982, although much of last year's increase was due simply to the appreciation of the dollar against the franc.

M Dromer also was at pains to minimise the consequences on banking employment of the rapid introduction of new technology in the banking system.

Job losses due to the spread of electronics would not be "a problem" in the short term, M Dromer said, and the banks - which now employ 250,000 people and managed to increase jobs progressively over the past 10 years in spite of growing productivity. Introduction of automatic banking would necessitate greater efforts in training staff. It would extend the trend for personnel increasingly to carry out managerial functions, as opposed to routine duties.

Toyoda may take HES stake

BY OUR FINANCIAL STAFF

THE FRENCH Government is exploring the possibility of allowing the Japanese machine tool group Toyoda to take a stake in H. Ermitum Somus (HES), the troubled engineering company owned by the Empain-Schneider conglomerate.

Although no decision has been made, one option being considered in Paris is for Toyoda, which has

links with HES in making milling tools, to take an equity share in its primary metal-turning operations.

The French Government has become keener on involving Japanese companies into troubled industrial sectors as a means of rescuing jobs.

This spring's accord allowing Sumitomo Rubber to take over the bankrupt French subsidiary of Dunlop,

as well as the link-up between Motobecane and Yamaha, show how Paris is losing some of its customary reluctance to allow in Japanese "Trojan horses."

None the less, approval of an effective takeover of HES, one of the prestige names of the French machine tools industry, would be controversial.

Mannesmann may absorb tubes unit

BY JAMES BUCHAN IN BONN

VEREINIGTE Deutsche Metallwerke (VDM), the manufacturing arm of the West German Metallgesellschaft group, is to stop production of loss-making stainless steel and nickel alloy tubes and is holding talks with Mannesmann on the transfer of its product range.

The market for these types of

tubes has been badly hit by the recession in shipbuilding and industrial plant construction, and VDM, which produced 4,500 tonnes of these tubes last year on turnover of DM 120m (\$40m), has run up losses of DM 120m in the past eight years.

By taking over VDM's product range, Mannesmann hopes to im-

prove capacity at its key pipemaking subsidiary, Mannesmannroehren-Werke, which saw sales revenue fall by 23 per cent to DM 4.7bn last year. Stainless and nickel-alloy tubes account for DM 200m of the division's turnover.

VDM said 600 jobs would be affected.

Macy earnings dip sharply in fourth quarter

By Our Financial Staff

EARNINGS growth at R. H. Macy, the big U.S. department store group, slowed sharply in the fourth quarter ended July 28, with net profits up 5 per cent from \$42.7m, or 83 cents a share, to \$44.8m (86 cents).

Despite the small rise, profits for the full year were up 18.6 per cent from \$186.7m, or \$3.72 a share, to \$221.8m (\$4.37), reflecting healthy gains in the first three quarters of the fiscal year. Sales rose from \$3.5bn to \$4bn for the year, with \$918.9m (\$898m) in the final quarter.

The relatively disappointing fourth-quarter figures brought a sharp reaction in Wall Street early yesterday, with shares in R. H. Macy down 2 1/4 to \$47 1/2 in active trading. Last month several other store groups reported solid gains in their latest three-month trading periods, and most analysts were expecting full-year earnings of about \$4.50.

Volvo judged top in accountants' survey

BY ALISON HOGAN IN LONDON

VOLVO, the Swedish motor manufacturer, was judged to have the best set of financial statements in a survey of the annual reports of 175 major international companies published by FT Business Information.

CSR, the Australian household products, food and energy group came second, followed by the South African company Sentechem, which was commended for overcoming the difficulty of reporting in two languages.

At the bottom of the list came Pirelli, Seat, Campsa and Mitsubishi Estate.

"Pirelli's accounts lacked dates, accounting policies, notes to the accounts and in our view, clarity," say the authors Mr Peter Stilling and Mr Richard Norton of accountants Touche Ross and Mr Leon Hopkins, of World Accounting Report.

Very last was Mitsubishi Estate, the Japanese construction company which provided accounts on two sheets with figures given to the

Visicorp loses law battle with Software Arts

By Our Financial Staff

VISICORP, the U.S. personal computer software company, has lost its legal battle to retain marketing rights to the top-selling VisiCalc spreadsheet program. In an out-of-court settlement on Monday, Visicorp agreed to stop selling the program and pay \$500,000 in royalties to Software Arts, the company that created VisiCalc. Software Arts now has exclusive rights to the product.

As the first successful business application program for personal computers, VisiCalc is credited with creating the business market for personal computer software now worth about \$10bn in the U.S. alone.

The settlement between Visicorp and Software Arts ends a bitter one-year struggle that has seriously drained both companies' resources.

Visicorp sued Software Arts for \$80m last September, claiming that it failed to provide updated versions of VisiCalc. Software Arts counter-sued a month later asking for around \$80m in damages because it alleged Visicorp was not fulfilling its marketing obligations for the program.

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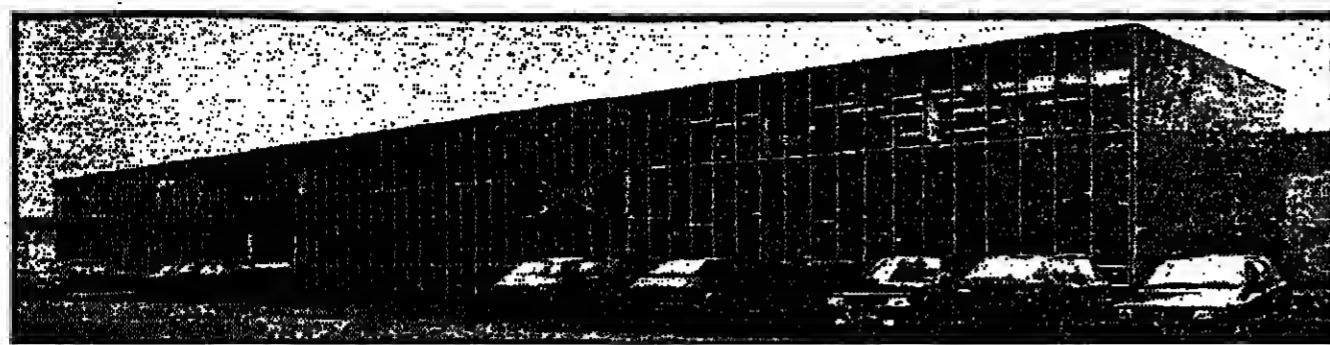
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ



Wilkinson Sword's Bridgend factory: "a total green field approach"

Wilkinson goes on the attack

Robin Reeves on the garden tools company's strategy to raise manufacturing efficiency

FOR MANY years, Wilkinson Sword's answer to inflation was simply to put up its prices. However, it eventually became clear that the price gap with its competitors became ever wider—

Let's start with a plain piece of paper and decide what we want the factory to be like at the end."

Others were scrapped. The marketing people simply had to accept it," says Kevin Cabbage, managing director of Wilkinson's hardware and houseware division.

A major leap forward in manufacturing methods was achieved by replacing six groups of bevel grinding machines (they put the wedge shape on a cutting blade) with three German machines which do the same work.

This policy change demanded new investment and a larger market to justify it and reduce costs; a lower-priced garden tools range to match its competitors was also deemed necessary.

The results have been startling. Overheads have been reduced by no less than 30 per cent; unit costs are down by some 15 per cent with the potential for a 25 per cent reduction given the right sales levels; and, in some ways even more remarkable, the space occupied by manufacturing in the factory has been reduced by half to 50,000 sq ft, even though Bridgend has been geared to produce far larger volumes.

To cut working capital, the programme target was to get the flow of materials through the factory down from 12 weeks on average to two weeks, and the Welsh plant is almost there. As in many British engineering plants, the tradition of storage areas and procedures for booking in and out were deeply entrenched. Yet money tied up in inventories adds appreciably to unit costs.

In the factory itself, quality control manuals have been introduced, listing the checks necessary to ensure that products conform to specification at all stages of manufacture. Each work station also has its own quality monitoring procedures and quality performance charts, vital for maintaining the momentum which the whole programme has generated.

The upshot was a worldwide production and marketing strategy which gave Wilkinson's Bridgend plant in Wales sole responsibility for manufacturing pruners and shears not only under its own name but also that of True Temper, the U.S. brand leader and market leader of Wilkinson's U.S. parent, Allegheny International.

Equally, asset disposal has been substantial. Some 70 machines were identified as surplus to requirements in the wake of a rationalisation of the company's product range.

At the same time, it was realised early on that if so much material was going to be taken out of the manufacturing system, there had to be a sharp improvement in the reliability of raw material supplies.

In future, quality would have to be guaranteed by the suppliers. To this end, the suppliers were brought down to Bridgend to hear an explanation of the whole programme and offered every assistance to get their quality control right. This was followed by the introduction of a grading system.

The programme covered not just the installation of new machinery, but manning levels, working capital, a new physical layout for the factory, asset disposal, improvement of methods, quality control systems, new products, monitoring arrangements and even the changes in attitudes and working practices required of both management and workforce for its successful implementation.

For years, Bridgend had made what the marketing people wanted. But some products were 15 years old in design, produced on machines which ran just one day a month, thus making them expensive to maintain.

But he insists that the change in attitude by management was the more important requirement for its success. Explaining the strategy to the workforce and regular consultations would not have been enough. "We had to provide a radical new lead. We are fortunate that the workforce responded so well."

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Rollover

MY wife and I run a retail business in partnership, which we intend selling next year. It is our intention to invest part of the capital gain, which should exceed £50,000, in a family property development company.

My question is whether or not we will be able to claim rollover relief on money invested in the development company, or does it have to be invested in a new venture to qualify?

No, you will not be eligible for rollover relief. The amount of tax at stake probably justifies the cost of local professional guidance through the tax maze.

Liquidators

I have been connected with two companies (incorporated in England under the Companies Act 1948-1967) which are now both in liquidation.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Investment in Design

Whitehall's helping hand for product innovation

THE NEWS from across the Atlantic was decidedly bad for Laser-Scan Laboratories, a small high technology company on the Cambridge Science Park.



Laser-Scan's flagship production, which had to be re-designed for the North American market.

Since it received this bombshell two years ago Laser-Scan has drawn on the skills of an industrial designer to help transform the commercial performance and prospects of its product, a £150,000-plus computer-controlled machine called Lasertrak which uses a laser beam to convert maps and other graphics into digital data.

he puts it, to the finished product. The collaboration between Laser-Scan and Warwick Evans one-man design consultancy is one of 50 projects illustrated in a Design Council exhibition on Investment in Design which opens today at London's Design Centre.

The exhibition is the first public showcase of the work of the Funded Consultancy Scheme, to which the government has committed £20m since its launch just over two years ago.

One of the prime purposes of the Funded Consultancy Scheme which is administered by the Design Council as part of its long-standing Design Advisory Service, has been to introduce industrial design consultancy to clients which have never used it before—hence, in part, the particular emphasis on small firms. According to the council's own research, this objective is being met: 60 per cent of the near-2,000 companies so far visited under the scheme have never used a design consultant before.

Now firmly convinced of the value of consultant designers, the company has retained Evans to work on other projects as part of an in-house team responsible for taking them right from "a blank sheet of paper," as

speaking at the exhibition launch last night, Norman Tebbit, Secretary of State for Trade and Industry, welcomed the impact of the scheme, but warned that the Government should not "for ever subsidise firms to do what is in their own interest."

In terms of the advantages to be gained by involving industrial designers at a very early stage in the development process, and by allowing them influence well beyond colour, shape and style, Laser-Scan's experience is paralleled by several other projects on display. These include: test equipment for Monsanto (designed by TST Associates); a battery charger for Stellar Components (designed by David Harman-Powell); an uplighter—a lamp which throws light upwards—worthy of the Italian lighting industry for Best and Lloyd (by Pether and Partners); and microwave cookware for Thorpac (by Pentagram).

Many of the companies represented at the exhibition are small, reflecting the fact that

Christopher Lorenz



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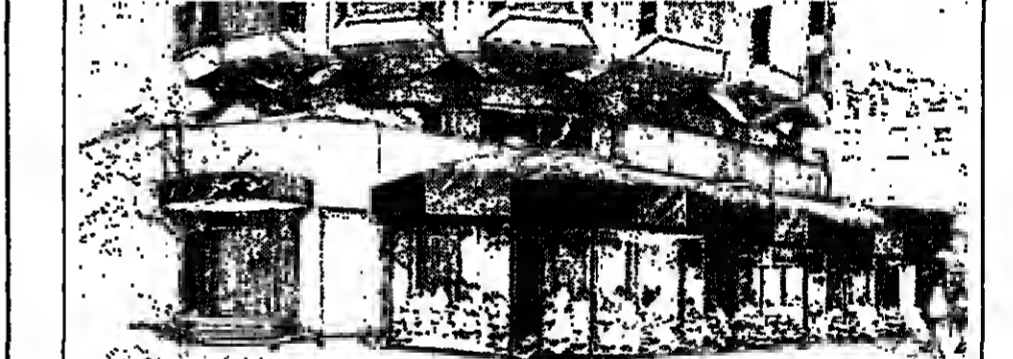
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Advertisement for Northwest Orient featuring a globe and the text 'People who know Boston' and 'NORTHWEST ORIENT The American winner'.

Hopes of large EEC grain sales to Soviet bloc, Page 34

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday September 19 1984

NEW YORK STOCK EXCHANGE 26-28 AMERICAN STOCK EXCHANGE 27-28 U.S. OVER-THE-COUNTER 28, 36 WORLD STOCK MARKETS 28 LONDON STOCK EXCHANGE 29-31 UNIT TRUSTS 32-33 COMMODITIES 34 CURRENCIES 35 INTERNATIONAL CAPITAL MARKETS 36

WALL STREET

GNP data provide a distraction

THE SCHEDULED announcement tomorrow of the Commerce Department's first, or "flash," estimate of third-quarter growth in gross national product provided a focus of attention in Wall Street financial markets yesterday, writes Michael Morgan in New York. However, the credit markets opened subdued in the run-up to the announcement, later in the day, of details of the Treasury's end of quarter borrowing package. In the event, the Treasury postponed actions of seven-year notes and 20-year bonds that would normally be held next week, due to congressional inaction on legislation to raise the debt limit. The stock markets turned lower with declines in technology issues pulling the broader market lower. By the close, the Dow Jones industrial average was at its lowest of the session, down 10.82 at 1,228.29. A pick-up in trading volume to 108m shares, from the previous day's 89m, was helped by some heavy institutional trading programmes, particularly in utility issues. Treasury coupon issues were mixed on the back of a federal funds rate

which eased back from an opening 11 1/2 per cent to 11 1/4 per cent, at which rate the Fed again added temporary liquidity with an overnight system repurchase arrangement. The Fed also announced purchases of \$400m of bills on customer account when the funds rate was later trading at 11 1/4 per cent. But late in the session, prices of Treasury notes and bonds picked up following a news service report quoting an unnamed federal reserve official as saying the Fed would like to see the federal funds rate fall below 11 per cent. The report was later dismissed by a spokesman who said that the Fed did not comment on current monetary policy. Prices of Treasury notes were between 1/2 and 3/4 higher while at the long end, bond prices were up to 1/2 higher. The key long bond, the 12 1/2 per cent of 2014, added 1/2 to 102 1/2. At the short end, Treasury bill rates edged higher from the levels set at Monday's regular auction. The three and six-month bills each added one basis point to yield 10.32 and 10.39 respectively. In the stock markets, Burroughs - delayed at the opening because of an order imbalance - later shed 3 1/2 to \$53 1/2 amid investor concern about the magnetic media coating used on its disc drives. On Monday, Control Data, which uses the magnetic media made by Burroughs' Memorex division, said it had halted shipments of its disc drives because of technical problems, which render the units unusable. Control Data fell \$1 to \$25 1/2 in heavy trading. Elsewhere in the sector, Motorola gave up 3 1/2 to \$40 1/4 after an analyst removed the stock from his recommended list, reflecting concern that semiconductor

orders will not turn up with much vigour in the fourth quarter of the year. Texas Instruments shed 1 1/2 to \$134 1/4, and Cray Research 1 1/4 to \$54 1/4. IBM also turned easier, down 3/4 to \$127 1/4, giving up the small early advance seen as it announced volume production of a new memory chip and two new models of its 3880 storage control unit, which, it says, are substantially less expensive than current models. Among blue chips, Teledyne added 3/4 to \$269 1/4, Merck 3/4 to \$86 and Burlington Northern 3/4 to \$48 1/2. General Electric was unchanged at \$56 1/4, but Mobil dipped 3/4 to \$29 1/4. General Motors put on 3/4 to \$77 as talks on a new contract resumed with the United Auto Workers union. Ford shed 3/4 to \$46 1/4, and Chrysler was 3/4 easier at \$31 1/4. Financial Corporation of America traded up 1/4 to \$8 1/4 amid reports that it is expected to make a public offering of \$1bn of new certificates of deposit later in the month in an effort to reduce dependence on government loans and to bolster its deposit base.

TOKYO

Yen's slide undermines confidence

THE YEN'S sharp slide against the U.S. dollar sparked a wave of selling and sent lead share prices sharply lower in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press. Despite the yen's weakness, the bond market eased only slightly, as price declines prompted investors to issue buying orders, with city and foreign banks and insurance companies purchasing bonds worth ¥3bn to ¥5bn each. The yield on the barometer 7.5 per cent government bond, due in January 1993, increased slightly to 7.145 per cent from 7.135 per cent. Lower-priced heavy electricals and other blue chips, leading lights in the latter half of last week, moved rapidly lower on news of the yen's plunge against the dollar. Foreign investors became net sellers in early trading, with selling orders placed with the big four securities companies totalling 23m shares against buy orders for 14.5m. Toshiba, which remained the most active issue with 36.65m shares changing hands, dropped ¥3 to ¥472. Mitsubishi Electric also weakened ¥5 to ¥435, and Fuji Electric ¥4 to ¥285. The yen's weakness discouraged dealers in major securities companies from buying these issues, which sent other equities lower in their wake. International stocks also eased across the board. Hitachi slumped ¥13 to ¥887, Fujitsu, which was popular on Monday, ¥50 to ¥1,390, Matsushita Electric Industrial ¥10 to ¥1,870 and Toyota Motor ¥40 to ¥1,380. Conversely, high-priced cash stocks surged, with Fanuc climbing ¥570 to ¥10,490 and Sumitomo Special Metals ¥300 to ¥5,250. The yen's decline against the dollar, contrary to expectations of brokerage houses, dampened foreign investor interest. However, the downtrend tapered

off in late trading, when the yen's rally toward the close breathed some life into the equity market.

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EUROPE

A sterling performance in Frankfurt

THE LETHARGY that dominated European bourses on Monday was abruptly shaken off yesterday with a sterling performance in Frankfurt where export-oriented stocks displayed remarkable vigour on the strength of the U.S. dollar. The Commerzbank index, calculated at mid-day, was up 18.6 to 1,048.7, its highest in seven months. Some of the largest gains of the session were recorded in car makers, particularly luxury names, with a high export exposure. Daimler led the field with a DM 32.50 rise to DM 587.50, a rise of DM 52.50 in two weeks, but still below its high for the year. BMW scored a very respectable DM 12.80 rise to DM 398, while Porsche added DM 27 to DM 1,107. VW moved DM 3.20 up to DM 174 despite recently announced price increases.

Chemicals and engineers featured in a steady Zurich where bonds held close to overnight levels, while the new French state bond depressed activity in Paris, with most shares lower. BSN, FFR 52 off to FFR 2,520, was among the heavy losers while Legrand's FFR 12 setback at FFR 1,968 was more typical of the declines. Petrofina again led Brussels higher, with a BFR 80 rise to BFR 7,580. Sentiment was also aided by a 1/2 point drop to 11 per cent in short-term Treasury bills, the fifth such cut since the beginning of August. A flurry of new orders at the start of the bourse month in Milan firmed most shares, while Fiat held steady at L1,786 after its massive capital restructuring. Madrid was broadly higher, while Boliden, SKR 5 up at SKR 380, was one of the few bright spots in an otherwise lower Stockholm.

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The yen's decline against the dollar, contrary to expectations of brokerage houses, dampened foreign investor interest. However, the downtrend tapered



LONDON

Currencies engender caution

THE CONTINUED deterioration of sterling against the dollar yesterday resurrected fears about its effect on UK economic policies and engendered further investor caution in London. Particular apprehension was displayed for gilts, although this failed to stimulate selling, and most closed steady or marginally lower in slow tempo trading. The FT Industrial Ordinary index oscillated throughout the day within a narrow margin and closed down 1.0 to 858.0. Equities again refused to follow the gilt-edged trend. Some leading shares benefited from isolated U.S. support, while companies with overseas earnings potential attracted domestic buying support. In an active building sector Taylor Woodrow added 8p to 333p while Tarmac eased 10p to 446p. Chief price changes, Page 28; Details, Page 29; Share information service, Pages 30-31

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In an active building sector Taylor Woodrow added 8p to 333p while Tarmac eased 10p to 446p.

Chief price changes, Page 28; Details, Page 29; Share information service, Pages 30-31

HONG KONG

BULLISHNESS remained present in Hong Kong amid encouraging indications about a favourable outcome to negotiations about the colony's future and short-term economic prospects. Although turnover declined, the Hang Seng index rose a further 11.40 to 974.93, and analysts predicted that the 980 barrier may be tested by the end of the week. Among property stocks Hongkong Kowloon added 2.5 cents to HK\$3.90, and Sun Hung Kai Properties 15 cents to HK\$6.70. Banks were also generally firmer, with Hang Seng Bank HK\$1 higher at HK\$34.25 and Hongkong Bank 5 cents up at HK\$6.50.

Although turnover declined, the Hang Seng index rose a further 11.40 to 974.93, and analysts predicted that the 980 barrier may be tested by the end of the week.

AUSTRALIA

RESOURCE stocks were again singled out for heavy selling in a generally weak session in Sydney. The All-Resource index fell a further 8.3 to 475.3 as investors continued to express caution about the future of international metal prices and the impact they would have on domestic profits. Gold issues felt the brunt, with Gold Mines of Kaloorlie down 20 cents to A\$5.70 and Poseidon 15 cents to A\$2.85. Central Norseman and Renison shared 10-cent declines to A\$4.80 and A\$2.50 respectively.

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SOUTH AFRICA

GOLD SHARES were mixed during dull trading in Johannesburg as investors watched the dollar move up strongly against the rand and the gold price. Free State Geduld edged up 50 cents to R30, followed by Kloof Gold Mine, which gained 15 cents to R85.15. Among the losers, St Helena shed 50 cents to R40, and Harmony Gold Mine 25 cents to R27. Mining financials and mining houses were steadier. Anglo American lost 5 cents to R20.75, and Gold Fields of South Africa remained steady at R24.50.

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SINGAPORE

SELLERS remained in charge in Singapore, although turnover was thin and falls marginal. Pan Electric, again the most actively traded stock, drifted lower to close down 4 cents at S\$3.12. Pegs eased 2 cents to S\$1.58, and Pahang Consolidated declined 4 cents to S\$1.42. Hotel, property and commodity stocks also lost ground. The Straits Times industrial index eased 5.04 to 896.82.

Hotel, property and commodity stocks also lost ground. The Straits Times industrial index eased 5.04 to 896.82.

CANADA

HYDROCARBON - related issues advanced in Toronto where golds were also stronger despite the weaker international gold price. Metals and mining stocks came under selling pressure. Trading was light in Montreal, with very little price movement among the major sectors.

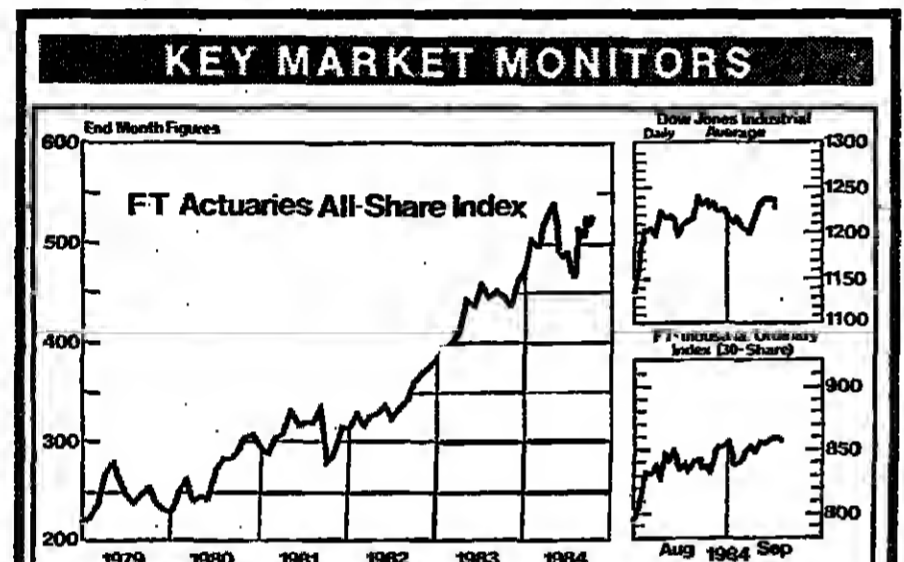


Table with multiple columns: STOCK MARKET INDICES (New York, London, Tokyo, Australia, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, World), CURRENCIES (U.S. Dollar, Sterling, Euro-currencies), INTEREST RATES (Treasury, Corporate, FT London Interbank), U.S. BONDS (Treasury, Corporate), FINANCIAL FUTURES (Chicago), and COMMODITIES (Silver, Copper, Coffee, Oil).

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	12 Month Low	Stock	Dr. Yld. P/E 100s	Div	Chg.	12 Month High	12 Month Low	Stock	Dr. Yld. P/E 100s	Div	Chg.
23 1/2	22 1/2	AAR	5.0	2.0	1/8	13 1/2	12 1/2	Beck	1.0	1.0	1/8
14 1/2	13 1/2	AB	3.0	1.5	1/8	10 1/2	9 1/2	Bend	1.0	1.0	1/8
44 1/2	41 1/2	ABF	4.0	1.5	1/8	44 1/2	41 1/2	Beck	1.0	1.0	1/8
12 1/2	11 1/2	AA	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8
27 1/2	26 1/2	AAK	3.0	1.5	1/8	27 1/2	26 1/2	Beck	1.0	1.0	1/8
22 1/2	21 1/2	AAI	3.0	1.5	1/8	22 1/2	21 1/2	Bend	1.0	1.0	1/8
42 1/2	41 1/2	AAA	3.0	1.5	1/8	42 1/2	41 1/2	Beck	1.0	1.0	1/8
31 1/2	30 1/2	AAJ	3.0	1.5	1/8	31 1/2	30 1/2	Bend	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Beck	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Beck	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Beck	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8
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12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Beck	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Beck	1.0	1.0	1/8
12 1/2	11 1/2	AAK	3.0	1.5	1/8	12 1/2	11 1/2	Bend	1.0	1.0	1/8

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Continued on Page 27

هنگام افتتاح

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, and Price.

Continued on Page 28

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, and Price.

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times

Notes: Figures are unofficial. Yearly highs and lows reflect the trading 52 weeks plus the current week, but not the latest trading day where a split or stock dividend amounting to 25 percent or more has been paid...

WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, and Japan. Columns include country, date, price, and change.

OVER-THE-COUNTER Nasdaq national market closing prices

Table of over-the-counter Nasdaq national market closing prices with columns for stock, price, and change.

LONDON Chief price changes

Table of London chief price changes for various commodities and stocks, including AGF Research, Cadbury Schweppes, and others.

Table of American stock exchange closing prices for various sectors like 12 Month High, Low, and Close.

INTERNATIONAL GUIDE TO THE ARTS every Friday in the Financial Times

Table of American stock exchange closing prices (Continued) with columns for 12 Month High, Low, and Close.

Table of American stock exchange closing prices (Continued) with columns for 12 Month High, Low, and Close.

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LONDON STOCK EXCHANGE

MARKET REPORT

Implications of deteriorating pound again worry Gilts but prices close above worst

Account Dealing Dates
Option
First Declares Last Account
Dealing Dates
Sept 13 Sept 14 Sept 14
Sept 17 Sept 17 Sept 17
Oct 1 Oct 1 Oct 1
Oct 2 Oct 2 Oct 2

dearer at 483p, but Lloyds
settled 4 lower at 477p. Midland
was a touch better at 325p and
NatWest unchanged at 390p.

Lloyds brokers firm
Business in the insurance
sector remained in low key, but
Lloyds brokers attracted support
on overseas earnings considerations.

FT-ACTUARIES SHARE INDICES

Table with columns: EQUITY GROUPS & SUB-SECTIONS, TUES SEPT 18 1984, and various share indices.

Table with columns: FIXED INTEREST, PRICE INDICES, and FT-Share Index.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for Sept 16, 17, 18, 19, 20, 21, and Year Ago.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low prices for various stock categories like Govt. Secs, Fixed Int., and Gold Mines.

Pittard wanted
Shoes and leather issues, a
relatively buoyant sector of late,

continued paucity of institutional
activity was reflected in leading
retailers which closed a shade
easier for choice.

Hotels were enlivened by the
Head approach to advance of sales
Head, which advanced strongly
to 135p prior to closing a net 20
up at 120p.

Cons. Gold easier
Mining markets staged a
modest recovery after the recent
uncertainty regarding the strike
by black mineworkers in South
Africa.

Table with columns: EUROPEAN OPTIONS EXCHANGE, listing various options and their prices.

Fisons below best

Leading miscellaneous industrial
bids held up reasonably well
until the late dealings. Quota-
tions then tended to ease a few
pence or so in line with the
early setback on Wall Street
yesterday.

Motor and aircraft components
were irregular. Dairies, farm last
week following brokers' buy
recommendations, attracted fresh
demand and rose 5 to a 284p
peak of 179p.

Elsewhere, Irish issues
attracted renewed speculative
interest in response to a 17
higher at 355p and Eglinton
finally 20 better on balance at
145p.

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Table with columns: LONDON TRADED OPTIONS, listing various options and their prices.

RECENT ISSUES

Table listing recent issues with columns: Issue, Amount, Date, Stock, and Price.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns: Issue, Amount, Date, Stock, and Price.

"RIGHTS" OFFERS

Table listing rights offers with columns: Issue, Amount, Date, Stock, and Price.

Renunciation date usually last day for dealing in case of stamp duty.

RISES AND FALLS ACTIVE STOCKS YESTERDAY

Table showing rises and falls in active stocks from the previous day.

OPTIONS MONDAY'S

Table showing options for Monday with columns: Option, Sep, Oct, Nov, Dec, Jan, Feb, Mar.

LONDON TRADED OPTIONS

Table showing London traded options with columns: Option, Sep, Oct, Nov, Dec, Jan, Feb, Mar.

LONDON Chief price...

FT LONDON SHARE INFORMATION SERVICE

HOTELS—Continued

Table with columns: High, Low, Stock, Price, Div, Yld, % Chg, P/E. Includes entries like Hilton Hotels, Holiday Inns, etc.

INDUSTRIALS (Misc.)

Large table of industrial share prices including companies like ICI, British Petroleum, and various engineering firms.

ENGINEERING—Continued

Table of engineering share prices including firms like Balfour Beatty, British Airways, and various engineering contractors.

DRAPERY & STORES—Cont.

Table of drapery and stores share prices including companies like Debenhams, Next, and various retail chains.

BEERS, WINES—Cont.

Table of beer and wine share prices including companies like Carlsberg, Heineken, and various wine producers.

AMERICANS

Table of American share prices including companies like IBM, Microsoft, and various US tech and industrial firms.

BRITISH FUNDS

Table of British fund prices including various investment funds like Fidelity, and various bond and equity funds.



That's BTR

SHORTS (Lives up to Five Years)

Table of short-term interest rates and yields for various periods from 1 month to 15 years.

Five to Fifteen Years

Table of interest rates for 5 to 15 year periods.

Over Fifteen Years

Table of interest rates for periods over 15 years.

Undated

Table of undated interest rates.

Index-Linked

Table of index-linked interest rates.

INT. BANK AND O'SEAS

Table of international bank and overseas sterling issues.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loans.

LOANS

Table of various types of loans.

Public Board and Ind.

Table of public board and industrial loans.

Financial

Table of financial data and interest rates.

CANADIANS

Table of Canadian share prices including companies like Alcan, Inco, and various Canadian banks.

BANKS, HP & LEASING

Table of bank, hire purchase, and leasing share prices.

Hire Purchase, Leasing, etc.

Table of hire purchase, leasing, and other financial services.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirits share prices.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building industry, timber, and roads share prices.

CHEMICALS, PLASTICS

Table of chemical and plastics share prices.

DRAPERY AND STORES

Table of drapery and stores share prices.

ELECTRICALS

Table of electrical share prices.

FOOD, GROCERIES, ETC

Table of food, groceries, and other consumer goods share prices.

ENGINEERING

Table of engineering share prices.

HOTELS AND CATERERS

Table of hotels and caterers share prices.

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Financial Times Wednesday September 19 1984

INDUSTRIALS—Continued

Table of industrial stocks including companies like BP, Shell, and various regional firms with columns for stock price and volume.

LEISURE—Continued

Table of leisure and entertainment stocks including companies like British Airways and various regional firms.

PROPERTY—Continued

Table of property and real estate stocks including companies like British Land and various regional firms.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds and trusts with their respective stock prices.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like BP, Shell, and various regional firms.

MOTORS, AIRCRAFT TRADES

Motors and Cycles

Commercial Vehicles

Components

Garages and Distributors

MOTORS, AIRCRAFT TRADES

Motors and Cycles

Commercial Vehicles

Components

Garages and Distributors

SHIPPING

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

TOBACCO

SHIPPING

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

TOBACCO

OVERSEAS TRADERS

PLANTATIONS

Rubbers, Palm Oil

Teas

MINES

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks including companies like News International and various regional firms.

PAPER, PRINTING

Table of paper and printing stocks including companies like Newsprint and various regional firms.

PROPERTY

Table of property and real estate stocks including various funds and trusts.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various funds and trusts.

FINANCE, LAND, etc

Table of finance, land, and other stocks including various funds and trusts.

INSURANCES

Table of insurance stocks including various insurance companies.

PROPERTY

Table of property and real estate stocks including various funds and trusts.

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Table of trusts, finance, and land stocks including various funds and trusts.

FINANCE, LAND, etc

Table of finance, land, and other stocks including various funds and trusts.

DAIWA SECURITIES logo and company information.

MINES—Continued

Table of mining stocks including companies like Anglo American and various regional firms.

Tins

Table of tin stocks including various tin mining companies.

Miscellaneous

Table of miscellaneous stocks including various regional and international firms.

NOTES

Notes section providing additional information and commentary on the market.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies from various countries.

O.F.S.

Table of O.F.S. (Overseas Financial Services) stocks.

OPTIONS—3-month call rates

Table of 3-month call option rates for various stocks.

FINANCE

Table of finance stocks including various financial institutions.

Diamond and Platinum

Table of diamond and platinum stocks including various mining companies.

32 AUTHORIZED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., High Income, Capital Growth, and others, with columns for name, manager, and performance metrics.

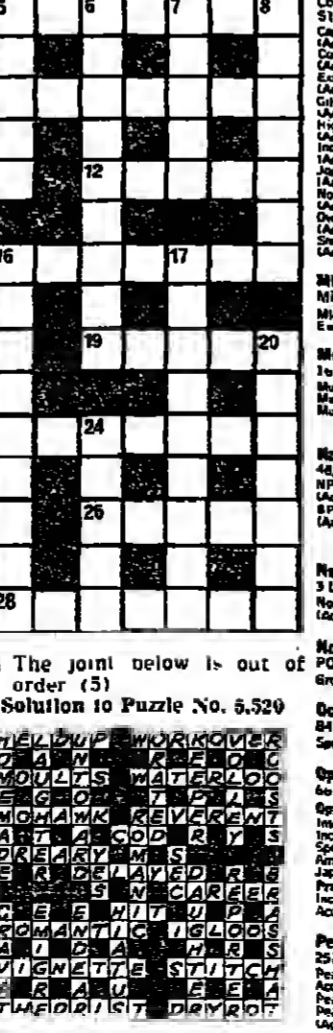
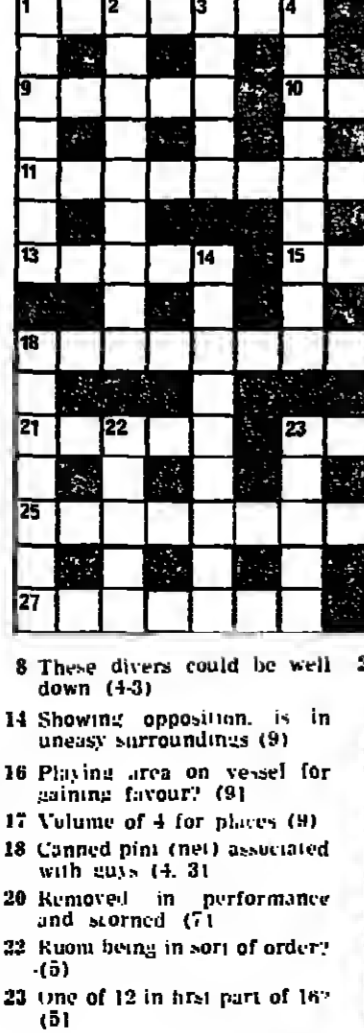
FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including Franklin Unit Mgt. Ltd., Key Fund Managers Ltd., Perpetual Unit Trust Mgmt., and many others, providing detailed information on each trust's performance and management.

Table listing various insurance companies and their policies, including City of Westminster Assurance, General Portfolio Life, and others, with details on policy types and terms.

F.T. CROSSWORD PUZZLE No. 5521

Crossword puzzle clues: 1 and 5 do it to get near bid, lacking concentration (7-7), Part baffled E.M.U. (Rud Hill?) Raised objection (5), 10 Voting right (this is in country abroad) (9), 11 Team watches over the way crabs move (8), 12 Employers of tricky ruses (5), 13 Fly aloft taking in sign of the sun (5), 15 Aaa' curing trouble in American republic (8), 18 Our U.S. seat prepared for the bride (8), 19 Attorney's last letter produced bewilderment (5), 21 Approaches sound receiver between poles (5), 23 Member of fashionable group—a flir and composer (3-6), 25 A trip (upset) by the vault for venerable old man (9), 26 Money? It's poor round about (5), 27 and 28 Unleash alteration—we're in school, fuelled with modern energy (7-7), DOWN 1 Followers of the marquis? (7), 2 Fleet endlessly upset by rained. It's protected by plates (9), 3 Worth changing for east (5), 4 It's often looked up (8), 5 Brother, the idiot has cheek (5), 6 English court card could be suitably equipped (9), 7 French town rises unconsciously (5)



8 These divers could be well down (4-3) 24 The joint below is out of order (5) Solution to Puzzle No. 5520

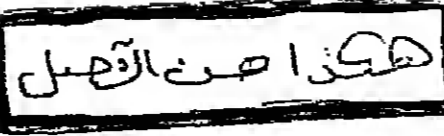
18 Playing area on vessel for gaining favour? (9) 17 Volume of 4 for plates (9) 18 Canned pine (net) associated with eels (4, 3) 20 Removal in performance and scorned (7) 22 Room being in sort of order? (5) 23 One of 12 in hat part of 16? (5)

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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including Liberty Life Assurance Co Ltd, National Provident Institution, and Life Assur. Co of Pennsylvania. Includes company names, addresses, and contact details.

Table listing insurance and overseas services, including Sava & Prosper Group, Target Life Assurance Co. Ltd, and various international insurance companies. Includes company names, addresses, and contact details.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas services, including various international insurance and investment firms. Includes company names, addresses, and contact details.

Table listing money market and bank accounts, including Money Market Trust Funds, Money Market Bank Accounts, and various financial institutions. Includes company names, addresses, and contact details.

NOTES
Press one's pen with other...
and an annual percentage rate...
of interest.

COMMODITIES AND AGRICULTURE

Hopes of big EEC grain sales to Soviet bloc

BY JOHN EDWARDS, COMMODITIES EDITOR

THE EEC Commission will find out today whether some 3m tonnes of surplus grain from the Community have been sold to the Soviet Union and other Communist bloc countries in Eastern Europe without the benefit of any export subsidy.

Export credits concern

BY JOHN CHERRINGTON, AGRICULTURAL CORRESPONDENT

THERE IS considerable concern among farmers and the grain trade that the success of exporting a large part of the UK's surplus crop will be jeopardised because of the impossibility of covering the sales through export credits.

UK traders say that the Government is being unwise in refusing to support grain exports through credits, arguing that the alternative will be for

Turnaround on London metal markets

HOPES of a quick settlement of the strikes at General Motors plants in the U.S. brought a sharp turnaround in the copper, lead and zinc markets on the London Metal Exchange.

There was a similar turnaround in lead and zinc. Three months zinc was down to \$504 at one stage before advancing to \$528.75 a tone at the close.

Poor seed hits Russian harvest

MOSCOW — A shortage of high-quality grain seeds has been a major cause of problems with the 1984 Soviet harvest and the outlook for next year is not good, the government daily Izvestia said.

Tunisia faces Community threat

BY A CORRESPONDENT

OVER 1m Tunisians who depend on olive oil for their livelihoods could face destitution if the olive crop fails to join the European Community.

Tunisia, one of the world's leading olive oil producers, exports \$70m (£56.4m) worth of oil a year, mainly to France and Italy.

Abolition of coffee quotas called for

THE West German coffee industry is demanding the immediate abolition of the International Coffee Organisation's quota system, reports Reuter.

The German Coffee Association, Hamburg, and the German in a joint statement. The coffee industry has suggested to the Federal Economics Ministry in Bonn that it support the introduction

India seeks to import 3m bales of raw jute

BY P. C. Mahand in Calcutta

INDIA has decided to import 500,000 bales of raw jute through the Jute Corporation of India, but industry opinion here is sceptical whether this quantity of fibre will be readily available from Bangladesh or Thailand or from both.

The Raw Jute Corporation in either country is seen as short as in India, and record price levels in both countries are an indication of the tight supply position.

Indian jute goods stocks slumped to 65,300 tonnes on August 31, down from 112,000 tonnes a year ago.

PRICE CHANGES BRITISH COMMODITY PRICES AMERICAN MARKETS

Table with columns for In tonnes, Sept. 18 1984, + or -, Month ago, and Sept. 18 1984, + or -, Month ago. Rows include Metals (Aluminium, Copper, etc.), Grains (Wheat, Barley, etc.), and Oil (Crude, etc.).

Table titled BASE METALS, SILVER, COPPER, and TIN. It lists prices for various metals in different grades and includes descriptions of price movements.

Table titled GRAINS and WHEAT. It lists prices for various grain types and includes descriptions of market activity.

Table titled AMERICAN MARKETS. It lists prices for various commodities such as Soybeans, Cotton, and Hogs, with columns for different grades and prices.

LONDON OIL SPOT PRICES

Table listing oil spot prices for different grades of oil, including Brent and WTI, with columns for price per barrel and change from the previous day.

WEEKLY METALS

Table listing weekly metal prices for various metals like Aluminium, Copper, and Tin, with columns for price and change.

INDICES

Table listing various financial indices and their values, including the FTSE 100 and other market indicators.

CHICAGO

Table listing prices for commodities in Chicago, such as Hogs, Cattle, and Poultry.

GOLD MARKETS

Gold rose \$2 an ounce from Monday's close to the London bullion market to finish at \$337.3381. The metal opened at \$336.3381 and traded between a high of \$337.3381 and a low of \$334.335. The firmer trend was a reflection of the dollar's recovery from the day's highs later in the afternoon.

LEAD

Table listing lead prices in different grades and locations, with columns for price and change.

POTATOES

Table listing potato prices for various grades and origins, with columns for price and change.

MEAT/FISH

Table listing prices for meat and fish commodities, including beef, pork, and fish.

LONDON FUTURES

Table listing futures prices for various commodities in London, including oil and metals.

ZINC

Table listing zinc prices in different grades and locations, with columns for price and change.

COCAOA

Table listing cocoa prices for various grades and origins, with columns for price and change.

WOOL FUTURES

Table listing wool futures prices for different grades and origins.

EUROPEAN MARKETS

Table listing commodity prices in various European markets like Rotterdam and London.

ALUMINIUM

Table listing aluminium prices in different grades and locations, with columns for price and change.

COFFEE

Table listing coffee prices for various grades and origins, with columns for price and change.

SOYBEAN MEAL

Table listing soybean meal prices for different grades and origins.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar pauses for breath

The dollar touched new highs in currency markets yesterday but fell ground in the afternoon to finish some way below the day's best levels.

The Swiss franc at SwFr 2.5410 on SwFr 2.5375 and finished at a record closing high of SwFr 2.5425 from SwFr 2.5420 against the French franc.

of an end to the dock strike certainly brought some relief but it was mainly the dollar's softer look in the afternoon that enabled sterling to regain some of its poise.

Gilts recover

Attention and a majority of the day's volume was centred on sterling based instruments in the London International Financial Futures Exchange yesterday.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Unit, % change, % change adjusted for divergence, Divergence %.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months.

OTHER CURRENCIES

Table with columns: Sept. 18, \$, £, Note Rates.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, Sept. 17, Bank of France, etc.

CURRENCY RATES

Table with columns: Sept. 18, Bank of England, Morgan Guaranty, etc.

EXCHANGE CROSS RATES

Table with columns: Sept. 18, Pound Sterling, U.S. Dollar, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Sept. 17, Sterling, U.S. Dollar, etc.

MONEY MARKETS

Further rise in UK interest rates

UK interest rates continued to rise in London yesterday as the Bank of England raised its base rate to 11 1/2 per cent.

forward balances £35m below target. On the other hand, Exchange transactions added £165m and there was a fall in the note circulation of £55m.

The forecast was later revised to a shortage of around £150m and the Bank gave assistance to the morning of £200m.

MONEY RATES

Table with columns: Sept. 18, Frankfurt, Paris, Zurich, etc.

LONDON MONEY RATES

Table with columns: Sept. 17, 1984, Starting Certificate of deposit, etc.

Discount Houses Deposit and Bill Rates

Table with columns: Sept. 17, 1984, Starting Certificate of deposit, etc.

FT LONDON INTERBANK FIXING

Table with columns: LONDON INTERBANK FIXING, 11.00 a.m. September 17, etc.

MONEY RATES

Table with columns: NEW YORK (Lunchtime), Prime rate, Banker loan rate, etc.

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Table with columns: NEW YORK (Lunchtime), Prime rate, Banker loan rate, etc.

The fixing rates are the arithmetic means, rounded to the nearest one-tenth, of the bid and offered rates for \$100 million of deposits.

ECGD Fixed Rate Export Finance Scheme (IV): Average Rate of Interest period August 6 to September 4, 1984 (inclusive): 10.86 per cent.

Treasury Bonds: Two year 100%, Three year 100%, Four year 100%, Five year 100%, Seven year 100%, Ten year 100%, 30 year 100%.

Company Notices

JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY, LIMITED. NOTICE OF ANNUAL GENERAL MEETING. The annual general meeting of ordinary shareholders of the Johannesburg Consolidated Investment Company Limited will be held in the board room, Consolidated Building, corner Van and Hartweg Streets, Johannesburg, on Wednesday 24th October, 1984 at 12 noon for the following purposes:

London American Energy N.V.

Notice to Shareholders. A distribution of \$30 per share was approved by the directors of the company on 14th September 1984 and is payable on 16th November 1984.

Clubs

THE GASTROLOGY of St. James's, London's most exciting gastro-entertainment. Open Monday to 9 pm, Tuesday to 10 pm, Wednesday to 11 pm, Thursday to 12 pm, Friday to 12 pm, Saturday to 12 pm, Sunday to 12 pm.

Interim Results 1984 Hongkong Land

Chairman's Comments. Results The unaudited consolidated net profit after taxation and minority interests but before extraordinary items for the half year to 30th June 1984 was HK\$175 million (£16 million).

Investment Properties There continues to exist an oversupply of Grade A office space in Central District, and rents have continued to fall slightly during the year.

Development Properties The Hong Kong Club Building was completed in June and is now 40% leased. Exchange Square was topped out by His Excellency the Governor on 8th June and the office space will be ready for occupation by March 1985.

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CAPITAL MARKETS

Debut by 3M group with \$100m issue

BY MAGGIE URRY IN LONDON

THE EURODOLLAR bond market deal from Megal also traded well at about 98½, compared with the 99½ issue price. Seasoned bonds were up to ½ point better.

New Zealand launched a SwFr 150m public issue, lead managed by SBC. The bonds will have a 10-year life and the yield is indicated at 6½ per cent. Final terms will be set on September 21.

Also in the Swiss franc market, UBS announced a convertible private placement for the Japanese company Shin-Etsu Chemical, to raise SwFr 50m. The issue will have a 5½-year term, and the coupon is indicated at 2½ per cent. A put option after four years at 100½ will give a yield of 3.63 per cent.

Strong demand for the SwFr 60m Guneei Chemical warrants deal allowed SBC to set the coupon on the five-year bonds at 4 per cent rather than the 4½ per cent indicated. The warrants have an exercise premium of 2 per cent.

Seasoned Swiss franc bonds were weaker by ¼ to ½ point, again upset by the strength of the dollar.

The European Investment Bank was in the market once more, this time borrowing European Currency Units. A two-tranche deal, with a six-year and a 10-year portion, will raise Ecu 60m. Each part is for Ecu 30m, with the coupon on the shorter issue 10½ per cent and 11½ per cent on the longer bonds. Final pricing will be done by lead managers Kreditbank on September 27.

The Ecu market was firmer yesterday, with bond prices up by ¼ to ½ point, recovering much of the ground lost before the changes in the Ecu basket.

The World Bank tapped the Norwegian Krone market — strictly controlled by the central bank — for Nkr 200m, through a seven-year bond with an 11 per cent coupon and a price of 106¼. The issue is lead managed by Christiania Bank.

\$13,000,000



Serono Diagnostics Partners
(A Massachusetts Limited Partnership)

A limited partnership formed to develop twelve diagnostic assay kits and associated instruments for the diagnosis of fertility and thyroid disorders, sexually transmitted diseases and certain forms of cancer. The General Partner is a member of the ARES-SERONO GROUP of Companies — worldwide developer and marketer of diagnostic and pharmaceutical products.

The limited partnership interests were privately placed by the undersigned.

Rotan Mosle Inc.

PaineWebber Incorporated

June 30, 1984

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

18th September, 1984

SECOM

SECOCO, LTD.

(SECOCO Kabushiki Kaisha)

U.S. \$80,000,000

3¾ per cent. Convertible Bonds 1999

Nomura International Limited

- | | |
|--|--|
| Goldman Sachs International Corp. | Mitsubishi Finance International Limited |
| Banque Nationale de Paris | Credit Suisse First Boston Limited |
| Deutsche Bank Aktiengesellschaft | Kleinwort, Benson Limited |
| Kreditbank S.A. Luxembourgisee | The Nikko Securities Co., (Europe) Ltd. |
| Orion Royal Bank Limited | Pierson, Hedring & Pierson N.V. |
| J. Fenry Schroder Wagg & Co. Limited | Sumitomo Finance International |
| Swiss Bank Corporation International Limited | Union Bank of Switzerland (Securities) Limited |
| S. G. Warburg & Co. Ltd. | |

- | | | | |
|--|--|--|--|
| Alm Dabhi Investment Company | Al-Mal International | Algemeine Bank Nederland N.V. | Anro International |
| Arab Banking Corporation (ABC) | Arabian General Investment Corporation | BankAmerica Capital Markets Group | |
| Banque Bruxelles Lambert S.A. | Banque Française du Commerce Extérieur | Banque Indosuez | |
| Banque de Neufville, Schlämberger, Mallé | Banque Paribas | Banque de l'Union Européenne | |
| Banque Worms | Barclays Bank Group | Baring Brothers & Co., Limited | Bayrische Vereinsbank Aktiengesellschaft |
| Berliner Handels- und Frankfurter Bank | James Capel & Co. | Chase Manhattan Capital Markets Group | |
| Citycorp Capital Markets Group | Commerzbank Aktiengesellschaft | County Bank Limited | Credit Commercial de France |
| Credit Lyonnais | Daiwa Europe Limited | Deutsche Girozentrale Deutsche Girozentrale | Dow Banking Corporation |
| Edelbank-Warburg Aktiengesellschaft | Fuji International Finance Limited | Grievson, Grant and Co. | Goff International Bank B.S.C. |
| Hambros Bank Limited | Handelsbank NW | Hill Samuel & Co. | Kiddier, Peabody International Limited |
| Kokusai Securities Co., Ltd. | | Kawati Foreign Trading Contracting & Investment Co. (S.A.K.) | |
| Kawati International Investment Co. s.a.k. | Kurawi Investment Company (S.A.K.) | Lloyds Bank International Limited | |
| Merrill Lynch Capital Markets Limited | Mitsubishi Trust & Banking Corporation (Europe) S.A. | Sanwa Mitsubashi & Co. Limited | |
| Morgan Grenfell & Co. Limited | Morgan Guaranty Ltd. | Morgan Stanley International | The National Commercial Bank (Australia) |
| Nippon Credit International (HK) Ltd. | | Osakaya International (Europe) Limited | Salomon Brothers International Limited |
| Sanwa International Limited | Société Générale | Securities Group S.A. | Société Générale de Banque S.A. |
| Somitonno Trust International Limited | The Taiyo Kobe Bank (Luxembourg) S.A. | Toyo Trust & Banking Co., Ltd. | Tokai International Limited |
| The Tokyo Securities Co. Ltd. | Wako International (Europe) Limited | Westdeutsche Landesbank Girozentrale | |
| Wood Gundy Inc. | Yamachi International (Europe) Limited | Yamatoseki Securities (Europe) Ltd. | |

U.S. \$20,000,000

Floating Rate Subordinated Bearer Participation Certificates 1990

issued by The Law Debenture Intermediary Corporation Limited evidencing entitlement to payment of principal and interest on an advance made to

Den norske Creditbank (Luxembourg) S.A.

repayment of which is guaranteed on a subordinated basis by

Den norske Creditbank

DnC

In accordance with the provisions of the Certificates, notice is hereby given that for the three month Interest Period from 19th September, 1984 to 19th December, 1984 the Interest Rate will be 12 ½% per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$30.49.

Credit Suisse First Boston Limited
Agent Bank

CREDIT NATIONAL

£100,000,000 Guaranteed Floating Rate Notes 1995

Unconditionally guaranteed as to payment of principal and interest by THE REPUBLIC OF FRANCE

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from 17th September 1984, the notes will carry a rate of interest of 11% per annum. The relevant interest payment date will be 17th December 1984. The coupon amount per £100,000 will be £23.75, payable against surrender of coupon No. 4.

Hambros Bank Limited
Agent Bank

INDUSTRIAL PROPERTY SURVEY

Friday

26 October 1984

Copy Date:

16 October 1984

For editorial and advertising details please contact Andrew Wood on 01-248 5116

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for September 18.

Country	Issue	Yield	Price	Change	Country	Issue	Yield	Price	Change
U.S.	1000000	10.00%	100.00	0.00	Spain	1000000	10.00%	100.00	0.00
U.S.	1000000	10.00%	100.00	0.00	Spain	1000000	10.00%	100.00	0.00
U.S.	1000000	10.00%	100.00	0.00	Spain	1000000	10.00%	100.00	0.00

OVER-THE-COUNTER

Continued from Page 28

Stock	Sales	High	Low	Last	Chng
ABB	80	55	21 1/2	21 1/2	+1/4
ABB	190	37 1/2	22 3/8	22 3/8	+1/4
ABB	24	7 1/2	18 1/4	18 1/4	+1/4

Stock	Sales	High	Low	Last	Chng
ABB	80	55	21 1/2	21 1/2	+1/4
ABB	190	37 1/2	22 3/8	22 3/8	+1/4
ABB	24	7 1/2	18 1/4	18 1/4	+1/4

FINANCIAL TIMES SURVEY

KENYA AT THE CROSSROADS

Political power bases are shifting and major structural changes in the economy are under way or promised. Kenya's future will depend on how effectively the Government can implement its development blueprint and combat the drought

KENYA is in transition on both the political and economic fronts and the outcome will be critical for the country's future.

There are two tests ahead. Can Kenya emerge successfully from far-reaching changes in its political structure in which new power bases are emerging and the former hegemony of the Kikuyu, the largest tribe, is being eroded? Will a blueprint for major structural changes in the economy be implemented despite severe management weaknesses and the opposition of vested interests?

What is certain is that Kenya has little, if any, margin for error.

A 4 per cent population growth has been outstripping the economy's capacities, whether measured in land (barely 20 per cent is arable), job creation (250,000 school-leavers each year find no wage employment), or agricultural growth rate (Kenya will be hard pressed to feed itself in the 1990s).

After extraordinary growth in the years following independence in 1963, when GDP increased at an annual average of 6.8 per cent, per capita incomes declined.

The easy options of the 1960s and 1970s — subdividing formerly white-owned farms, for example, which helped to satisfy land demand and created jobs — are no longer available.

As Government officials frankly acknowledge, whether in conversation or as set out in the Development Plan for 1984-88, Kenya now faces some hard options. Agricultural productivity must be increased and industry, hitherto dominated by import-substitution work, must

become competitive in export markets. The plan's message is that Government must make more efficient use of less resources: private enterprise must play a major role in development, and the "wananchi" (the people) should shoulder a greater burden of services previously taken for granted as free or heavily subsidised.

One disquieting factor is that this message is not entirely new. Kenya's development path was mapped by the Vice-President, Mr Mwai Kibaki, in a memorable speech over six years ago. Yet little real progress has been made.

In the past decade, the rate of population increase has risen, not fallen. It is certainly a tribute to the medical and social services, but the economic strains are increasingly apparent. Whatever the response to current efforts to curb growth, by the year 2000 there will be more than 34m Kenyans compared with 19m today.

MICHAEL HOLMAN
reports from Nairobi

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Kenya's President Daniel arap Moi; and, in the background, left, the Nairobi city skyline, and scenes of drought in rural areas. On the right, hundreds of Kenyans, led by the President, join the campaign for soil and water preservation.

mate postings and outright sackings. At the same time the law has, it seems, caught up with a number of miscreants, many regarded as political opponents, who have thus been forced out of politics.

Enquiry

In a category of his own is Mr Charles Njonjo, once one of the three most powerful men in the country, whose old rivalry with Mr Kibaki, arising more from personality than ideology, divided the Kikuyu community and distracted politicians from the really important issues.

Mr Njonjo, his name connected with vague and hitherto unproven allegations of plotting against the Government, lost his Cabinet post and was the subject of an extraordinary commission of enquiry. Although the commission has yet to make its recommendations to the President, it has almost certainly ended Mr Njonjo's political career. "We are seeing the creation of new centres of power, and

the decline of the old," says one veteran observer. Inevitably there is some resentment. "There is an almost audible hum of discontent from among the Kikuyu and the Luo (the second largest tribe)," notes one diplomat.

A leading non-partisan Kenyan agrees but does not find it unduly perturbing. "There is a need to redress certain imbalances of the Kenyatta era when the Kikuyu were favoured," he says. "Today, if there are two equally qualified candidates from different tribes for a university place, the non-Kikuyu will get it."

There is some concern, however, that President Moi may go too far. There are mutterings about developments in the army where, according to some observers, it is possible that by early next year postings and retirements will leave the top three positions in Kalenjin hands.

Mr Moi may simply be securing his ground in preparation for two delicate decisions that lie ahead: what to do

about Mr Njonjo, whose many political enemies are after his blood; and whether to allow death sentences passed on the coup plotters, many of them Luo, to be executed.

There is also concern about the extraordinary accretion of power to the president's office. "If one has access it's fine," says one leading figure. "But it not one can wait weeks if not months for decisions." In response, an official close to the President says that the shift is by design, not default, and part of an attempt to strengthen weak management in key sectors such as agriculture and the co-ordination of development.

President Moi himself, the official says, takes an active part in development issues, and after the post-August 1982 period of relative inactivity, the cabinet meets almost once a week.

"There is a real discussion about Kenya's problems for the first time in years," says one participant. To an outsider, at least, the change from the mood of pre-coup days is striking. The

1984-88 Development Plan (discussed elsewhere in more detail in this survey) has won broad approval. There is also a greater sense of urgency and commitment among the team of economic managers, which has been increased in number over the last two years.

Some of the plan has been implemented, but much more has still to be done. Familiar problems remain, however. Middle management is weak, and politicians and civil servants delay reforms, corruption is widespread.

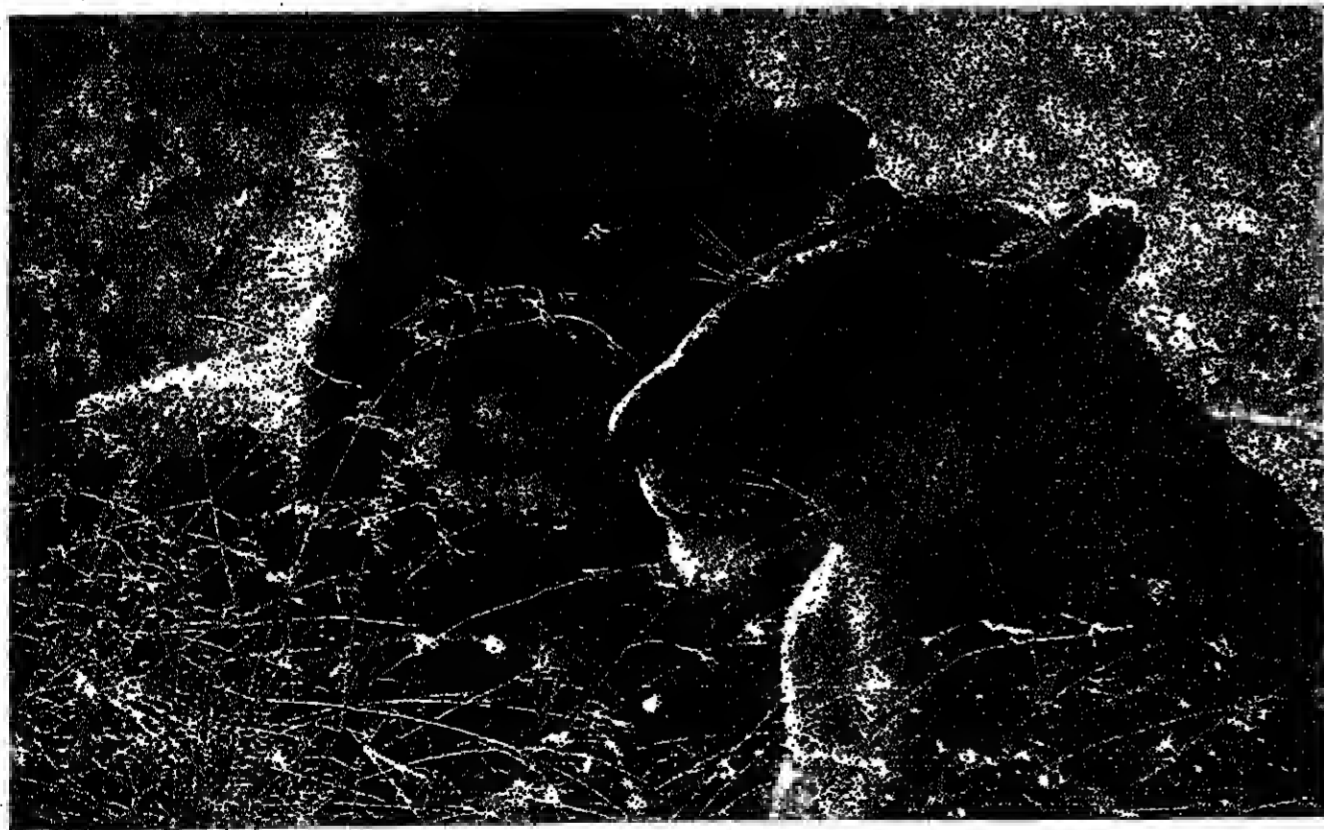
Questionable decisions have been taken (such as the agreement to purchase two Vespene patrol boats from Britain in a deal exceeding £100m) and commitments, such as changes in grain marketing policy, have been fudged.

If the shifting of power that has been under way leaves the President with more authority to bring about economic reform, Kenya will emerge from the transition much stronger. But the key question remains: can Government promises be translated into action?

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KENYA 2

Drought undermines infrastructure

THE ROAD signs on the route from Embu to Kangondi, about 60 miles north-east of Nairobi, are weathered beyond legibility. The gravel surface has so deteriorated that in another year or so only four-wheel-drive cars and lorries will be able to use it without trouble.

Economic trends

Foreign exchange reserves at the end of 1983 stood at KSh254m, nearly double the level at the end of 1982.

At the same time, last year saw a major Government effort to contain spending and introduce tighter controls of individual ministry budgets.

A new era

Although the Paris meeting was somewhat sceptical, for reasons discussed later in this article, it could claim that after a period of drift in the late 1970s and early 1980s Kenya had entered a new era of economic management.

BALANCE OF PAYMENTS

Table with columns for years 1979, 1980, 1981, 1982, 1983 and rows for Current account, Capital account, Errors and omission, Overall balance.

Source: Central Bank of Kenya

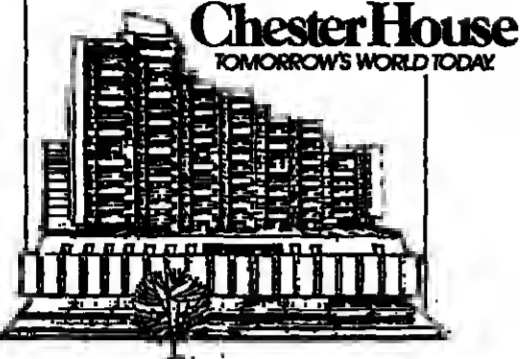
management, strengthen agricultural pricing, reform land tenure, change the grains marketing system, keep interest rates positive and maintain a flexible exchange rate policy.

already fallen from 68 per cent of commitments in 1980 to 47 per cent in mid-1983; The Government's external aid department was strengthened and its project appraisal and monitoring sections.

second structural adjustment loan, drawn last December, was released in expectation that the Government would move in this direction.

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Manufacturers asked to increase exports

Industry

double figure growth rates in the sector (around 10.6 per cent in real terms between 1972 and 1978) the circumstances were extraordinary.

when a working party on Government expenditure, under the chairmanship of Mr Philip Ndegwa (now the Central Bank Governor) was appointed in July 1982.

EMPLOYMENT PROJECTIONS; TWO SCENARIOS

Table showing employment projections in millions of workers for years 1976, 2000, 2025, 2050 under two scenarios.

* Unemployment held constant at about 1.2%. † Increases at 4 per cent a year in both cases. ‡ Grows at a constant 3.5 per cent a year.

EXTERNAL PUBLIC DEBT SERVICING RATIOS

Table showing external public debt servicing ratios as percentages for years 1980, 1981, 1982, 1983 est., 1983-84 (est.).

Rising debt service commitments are proving a major factor in Kenya's balance of payments prospects.

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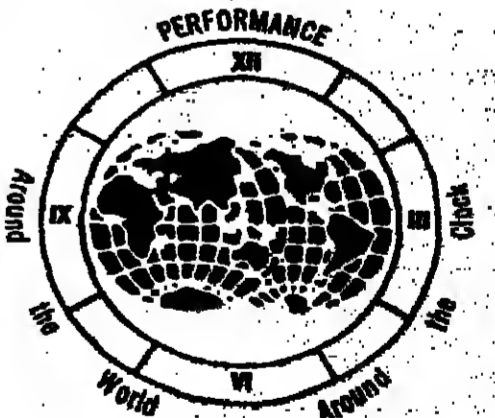


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KENYA 3

Plea to make better use of resources

KENYA HAS long been regarded by many Western countries as a model for development in Africa, following broadly capitalist principles and encouraging foreign investment.

The model has taken a knock over recent years, however, as the remarkable growth of the first post-independence decade began to peter out in the late 1970s. The reasons are Kenya's declining terms of trade with the outside world, the impact of oil price increases and world recession, and shortcomings in the Kenyan model itself.

It is an examination of these shortcomings and the outline of proposals to remedy them which make Kenya's new development plan for the period 1984-88 a remarkable document.

To a far greater extent than the plans of the past, it is an attempt to restructure the Kenyan economy, and it is part of a process which began over two years ago.

A working party on Government expenditure, chaired by Mr Philip Ndegwa, a former economic adviser to President Moi and now Central Bank Governor, was set up in January 1982.

Its conclusions startled many Kenyans. The government's "serious financial crisis," it declared, had two roots: external events and a "stronger but less well perceived root — the proliferation of commercial activities by Government which has diverted scarce management talent away from the central functions of Government."

This, together with heavily subsidised social and other services, has led to an "unmanageable" growth in Government expenditure.

The working party's analysis is in effect the first part of the country's development plan. The decision, in principle at least, has been taken for the strategy and the part to be played by private enterprises.

The plan states, for example, that the rapid growth of Government services has to be restricted and Kenyans will be expected to share the costs.

Development Plan

MICHAEL HOLMAN

"The small sums that they will be asked to pay," says Professor George Saitoti in his introduction set out in the plan itself and is dominated by the recommendations of what has become known as the Ndegwa Report.

The official theme of the development plan is "mobilisation of domestic resources for equitable development," accompanied by greater emphasis on decentralisation and making the district the focus for rural development.

Behind these somewhat bland phrases lie far-reaching re-orientation of the Government's role, citizens' responsibilities, and the extension of the facilities which have enhanced the citizen's welfare, such as education and health services, to the less favoured areas.

The Government, says the plan, must make better use of its resources: "The nearly 29 per cent of gross domestic product which was diverted to Government use as recently as 1980-81 is excessive. During this plan period the Government intends to hold this ratio at approximately 25 per cent, thus leaving more resources for direct use by Kenyans."

In a key statement of principle, rare among governments

in Black Africa, the plan declares that "growth in the private sector is the core of the development process."

Unlike past plans there are no elaborate schemes or expensive projects to be launched over the next five years. Instead the emphasis is on the maintenance and rehabilitation of existing facilities and better use of existing capacity.

In the frank style of previous plans and sessional papers (White Papers), the planners make no bones about the severe constraints and problems to be faced.

Kenya's capacity to borrow "has been nearly exhausted"; unemployment, however defined, is growing; the real value of total fixed investment has been falling since 1978; the Budget deficit as a percentage of GDP has more than doubled from 5.3 per cent in 1984-85 to 12 per cent in 1990-91.

It is just as well that the principles of the plan are seen as important as the objectives, for these — perhaps ambitious at the time the plan was drawn up — are now certain to be set back by the drought.

The assumption that "by 1994 the economy will emerge from the recession of recent years," for example, is already in doubt. Planners had expected that the recovery would gather strength progressively during the years of the plan, with annual growth in GDP rising from 4 per cent in 1984 to 5.6 per cent in 1988, giving an average annual growth of 4.9 per cent in real terms and a per capita income growth of just over 1 per cent a year.

The last development plan achieved an average rate of real growth over five years of only 4.3 per cent against a target of 6.3 per cent. Many observers believe that because of drought, Kenya will be lucky to better 4.3 per cent.

But the real test of the current plan is less the rate of growth achieved than the capacity to put the blueprint for restructuring the economy into practice.

Donors responded to President Moi's appeal for balance of payments assistance for the main export crops — tea and coffee — did well.

Import licences thus became more readily available, but it was acknowledged that the licensing system needed further revision. In mid-year, the Government promised a new schedule, and the business community and Kenya's donors awaited the implementation impatiently.

Less delay

But it was not until next January 1984 that Prof George Saitoti, Minister of Finance, was able to reassure the consultative group meeting of donors in Paris that the licensing forms and schedules were in operation.

The mood of the business community today is brighter than for some time. "Two things have happened," one businessman says. "The gap between application and approval is only two months."

That is not to say that the system is without flaws to be overcome.

Applications for imports under Schedule 1 A, for example — which should be automatic — are still being checked by the Imports Management Committee, apparently to ensure that there is no overstocking.

Collation of importers' quota requests under Schedule 1B and the data supplied by importers on import approvals over the past two years has not

Investment

ROBERT SHAW

KENYA is one of the few countries in Africa that can credibly boast a secure and attractive investment climate, with vigorous private companies operating alongside state institutions in a broadly capitalist economy.

The legal basis of investment is the Foreign Investment Protection Act, which includes a guarantee of full and prompt compensation should a property ever be compulsorily taken over.

It provided an attractive range of incentives combined with a well developed infrastructure, ample labour, and advanced banking services and made Kenya a favourite objective for investors in the post-independence decade.

It continued into the 1970s when new long-term inflows of private capital peaked at just over KES100 million, partly offset by the outflow of profits and dividends in 1979. By that time the mood had already begun to change, prompted first by the break-up in 1977 of the East Africa Community, which reduced Nairobi's advantages as a regional centre.

About the same time it was becoming apparent that the limit of the import substitution strategy was near, and Kenya had entered a more demanding era of export-oriented industries which have to face vigorous competition on the world market.

Meanwhile, parent companies, coming to terms with the Western recession, were taking a harder look at their overseas operations. The failed coup of August 1982 dented Kenya's reputation for political stability.

The overall effect during the past two or three years has led to some disinvestment — far from an exodus but enough to give the Government cause for concern and underlie the need for an overhaul of investment policy.

Accurate figures concerning the level of involvement by the

two main investing nations, the UK and the U.S., are not available, but they are estimated at around £100m and \$250m respectively. Foreign investors total about 500.

Among the most sensitive issues for companies already in Kenya, and a possible deterrent to would-be investors, is the Government's price control policy.

Plant sold off

It was a major factor in the decision of Cadbury Schweppes, for example, to sell off its bottling plants over the past two years. Mr Paul Judge, former managing director of Cadbury Schweppes (Kenya) and now the company's group planning director based in London, says the decision was influenced "by the decline in the growth of the soft drinks industry, further aggravated by rigid price control."

Price control is also worrying several other foreign investors, notably Union Carbide in Nakuru (batteries) and Bam-

buri Portland Cement in Mombasa.

A third major investor less than satisfied with the Kenyan business climate is Firestone (East Africa), whose parent company is attempting to reduce its equity from 70 per cent to about 30 per cent.

Other long-established investors take a different view, however. Mr Richard Johnson, managing director of General Motors (Kenya), is planning further investment at its Nairobi plant and believes that Kenya remains an attractive prospect.

"The most striking difference often cited by investors is Kenya's generally good record concerning remittance of profits and dividends. After a hold-up in the early 1980s the relatively small backlog was cleared in stages during 1983."

Many overseas companies have received Central Bank approval for their 1983 remittances and the delay between approval and receipt is unlikely to be more than four months. Even so, the Government agrees that more can be done.

In late 1982 the Investment Advisory and Promotion Centre was established to provide what its director, Mr Yusef Ali, calls "a one-stop office" for the would-be investor.

Mr Ali's appointment reverses the usual trend in Kenya (leaving the Civil Service to join the private sector) for he has taken the IDPC job after 20 years in banking.

He has no illusions about the frustrations caused by the red tape and delays in the past. "First of all I want to simplify the investment process, and my office will act as a co-ordinator," he says.

"But we must also introduce several other measures to improve the investment climate," he says. Among the proposals either under way or under consideration are:

- Licensing industrialists to manufacture in bond at Nairobi, Mombasa and Kisumu, on condition that all the output is exported. Although this is an idea that has long been mooted, Mr Ali is emphatic that it will be implemented this year.
- Exemption from local income tax for resident expatriates.
- The promise of the IDPC's help "on a case-by-case basis" for manufacturers having problems with price controls.

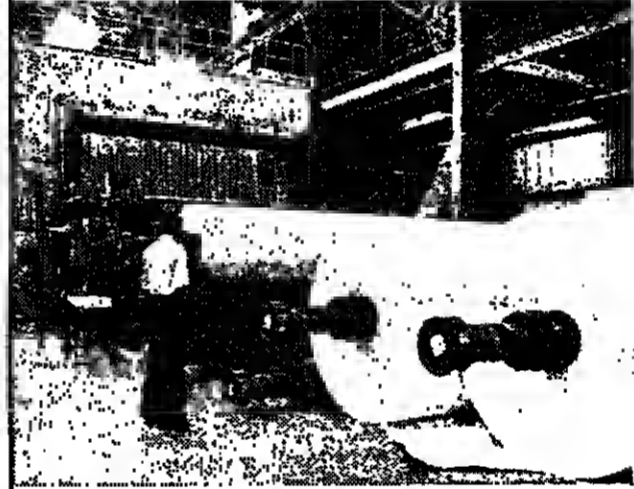
The success of the centre, local businessmen believe, will largely depend on two things. Mr Ali's capacity to influence and co-ordinate the several ministries involved in any investment project; and whether the revised package will, when implemented, be sufficient to attract new investment and secure what already exists.

Further reductions in the import duty on machinery, which currently ranges from 20 per cent to 60 per cent. "I want it down to a maximum of 20 per cent and without the existing sales tax levied (17 per cent of landed cost value and duty)," says Mr Ali.

Exemption from local income tax for resident expatriates.

The promise of the IDPC's help "on a case-by-case basis" for manufacturers having problems with price controls.

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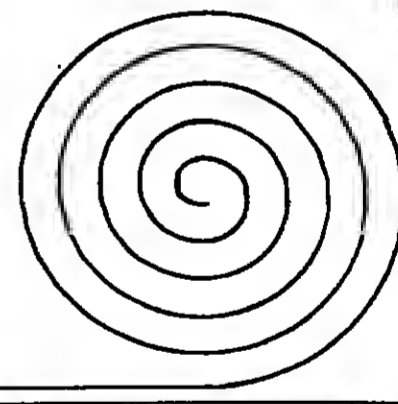
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When the waiting had to stop

Import quotas

ROBERT SHAW

FEW ISSUES so preoccupy the Kenyan business community, or take up so much time, as the country's import licence system. Barely a company is unaffected, as directly or indirectly, most depend on imported raw materials or spare parts. This in turn goes to the heart of the problem which has been confronting the country's planners for several years.

The post-independence boom in manufacturing and industry owed much to an import substitution strategy which allowed new ventures to operate behind substantial government protection.

The products were frequently overpriced and of indifferent quality. As foreign exchange grew and the Government urged manufacturers to look for export markets, a new import allocation system became essential. This had to ensure that the flow of essential raw materials and spare parts continued, save preference to companies with proven or potential export markets but gradually exposed the inefficient to outside competition.

It was a formidable task, and Kenya's first attempt to come to grips with the problem through import licensing schedules, introduced in late 1981, soon ran into trouble. By March 1982, it was

apparent that the system was not working. The imports office continued to approve licences on the basis of new schedules, and forward the appropriate forms to the central bank.

But there they sat, for the country had entered into its most serious balance of payments problem for several years. By mid-1982, foreign exchange reserves had fallen to less than KSh 2m, barely a month's import cover, and the lowest level since 1976.

Businessmen recall the period with a shudder: "the gap between an application and its approval was about nine months," recalls one.

By the end of 1982, many importers, particularly manufacturers, were running out of essential items and there appeared no clear rationale behind the allocation of such foreign exchange as was available. Companies began to wind down or suspend operations and lay off staff.

The position had been exacerbated by the abortive coup in August that year, which is estimated to have cost Kenya some \$200m through lost tourist earnings, looting and damage to Nairobi's shops and capital outflow.

The principle of import schedules was not, however, abandoned — partly because the World Bank continued to urge reform on a government which accepted the need for change. Fortunately for the administration, the economy improved notably in the course of 1983.

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Proliferation of new services

WATCHERS of Kenya's money market count the country's two dozen commercial banks and three dozen financial institutions and wonder whether this proliferation of banking services has not exceeded the market place.

Even more paradoxical is the banks' rationale for starting up when interest rates imposed by the central bank, coupled with a 20 per cent liquidity ratio, decree that profit on loans is an unencouraging spread of less than one percentage point.

Nevertheless, several new banks have appeared over the past few years, and each has its allotted role in what might seem an overcrowded arena.

As banking disciplines become a little more demanding, people want to have a bank that understands their particular way of doing business. They want to entrust their money to institutions well practiced in dealing with people of their own kind. This is the explanation offered by a commercial banker for the rash of banks and finance houses that have emerged in spite of tight credit, narrow margins and an economic recession.

Banks look at trade finance

Banking

MARY ANN FITZGERALD

in coffee, tea and oil as the main source for making money. Thus over the last three years, the Abu Dhabi-based Middle East Bank and the Bank of Oman have opened offices in Nairobi to capture trade flows to the Middle East and Pakistan.

They were preceded by the Habib Bank, Bank of Baroda, Bank of Credit and Commerce International and the Banque de L'Indochine et Suez. These look east as well as towards Europe for trade financing, because of Asian ownership.

Custom is drawn mainly from Kenya's powerful Asian business community of Indian and Pakistani origin. Next month the Bhabara Bank will be opening its doors to cater for the needs of the Asian community, who are by tradition traders.

This classiness is reflected elsewhere. European and American businessmen prefer the more conservative banks with global networks such as Barclays and Standard, both established in Kenya's colonial era, and the Commercial Bank of Africa, managed by Bank of America.

Given that credit continues to be tight, it pays to do business with a bank where an international relationship can successfully influence the outcome of an application for working capital.

More recently, three local banks controlled by the Kikuyu tribe have been established—Kenya National Bank, Kenyan United Bank of Kenya. Observers believe these domestic banks use the "old boy network" to build deposit bases with parastatal (state owned) companies.

In spite of the gradual erosion of Kikuyu commercial

power, many government institutions are still managed by the tribe's members and, as one banker put it, "a few phone calls can shift accounts that are valued in millions of shillings."

Previously, the state-owned National Bank of Kenya managed most government business. Public confidence was eroded following rumours of financial mismanagement.

Last year the bank managed to wipe out losses carried forward for several years. But it has been doing little lending lately. Its ratio of loans to deposits is nearly 94 per cent, which is unusually high. The banking community believes that NBK may merge with the state-controlled Kenya Commercial Bank.

KCB was once an affiliate of the UK's Midland. It has the largest deposit base of all the banks, drawn from a wide network of more than 80 branches.

Rural markets are being pursued by a banking system. Standard, both have more than 50 branches in small towns all over Kenya, yet the provision of banking for the common man is an untapped area.

On reason is that bringing banking to the more remote outposts of the country is costly, both in transport and security. Nor has the public been educated in the advantages of a banking system. Many villagers still prefer to keep their money under their mattresses, while nomads keep it knotted in old socks.

In Nairobi, businessmen praise the many facets of the well-structured financial market. The money market is predictable, based on the ebb and flow of corporate tax payments in March and September, and regular coffee and tea earnings.

Although the commercial banks are looking at the liquidity situation cautiously, the enterprising businessman can find a source for nearly every capital requirement. Banks are eager to supply trade finance, and will offer working capital to most viable projects—"though we may need a little prodding," one banker said.

Hire purchase companies handle fleet financing, and fixed assets can be bought with costly finance house loans. More elusive long-term capital used to be provided by state-involved development banks, whose capital is now drying up. But the

Interest rates

BANKERS sometimes grouse at the Central Bank of Kenya's policy on interest rates but concur that it is usually reasonable.

The June budget lowered lending rates from 15 to 14 per cent for commercial banks and from 28 to 18 per cent for financial institutions. But it also reduced the minimum deposit rate from 12.5 per cent to 11 per cent.

Commercial banks must maintain a 20 per cent reserve ratio, so the effective spread on loans works out at slightly less than 1 per cent—up on previous years when profit margins were 1-1 per cent. The move was a trade-off against a central bank directive issued in November 1983 forbidding commercial banks to charge commitment and other fees.

Businessmen would like to see a change in the borrowing ceiling imposed by the Central Bank for companies with foreign participation.

Access to borrowing in Kenya shillings is limited to 20 to 80 per cent of share capital, unimpaired reserves and foreign loans depending on the extent of offshore equity. The Central Bank has resisted reform because the domestic capital market is already over-extended, officials say.

Companies are encouraged to borrow offshore instead, an unpopular policy in view of possible further devaluations.

institutional market, particularly insurance companies and pension funds, is still willing to take modest risks.

Thanks to its reputation for good financial management, Kenya's credit rating is still one of the best in Africa. Nevertheless, overseas banks show little enthusiasm for lending to the state unless the package is four parts overseas risk to one part Kenyan.

Last month, Exim Bank issued a preliminary commitment to underwrite Kenya Airways purchase of two Boeing 767s, but otherwise interest in the market place has been scant.

Another indication of the international banking community's attitude towards Kenya is the failure of most regional representative offices to open a local branch, unlike most other countries. In Kenya, the role is confined to a listening post.

Bank plays unique role in the region

LAST NOVEMBER marked both the final spasm in the sad saga of the defunct East African Community and the start of what the region hopes will be a new era of co-operation—albeit without the formal economic ties that once linked Kenya, Uganda and Tanzania.

At a ceremony in Arusha, northern Tanzania, the three countries' presidents formally agreed on the division of the community's assets after six years of negotiation.

Throughout these years, however, one important institution continued to function and today it hopes to benefit from the easing of regional differences—the East African Development Bank.

"We cannot go it alone but we can show the way," says the bank's recently-appointed director-general, Mr Fer Assumard, who was formerly vice-president of the Nordic Investment Bank and has also worked for the African Development Bank in Abidjan.

The initial objective of the bank, founded in 1967, was to foster industrial development. But in 1980 this remit was extended to include tourism, agriculture, transport and communications.

Of the bank's capital of SDR 13m (Special Drawing Rights) 92.4 per cent is owned in equal parts by the three East African governments, 2.7 per cent by the African Development Bank and 4.9 per cent by foreign and local banks and institutions.

"The first 10 years of the bank were successful," says Mr Assumard. "But in the years that followed the break-up of the regional community, more national and less regional."

The bank's lending fell from an average of \$3m a year in the mid-1970s to almost a standstill in 1979.

Despite the fall, the three governments were anxious that the institution should survive. In 1980 they signed a treaty which ensured that it would remain a common asset and laid the basis for what Mr Assumard calls "a period of rebuilding and reconstruction" under his predecessor, Mr Lars Ekegren.

Until 1981 the sources of finance were the initially paid-in capital and loans extended by the World Bank, the African Development Bank, and Sida of Sweden.

But in 1982 the bank's resource base was widened to include, among others, Norad (Norway), FMO (Netherlands) and the European Investment Bank. The bank also broadened its access to assets and special skills and appointed an advisory panel, which included Mr Robert McNamara, former president of the World Bank.

As a result the bank was able to lend a record \$14.5m last year. "If we can increase the share capital and raise more funds we will be able to lend over \$20m in 1985," says Mr Assumard.

The director-general is anxious to shift bank lending from national projects to regional development projects. He cites as an example the microwave radio link being set up with bank assistance between Mwanza in Uganda and Buloba in Tanzania, which will also help to improve communications with Zambia, Malawi and Zimbabwe.

"But it cannot come as an abrupt change. There has to be a gradual shift from national to regional," says Mr Assumard. Meanwhile, the viability

East African Development Bank

MICHAEL HOLMAN

of existing projects is coming under scrutiny. "We cannot throw good money after bad. We have to operate on sound, pragmatic principles," he adds.

The bank's interests range from a Land Rover reconditioning plant in Tanzania to assistance to the Uganda Electricity Board and textile mills in Kenya.

Most of the projects are vulnerable to the region's economic difficulties. Tanzania's foreign exchange constraints have led to shortages of spare parts and imported raw materials. Uganda, still struggling to recover from the disastrous Amin era, has a record of slow implementation.

In Kenya textile mills in which the bank has been involved have faced problems caused by shortages of locally-produced raw materials and inputs.

"It is a little soon to talk of new regional projects," says Mr Assumard. "But we are uniquely placed to act as sponsors of feasibility studies, as initiators or co-ordinators."



HOW ZAKHEM INTERNATIONAL HELPS KENYA'S SUCCESSFUL DEVELOPMENT

Construction of a multi-products oil pipeline from Mombasa Refinery on Kenya's Coast to Nairobi—300 miles inland and 5,600 ft. above sea level—brought Zakhem International Construction to Kenya in 1976. Since then, Zakhem has been mainly concerned with the installation of pipelines.

Other contractors installed pumps and other equipment for the line, but the main operation was the pipeline itself which carries petroleum products through all kinds of terrain from sea level to Nairobi's high altitude.

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1400 mm pipes at the Nairobi City Council water supply project to lesser diameter pipes in farming areas where pipes can be run by small local contractors or by Harambee co-operative efforts.

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	1979	1980	1981	1982	1983†
Petroleum products (million litres)	1,174	1,825	1,411	1,000	789
Meat products (tonnes)	2,643	1,253	1,890	2,916	2,370
Hides and skins (tonnes)	13,081	8,485	12,964	11,136	9,178
Soda ash (tonnes)	215,669	192,821	113,639	126,468	130,042
Flourish (tonnes)	59,352	100,674	59,383	74,389	48,899
Cement (tonnes)	510,206	530,393	608,037	727,422	769,793

† Provisional.

Source: Kenya Central Bureau of Statistics Economic Survey 1984

Significant efforts to boost trade

Exports
ROBERT SHAW

LAST MAY saw a landmark in Kenya's efforts to boost exports. For the first time representatives of Government and private enterprise gathered at the Kenyatta Centre in Nairobi to discuss the strategy to make 1984 "Kenya Export Year."

The government side, led by Vice-President Mwal Kibaki and Central Bank Governor Mr Philip Ngema, met businessmen to identify and discuss the problems of exporting and to seek ways to lessen Kenya's dependence on its two main export crops—coffee and tea.

Some significant efforts have already been made by the Government. This year's Budget, for example, reduced import duty on many items, including some raw materials, by about 14 per cent.

The basic rate of export compensation was increased from 10 per cent to 15 per cent and while the rate of value added tax levied fell from 15 to 10 per cent the overall result is that most exporters can expect substantially more money through rebates.

Kenya has also been active in establishing preferential trade agreements which the Government hopes, will gradually make other African markets more accessible.

The Department of External Trade followed up the export conference with a series of meetings with various sectors of industry, exploring several projects and ideas. The export processing zone is a proposal now approaching implementation, but the export credit guarantee scheme is still under discussion.

The most promising area for expansion, Government officials believe, lies in the processing and packing of agricultural produce. One success story is that of the canned pineapples industry. The Kenya Canners plant at Thika, owned by Del Monte of the U.S., grows, processes and exports pineapples of which 98 per cent are exported.

Between 1980 and 1983 the value of Kenya Canners' exports more than doubled from KSh1.4m to KSh2.5m. Del Monte's regional vice-president, Mr Ed-

ward Glover, says that Kenya Canners' output capacity is to be increased by some 40 per cent over the next five years.

Kenya is good pineapple-growing country, says Del Monte. Kenya Canners has benefited from the recent reduction in the duty on tinplate, the company will benefit from the export compensation changes, and the market is there—particularly after the closing of Del Monte's Hawaii operations.

But Kenya Canners' expansion is not typical and the Government may be too optimistic in its hopes for the non-traditional export sector. The country's five-year economic plan for 1984-1988 projects a 6 per cent increase over the period after years of negligible growth.

One economist says: "This would require a 4 per cent annual growth in GDP and a 5 per cent growth rate in agriculture, which may be unrealistic."

A further reservation about the target involves the sheer volume of paperwork and the time required to comply with export formalities. Despite Government promises to cut red tape, one exporter has found that since Kenya Export Year was proclaimed "I need five

more signatures on my export documents and the time required has doubled."

The process involves at least eight different officials, he says, and the only people who act speedily are the staff at the Central Bank of Kenya.

A further concern is whether Kenya, with relatively few mineral resources, a comparatively small home market, and therefore a high import content in many of its manufactured goods, can really be competitive abroad.

The production cost of a locally-made tyre, for example, is equal to the landed cost of an imported tyre. General Motors (Kenya) finds that it can only just be competitive in truck exports to Uganda but not in pick-up vehicles.

Some other economists perceive a danger that the export drive might consume large quantities of imported raw materials and other necessities without producing the desired export benefits in terms of foreign currency.

Import licensing schedules

1A—mainly raw materials, agricultural equipment and pharmaceuticals.

1B—manufactured or finished items such as spare parts and machinery.

2A—luxury or non-essential items.

2AS—oil or fertilisers.

2B—finished items available locally.

Summary of New Regulations
1A will not be subject to quota, and will be automatically processed by the import-export licensing office. Foreign exchange will be authorised by the Central Bank of Kenya as a matter of priority but on condition that there will be no overstocking. Applications for items falling under other schedules (1B, 2A and 2B) will be subject to greater control. Preference will be given to export producers. Licences for items such as oil and fertilisers (2AS) will be given only to authorised importers.

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Search for geothermal steam

Energy

MARY ANN FITZGERALD

IN THE SHADOW of one of the Rift Valley's dormant volcanoes a Masai woman draped in a red-checked cloth catches water from a leaking pipe protruding from a shiny rig several storeys high that is drilling for geothermal steam.

When the woman gets back to her mud hut she will boil the water over a wood fire to make tea. This odd blend of the past and the future sums up both Kenya's grave energy problem and its efforts to reduce its dependence on imported oil.

The energy issue is almost certainly the second largest barrier to Kenyan development after the population explosion. Since Opec sent oil prices soaring in the 1970s Kenya has been struggling to reverse the effects on its economy by seeking a range of new energy sources: hydro and geothermal energy for electricity, alcohol processed

from molasses to drive cars, and coal for factories.

Yet transport, industry and electricity still depend on oil for some 80 per cent of their energy needs.

By all accounts, Kenya's heavy reliance on wood and oil is straining the country's financial and ecological resources almost to breaking point.

Deforestation leads to soil erosion and reduces agricultural potential, while crude oil imports absorb 40 per cent of foreign exchange earnings.

Yet for country folk and many town dwellers wood remains the primary energy source. It accounted for 75 per cent of Kenya's 1983 energy consumption of 5.1m tons of fuel (oil-equivalent) and there is no ready alternative.

The consequences are alarming. Last year alone, 22m tons of wood was removed from the land and Kenya's once-magnificent indigenous forests have been decimated by smallholders chopping down trees to sell as charcoal.

In response, a pilot project was launched three years ago

to educate smallholders in agro-forestry. Farmers are taught to interplant crops with fast-growing trees which can be cut down within three or four years. Farmers are shown prototype types of fuel-efficient wood and charcoal stoves they can make themselves from clay, tinplate and stone. There are also plans to establish tree plantations outside towns to supply urban areas with charcoal made in fuel-efficient kilns.

Kenya's hydro and geothermal energy potential is perhaps more substantial. Geothermal energy is the natural heat of the earth's crust stored in subterranean rock and water, producing steam which can be tapped by vertical drilling.

Expensive source

The 1984-88 development plan says it can meet most of Kenya's needs over the next two decades, but the country will be hard-pressed to find funds to exploit such an expensive energy source.

Independent forecasts suggest that hydro and geothermal

energy may grow by only 5 per cent by 1990—25 per cent of commercial energy consumption—while oil use will decline by 7 per cent to 83 per cent.

Even so, progress has been made. Geothermal drilling carried out with finance from the World Bank, the European Investment Bank and the Commonwealth Development Corporation now provides about 12 per cent of Kenya's electricity.

Two of these units now generate 30MW of power and another 15 MW station is due to start running next year.

At the end of last year, the United Nations Development Programme began a five-year geothermal exploration in the Central Rift Valley, which could yield as much as 700MW. But such sources will take at least three years to generate electricity.

Kenya's hydro-electric potential exceeds 700MW, with the Tana River contributing more than half. But here again development is constrained by finance. Construction of the

140MW Kiambere Dam, Kenya's most ambitious hydro-electric project for many years, is likely to be delayed by a year and will come into use in 1988.

No more hydro-electric projects are on the horizon. "Kenya has reached the peak of its development in this sector because the capital burden is so heavy," says a power company economist. "The debt service commitment has reached the stage where we cannot afford to take on any new projects."

As for oil, it will continue to haunt Kenya's financial forecasts. Imports of crude fell to 10.8m barrels last year (the lowest level since the 1970s) from 11.8m barrels in 1982, partly due to the recession and heavy consumer taxes (retail prices of petroleum products rose 161 per cent between 1979 and 1982).

But in the view of most analysts there is little hope that alternative energy sources will allow Kenya's oil imports to fall significantly in the foreseeable future.

Faster container turnround needed

SHIPPING of exports inland in Kenya should become faster over the next few years if recent developments in the movement of freight containers are allowed to achieve their full potential.

Improvements in freight-handling at Kenya's main port, Mombasa, and the opening this summer of the country's first inland container depot at Embakasi, on the outskirts of Nairobi, are both intended to boost container traffic movements by easing congestion and speeding Customs clearance.

The big "if" applying to both, though, is whether better physical facilities will be followed by related improvements in back-up systems and paperwork. Experience so far suggests that failings in back-up are tending to nullify a lot of the intended advantages of the new developments.

In Mombasa, for example, a new container terminal was opened last year and a whole series of modern container-handling cranes, nine in all, were put into operation, with further equipment due to be added this year or next.

Already, however, users are reporting that lack of maintenance, slow repairs and shortage of trained operators are putting much of the new equipment out of action for long periods.

"Although some of the new cranes are not much more than a year or 18 months old they are being hit by excessive downtime due to not being maintained properly," said one Nairobi-based observer.

"At present it can take 14-21 days to clear containers through Mombasa. Part of the reason is that some of the container-handling equipment is remaining unserviceable for long periods. It should be pointed out, though, that this is not the only reason for handling delays in the port—Customs can be rather slow as well."

The need for Mombasa to sort out its container-handling problems is illustrated by the continuing rise in box throughput, even though Kenya trade as a whole is pretty static if not depressed. The number of containers handled at Mombasa rose from 44,000 TEUs (20-ft equivalent units) in 1981 to 54,000 in 1983, with a projected figure for this year of 105,000.

Mombasa is now well established as the focal point for

a potentially more important development is that the long-awaited inland container depot at Embakasi, Nairobi, is at last ready to accept traffic.

"Talked about since mid-1982, the depot appeared all set to open in February this year but became the subject of a bureaucratic wrangle between various authorities over Customs arrangements. That wrangle now appears to have been sorted out, although more than one observer voiced fears that new problems could arise once the depot gets into full swing."

The object of the Embakasi ICD, which has been designed to handle a container throughput rising to 80,000 TEUs a year over the first five years of operation, is to take the pressure off Mombasa port.

"About 80 per cent of Mombasa's container imports are destined for Nairobi and inland points," said the East African trade manager for Ellerman City Liners of the UK, Mr Patrick Barty. "Much of this is less than full container load traffic, and space restrictions, haulage and Customs delays at Mombasa have in the past tended to cause bottlenecks."

Ellerman is one of three British lines. The other two are T. and J. Harrison and Overseas Containers operating

a fortnightly service between the UK and East Africa as part of the BEACON container service.

Basically, the plan is that Embakasi will receive containers by rail from the dockside at Mombasa. One or two trains a day, each carrying 100 TEUs stacked two-high on flat wagons, will run the 550 kms from the coast.

The boxes, which will be moved under Customs bond from Mombasa to Embakasi, will then be Customs cleared at the ICD before being moved on by consignor or carrier haulage.

Until recently there was some confusion over whether the ICD would be allowed to handle LCL (less than container load) boxes as well as FCLs (full container loads) but latest information suggests that it will be able to.

According to Mr Barty, the Embakasi development should be an important breakthrough for containerisation in Kenya and East Africa as a whole. It means trades can move away from a completely port-bound container-handling operation which has hitherto tended to negate the full benefits of containerisation.

"We shall be able to provide a better service for inland destinations in Kenya and at the same time relieve much of the pressure on Mombasa port," he said. "All that we as a shipping line need to know is whether a shipper requires movement to Embakasi rather than Mombasa."

The need for a depot like Embakasi is illustrated by the fact that it can still take 14-21 days to clear a container through Mombasa. When added to the voyage time from UK to consignee in Kenya at 35 days and often longer, especially if it is going to remote areas.

In theory, with the Embakasi depot operational it should now be possible for boxes to clear Mombasa in 48 hours and be taken by train straight to Embakasi. The big question still to be answered is whether this will simply transfer the clearance bottleneck from Mombasa to Embakasi.

What that question will be answered is also open to doubt, for although Embakasi is said to be fully equipped to deal with container traffic it has yet to handle any significant quantities.

Freight handling

PHILIP HASTINGS

High birth rate alarms President

Population trends

MICHAEL HOLMAN

WHETHER in major speeches or at village meetings, President Moi, backed by senior ministers, is trying to warn Kenya's 19m people of the consequences of the country's 4 per cent annual population increase.

"It is only the birds that lay eggs and leave the young ones to starve for life when hatched," the President told leaders of Voi district last month. "Human beings should produce only what they can maintain."

His message was spelt out in starker terms and detail in a 200-page World Bank study published in 1980. "Unless the population growth rate slows dramatically by the year 2000, the Kenyan development problem may become insoluble."

At first sight the problem seems overwhelming. "Unless demographic factors mean that by the year 2000 the country's population will exceed 34m—a doubling over 20 years. This represents the highest rate in the world, with the possible

exception of Zimbabwe.

● The school-age population will triple by the end of the century. Yet, as Mr Mwai Kibaki, the Vice-President, pointed out at a population conference in Nairobi, education already consumes about 30 per cent of the budget. The expansion means that an extra 85,000 classrooms and as many new teachers will be needed.

● The working-age population will more than double by the end of the century, yet only a small proportion will find jobs in the wage-paying formal sector. A "worst case" scenario set out in the World Bank's development report for 1984, which concentrated on population issues, showed Kenya's agricultural workforce "would still be increasing in absolute size even 100 years from now."

The "best case" scenario—based on a decline in fertility beginning in the mid-1970s—is still alarming. Not until 2025 will the number of agricultural workers start to decline, and the sector would have to absorb more than 70 per cent of the growth in the labour force for the rest of this century.

● Suitable agricultural land, however, is at a premium. Only about 9 per cent of the country is classified as high potential,

and a further 9 per cent as medium potential. The rest is arid or semi-arid, which for the most part can be brought into productive use only through expensive irrigation projects, most of which are beyond Kenya's reach.

The Food and Agriculture Organisation estimated in 1976 that the country's population density of 231 persons per square kilometre of agricultural land was nearly six times Africa's average.

● One result is the increasing pressure on land, shown by the steady reduction in the size of average smallholdings. On a per capita basis, the availability of high-potential land is falling from 0.75 hectares in 1975 to a projected 0.2 hectares in the year 2000. One study estimates that in the mid-1970s, 11 per cent of Kenyan households were landless.

● A survey in 1977-78 found that among women with eight living children (the average number borne by Kenyan women), only 48 per cent said that they wanted no more.

The population boom is in part a tribute to Kenya's post-independence achievements in social services. The death rate has fallen from 20 per thousand in 1963—the year of indepen-

dence—to 14 in 1982. Infant mortality has dropped from 150 to 86 per thousand, and life expectancy at birth has risen from 40 to 54.

The boom is also a consequence of the politicians' failure until comparatively recently to offer anything other than lip service to the problem. That seems to be changing. "Kenyan perceptions of the costs of children have sharpened dramatically in the past few years," says one aid official working on population planning.

Family planning

"The economic recession, rising school fees, and escalating costs of arable land are responsible." At the same time, "most of the necessary infrastructure for family planning, promotion and services already exists or is coming into place."

Officials in government and non-government organisations believe that the repeated strictures from President Moi and senior ministers are also helping to change the national attitude. A private clinic in Meru district, for example, using volunteer workers supervised by local health committees, has raised contraceptive use in the district to 23 per cent, com-

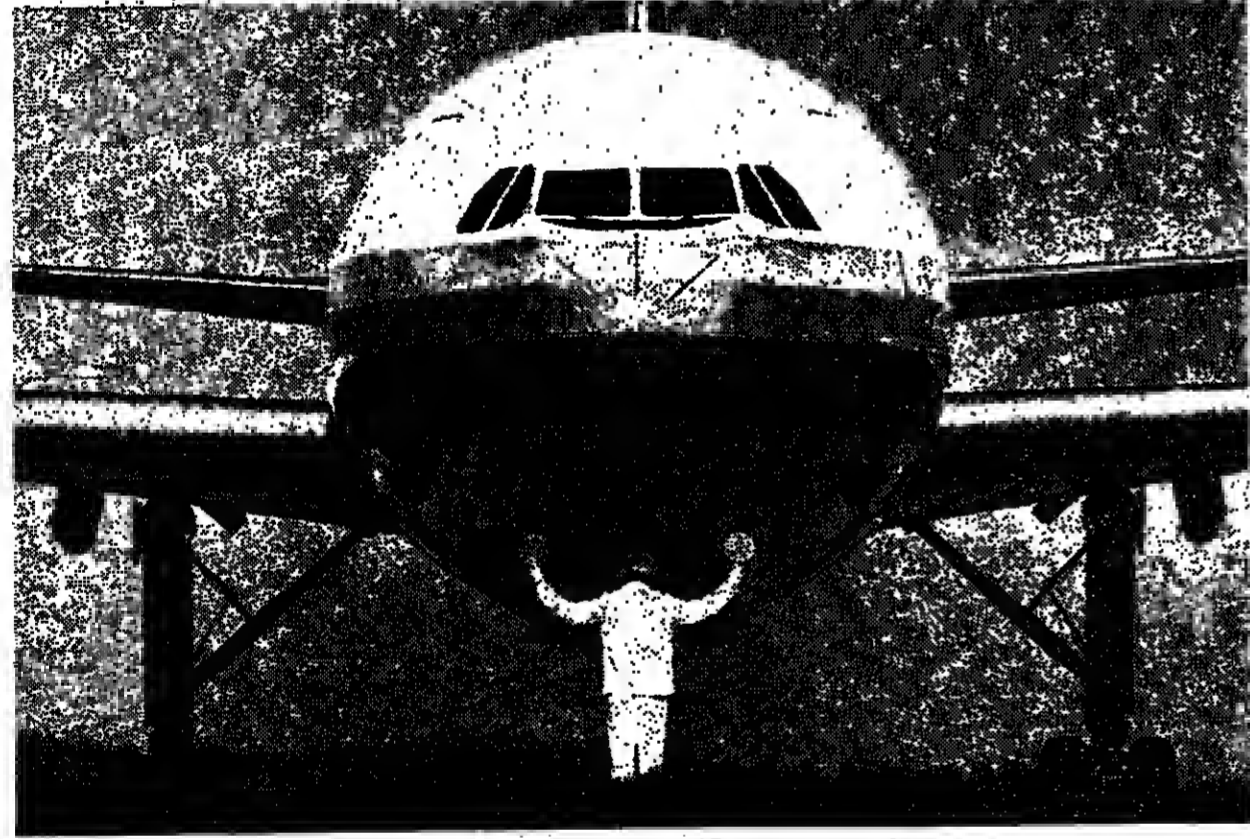
pared with the national rate of 7 per cent.

Overall responsibility for encouraging and administering the apparent change lies with the National Council for Population and Development. This comes under the Home Affairs Ministry of Mr Kibaki, and is chaired by Professor Mbiti, deputy vice-chancellor of the University of Nairobi.

Their recent well-attended conference—stressed the need for further encouragement of a national population programme.

For the first time, speeches are conceding that the Government may mean business. The aid official says: "During the 1980s, Kenya could enter an historical phase of fertility decline." And he argues that a reduction of the fertility rate from about eight children to four children per woman is a practical target for the year 2000.

He calculates the cost would be the equivalent of \$38m, or about 15 Kenya shillings per capita per year. This may be an ambitious target, but as one leading aid donor concerned about the consequences of failure to stem the population explosion put it: "The alternative is too ghastly to contemplate."



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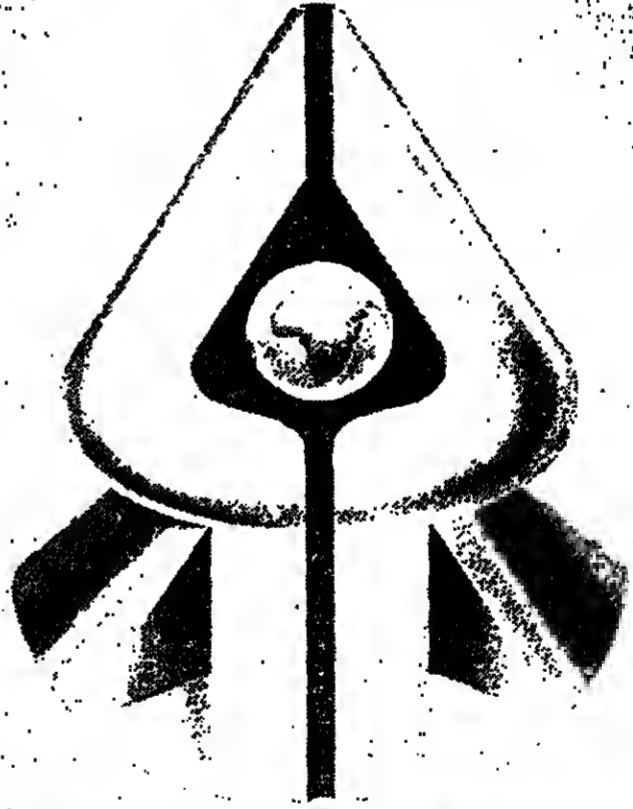
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The failure of the rains is sharpening the need to improve the income of farmers

Slow progress over policy reforms

Agriculture
PATTI WALDMER

EMACIATED carcasses of cattle are strewn across the ground outside Kenya's central abattoir at Athi River. Starved to death before they could reach the butcher's blade, they are among the victims of Kenya's worst drought in over 50 years.

Drought has darkened the country's agricultural prospects and now threatens almost every sector of the economy.

In many parts, seasonal rains have failed twice in succession. Some areas have registered less rainfall this year than at any time since record-keeping began and farmers are now anxiously awaiting the October-November "short rains" to see if the ordeal will abate.

Agricultural experts are unwilling to put odds on the prospects for the short rains, but they are convinced that even an adequate rainfall would still leave Kenyan agriculture reeling from a damaging blow.

Government officials bemoan the fact that drought has come at a time when there were some tentative but nonetheless encouraging signs of urgently needed agricultural reforms.

Higher output

Due largely to a boom in world prices of Kenya's two top foreign exchange earners, coffee and tea, farm output grew by a real 4.1 per cent last year, marginally exceeding the country's 4 per cent population growth rate and reversing the trend of declining per capita production registered since 1972.

Chief among the reforms were valuable price rises for the producers of domestic food crops, a courageous departure from the norm in Africa of sacrificing farmers' incomes to keep prices low for urban consumers.

The Finance Minister, Professor George Saitoti, emphasised this aspect of Government policy in a speech to a consultative meeting of donors in Paris last January. "Since 1981, maize prices have increased by 65 per cent, wheat prices by 51 per cent, rice prices by over

80 per cent and sugar cane prices by 67 per cent. The farmers helped by favourable rains, have responded well to the improved production incentives," he said.

The Government's 1984 Economic Survey concedes that inflation in input and consumer prices during the same period vastly eroded these gains, leaving only a small real increase in farm incomes. Marketing arrangements for export crops—Kenya already possesses a creditable policy guaranteeing farmers a fair share of export proceeds—were also improved as long delays in payments to coffee growers were reduced.

But numerous policy reforms, identified as critical by Government planners as long ago as 1980, have remained on the drawing board.

While the good intentions of the Government are not in doubt, observers can point to little real progress towards reversing an alarming long-term decline in Kenyan agriculture. Agricultural economists point to several areas where the Government has failed to act on its own policy recommendations in a 1980 sessional paper on national food policy.

Almost no progress has been made on the vexed issue of land tenure. Because of the political sensitivity of the issue, the Government has been slow to act on the recommendations of its own development planners: that idle land should be taxed, subdivision of large farms legalised, and farmers provided with clear title to land to enable them to gain access to agricultural credit.

The domestic grain trade is still handicapped by movement restrictions which severely hamper transportation of grain from surplus-producing regions to areas in deficit. Failure to liberalise the grain trade—a key condition of Kenya's second World Bank structural adjustment loan—has soured relations with the bank, which has a \$1.56bn portfolio in Kenya.

Little has been done to rationalise the often conflicting



Tea pickers weighing in the green leaves on an estate in the Aberdare range

doubts on Kenya's ability to reach self-sufficiency in food, which is the cornerstone of Government agricultural policy.

According to the same World Bank report, self-sufficiency would require a growth in agricultural output of 4 per cent a year, a rate which even the Government's own food policy paper of 1980 acknowledges has seldom been achieved anywhere in Africa.

But in the short term, Government planners must be preoccupied with measures for ensuring that drought does not turn into famine. Although the scale of the impending crisis is not publicised by the Government, which fears a wave of panic buying, behind the scenes its seriousness is fully recognised.

Donors believe that at least 1m people will be dependent on drought relief by next June or July. Donor officials welcome the Government's rapid reaction to the failure of this year's April to May long rains, contrasting it with a similar situation in 1980 when grain exports were continued even after the scale of food shortages had become clear.

This time the Government acted much more promptly and in June it wrote to donors outlining its grain import needs of 1.3m to 1.4m tonnes up to next July. This assessment was largely confirmed by an unpublished United Nations Food and Agriculture Organisation (FAO) mission to Kenya in August.

Government and donor agricultural experts estimate that drought could reduce cereals output on the farms of the Rift Valley (Kenya's "breadbasket"), 50 per cent of normal levels. Crops in central and eastern Kenya are likely to be decimated by the drought, with only a small fraction of normal output achieved.

Total wheat harvests are likely to fall sharply to under 100,000 tonnes from a provisional 242,000 tonnes last year. Maize crops could fall by nearly 1m tonnes to 1.25m from 2.2m last year, although adequate short rains might boost this figure to 1.5m tonnes.

Import arrangements concluded so far should be sufficient, when combined with the Government's strategic reserve, put at about 275,000 tonnes of maize last month, to ensure that demand is met until December 31.

Distribution cost

But the sheer logistics of moving the necessary 4,000 tonnes of imported grain per day from Mombasa port to the far-flung areas of Kenya will be a gigantic operation, involving what one official admitted were "heroic assumptions" about the efficiency of the railways, the condition of locomotives and lorries, and the financial means to meet the heavy K£250,000 per week cost of distribution.

Hoarding and panic buying by wealthy consumers could also disturb the orderly distribution of drought relief. Localised shortages, especially in Nairobi, have already aroused Press criticism, although Government stocks are still far from exhausted.

In spilling the crops of the main foreign exchange earners, coffee and tea, drought will also hamper efforts to meet Kenya's expected \$200m bill for commercial grain imports.

Crops of the main export, coffee, could be only half this year's record 125,000 tonnes, although large carryover stocks from last year's bumper crop should enable Kenya to meet its \$3,000-tonne International Coffee Organisation (ICO) export quota.

Tea, which is now entering its peak production months, is expected to suffer less than estimates range from 100m to 115m kg, just short of this year's record crop of 120m kg, depending on the abundance of the short rains.

Even if these rains start falling fast and heavy within weeks, there is little doubt that Kenya will be a grain-importing nation throughout next year. If they fail, Kenya could still be relying on imports well into 1985, making the elusive goal of self-sufficiency in food seem an even less realistic target.

No surplus land

With almost no known mineral resources, Kenya relies on the land to produce 65 per cent of its foreign exchange earnings and to employ 75 per cent of its population. But, unlike most of sub-Saharan Africa, Kenya does not have a land surplus.

Only 9 per cent of land is classified as "high-potential" and a further 9 per cent "medium-potential." By the year 2000 high potential land will have shrunk to a mere 0.2 hectares per person from 0.75 hectares per person in 1975.

In the vast tracts of arid terrain which covers 20 per cent of Kenya's land mass, a recent World Bank study has shown, the soil can support only one person for every 189 hectares. The impact of these figures is chilling. According to a 1983 World Bank review of Kenyan agricultural reform: "if population growth does not slow down dramatically by the end of the century, the employment and development problem has no solution." It said.

The figures alone cast serious

Villagers' resilience pushed to the limit

The drought
MARY ANN FITZGERALD

THE CHATTERING women flock to their dowry, waving the cause aloft, to a one-room wooden school building that clings to the edge of the El Sarta Plains in the Samburu district, sprawling some 150 miles to the north of Nairobi.

They have come to claim a ration of maize meal, the staple food of Kenya's poor, from Oxfam. Last year Lesirikan, a tiny one-story village typical of the remote rural areas of Kenya, was a thriving community.

Now the very fabric of its society is under severe strain as the villagers struggle against the onslaught of drought.

The school has become the focal point of the village since it was converted into a feeding centre. It was shut early last term and may not reopen this month because the single well, used by people living as far as 20 miles away, is drying up.

Collecting water for drinking and cooking (washing is a seldom-employed luxury) has become a crucial and time-consuming chore.

As the sun rises over the Ndoto mountains, the first women clamber down a 15 ft hand-dug hole and wade into its shadowy depths to sift a bucket of brackish water from the sand. It is a laborious task, for the water table is almost depleted and the well yields no more than a puddle.

At midnight the last woman walks home in the moonlight with a few litres that will last her family as many days — if she is careful. These hardy mothers whose colourful bead necklaces cascade over their bare breasts are the bedrock of a nomadic society, but their resilience and endurance are being pushed to the limit.

Already many of Kenya's marginal areas, semi-arid regions that have yet to be touched by such basic amenities as piped water, electricity and public transport, are suffering from the failure of the long rains last April and May.

The Samburu are pastoral folk with a lifestyle unchanged since the last century. Most of them still live in mud-plastered huts, the more makeshift ones looking remarkably like upturned birds' nests.

Their way of life revolves round their cows, camels and goats, which provide a substance diet of blood, milk and — on special occasions only —

meat. Now the cattle are dying in their thousands as grazing disappears, wiping out the villagers' livelihood.

For these and other Kenyan peasants, life is indeed precarious and quickly influenced by the caprices of the weather. The plight of the Samburu, as with other tribespeople in Northern Kenya, is further complicated by deep-seated traditions that even catastrophe cannot shake.

Livestock represent wealth. Slaughtering an animal, even if it is no more than a walking bag of bones, is comparable to burning banknotes in Nairobi.

Thus the Samburu have resorted to driving their cattle 100 miles or more across sub-sarid plains to access other pastures. Many do not survive the trek. The dirt road that meanders over the lip of the Rift Valley from Maralal carries caravans of spear-bearing warriors driving their cattle southward. It is also lined with scores of dead animals that have been stripped to the bone by vultures.

Innovative

Last month Oxfam launched an innovative campaign which, if successful, could serve as a prototype for other charity organisations. A four-man team is distributing maize meal over hundreds of square miles to those people who are willing to slaughter their cattle in return for food.

Community leaders such as chiefs, catechists and school-teachers are given the responsibility of exchanging 370 kg, worth 300 Kenyan shillings on the retail market, for each cow. The meat is then dried and handed back to the people as a supplementary food.

Families whose herds have been irretrievably depleted can earn food by doing work such as butchering and skinning the beasts. Scipion, at first of what seemed to be a snack of commercialism, the people now respond enthusiastically.

Non-governmental feeding schemes are being carried out elsewhere in Kenya. This month the African Medical and Research Foundation and the International Community for the Relief of Starvation and Suffering (ICROSS) began a programme to give supplementary maize meal, dried skimmed milk, vegetable oil and sugar to malnourished children under the age of five.

Over the next few months they hope to feed 30,000 children. If the drought worsens, these figures could double. But the projections are dependent on charitable donations and the estimated monthly cost of the

scheme is 2m Kenyan shillings. Although these humane efforts are welcomed by the people who benefit, their outlook on life is still dominated by a strong streak of fatalism. "What will you do when you have no more cows to slaughter?" a visitor asked a Samburu woman sitting in the dust as she patiently awaited her ration of maize-meal.

She laughed and waved her hand: "God will provide," she said.



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KENYA 7

Variable seasonal rainfall creates problems for coffee and tea growers

State body aids smallholders

Tea sector PATTI WALDMER

DUCKING under a roof of tea branches and grass thatch, 60-year-old Ngunya Biazu points to the orderly rows of fragile green tea cuttings inside the rough shelter and says simply: "When these grow my family will stop being poor."

often receive only a fraction of the proceeds from export sales. Last year Kenyan tea production rose 25 per cent to a record 120m kg from 96m kg in 1982. The smallholders, competing with the large estates run by household names such as Brooke Bond, maintained their 40 per cent share of total output, producing a record 50 kg and selling it at an average price 40 per cent higher than in 1982.

Mr Biazu was a major beneficiary of the boom. KTDA sent him an end-of-season supplementary cheque of 10,000 shillings (about \$200) to top up monthly fixed-rate payments of 15 shillings per kilogramme of green leaf plucked.

Cheques on time

As Mr Biazu gladly points out, both the monthly and yearly cheques always arrived at his farm on time, which is perhaps the most important factor to KTDA's success in aiding and encouraging Kenya's small tea growers.

"Our tea growers are confident that we will pay them regularly and this gives them almost the same security of income as salaried employees," says a KTDA spokesman. "Accountability and participation are also essential elements in KTDA's method of operation, according to Mr Richard Kemoll of the Commonwealth Development Corporation, a leading financial backer of KTDA which has also had an important advisory influence on its successful progress since it was formed after Kenyan independence in 1963.

Participation begins at the grassroots, where about one-in-10 growers owns shares in the local processing factory, and extends to the top of the organisation with growers holding a majority of eight seats on the 15-member KTDA board. KTDA recently began a campaign to boost local participation still further, encouraging more farmers to buy 5-shilling shares while limiting individual shareholdings to keep control out of the hands of the richer growers.

Payments arrive when they are needed and not after the growing season has begun, as in much of African agriculture. The grower's crop is weighed promptly at collecting centres never more than three miles from his farm and he can rely

on a high-quality consultancy service for advice on tea husbandry. KTDA can provide an efficient service to the growers because it is run on businesslike lines, with a tight rein kept on overheads and a virtual guarantee of credit repayment.

Long-term credit

While growth in many other sectors of Kenyan agriculture is hampered by a high rate of default on farm loans, KTDA ensures a steady flow of repayments plus finance charges by deducting credit charges from the grower's monthly cheque. The grower gets the long-term credit he needs to finance investment in tea bushes, which can take years to reach full production.

Twenty years of such enlightened policies have paid off by making KTDA the largest single tea-growing authority in the world and have helped to raise tea from fourth to second place in the provincial table of foreign exchange earnings, ahead of tourism and petroleum products.

The KTDA concept of smallholder development and encouragement has been exported to Malawi, Zimbabwe, India and Sri Lanka have all sent experts to Kenya to study its success.

With its main planning programme now completed, KTDA now faces another challenge: how to maintain the growth in crop output by improving husbandry and bush yields rather than further expanding the acreage under tea in a country which suffers from a serious shortage of fertile land. According to the Government's 1984 Economic Survey,

DEVELOPMENT OF SMALLHOLDER TEA SECTOR

Table with 5 columns: Year, Total hectares of tea, Number of growers, Production (tonnes), Average yield (kg/ha). Rows for 1978-79, 1979-80, 1980-81, 1981-82, 1982-83.

Source: Economic Survey, 1984.

Drought may halve crop

Coffee sector PATTI WALDMER

THE COFFEE industry is likely to survive the country's worst drought in over 50 years, with only minor losses, despite predictions that output could drop by as much as 60 per cent on 1983-84 levels. Timely rains throughout last year gave Kenya a record 1983-84 crop, estimated at 115,000 to 120,000 tonnes, and a record carryover stock expected to reach 50,000 to 60,000 tonnes. Traders and growers are now confident that Kenya will be able to export a large proportion of this carryover.

Most traders and growers believe that a heavy rainfall in October and November would lift crop output well above the 80,000 to 90,000 tonnes level which is at the bottom range of most forecasts. But few predict that the crop will exceed the 83,000 tonnes current ICO quota.

Government officials admit that drought predictions may hamper Kenya's current attempts to negotiate a higher export quota with the ICO. They stress that the drought is not expected to have any major long-term impact on crops, although some localised damage may occur on smallholdings where trees are generally less healthy. The long-term prospect is for a crop in the 100,000 to 120,000 tonnes range.

Although the potential maximum crop could be put at 150,000 tonnes, most coffee experts consider this year's 125,000 tonnes crop—which is at the bottom range of most forecasts. But few predict that the crop will exceed the 83,000 tonnes current ICO quota.

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Horticulture PATTI WALDMER

NAIROBI Central Market strikes the visitor as a cornucopia of brilliantly coloured tropical fruits and vegetables, ranging from the richly sensuous mango to that horticultural ugly duckling the shrivelled granadilla or passion fruit. Tourists struggle into home-bound airlines clutching traditional loosely-woven baskets bulging with exotic produce. Besides this informal trade, formal exports of fresh fruit, vegetables and cut flowers to Europe and the Middle East are booming.

Horticultural export earnings rose to K217.5m last year from negligible levels in 1970, making such produce Kenya's third-largest agricultural export earner after tea and coffee.

Over half of this trade is with Britain, where Kenya has captured a large share of the market for French beans, with Asian vegetables, fresh pineapples, mangoes, avocados, chilies and courgettes also doing their bit to brighten UK supermarket shelves.

But industry experts fear that transport problems could severely hamper the continued expansion of the industry, which provides a welcome income boost for the small subsistence farmer and employs a high concentration of labour per hectare in a country with massive rural unemployment and a serious land shortage.

Nearly all of Kenya's horticultural exports are now sent by air, mainly on scheduled passenger flights on a space-available basis. Government attempts to help the young industry by limiting contract air freight rates for the produce have backfired, leaving horticultural exporters unable to compete for scarce aircraft space with other exporters who are not subject to controls.

Perishable cargo

Mr George Mwangi, Assistant Agriculture Minister, said recently that an average of 400 tonnes of produce is destroyed every week at Nairobi Airport because of the shortage of aircraft space.

This often results in perishable cargoes being unloaded from an aircraft at the last minute, and has allegedly caused corruption among some airline officials who demand large bribes before they will find storage space. Rules requiring charter airline companies to guarantee 75 per cent cargo space for horticultural products on northward flights so as to gain a charter licence have had little impact because of a decline in applications for permits. A recent International Trade Commission report on the industry recommended that with air freight costs absorbing some 40 per cent of gross earnings, Kenya must concentrate growing on harder crops like pineapples and mangoes which can withstand long sea voyages without perishing and on high-priced fruits which will justify the expense of air freight.

Exports of fresh horticultural produce

Table with 3 columns: Year, Volume '000 tonnes, Value KE'000. Rows for 1979, 1980, 1981, 1982, 1983.

Source: Kenya Central Bureau of Statistics, 1984.

Exports of canned pineapples, however, have declined sharply recently because cheaper sea-freighted fruit from the Ivory Coast and South Africa have captured traditional markets.

The growers, who are dominated by private smallholders and companies, also complain that the lack of export rebates for fruits and vegetables and high duties on irrigation equipment and other essential gear are also seriously discouraging expansion.


Advertisement for DHL. Features a man in a suit saying 'If that contract's not in Nairobi tomorrow I'm taking a contract out on YOU!' and 'MAMAMIA! This is a job for DHL!'. Text includes 'The Supersure, Superfast, Supercourier.' and 'No other courier can match the scope of the DHL network. The speed. The destinations. The reliability. The security. The experience. The desk to desk delivery worldwide. All reasons why DHL is the supercourier.'

Large advertisement for Nissan. Title: 'Three Winners From NISSAN'. Images of Nissan Urvan, Nissan Pickup, and Datsun 1200 Pickup. Text: 'Nissan Urvan. Nissan Pickup. Datsun 1200 Pickup. From the same technology that has made Nissan a symbol of reliability around the world. Now in a comprehensive range of models to meet your every need. Move people in roomy comfort and unforgettable style in the Nissan Urvan Microbus. Powerful, versatile and a pleasure to drive, the 1-ton Nissan Pickup is unbeatable in its class. Rugged and dependable, the 1/2-ton Datsun 1200 Pickup makes an ideal work partner in any business. All three are included in a complete range of Nissan vehicles now available from D.T. Dobie & Company (Kenya), Ltd., and their branches and dealers throughout Kenya. Every Nissan model gives you superior features, performance and value. The kind only Nissan can offer.'

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Despite its problems Kenya is one of the safest and most hospitable countries in Black Africa

Record number of visitors expected



Nairobi: well-suited for the needs of business visitors

The TOURIST industry of Kenya, which offers some of Africa's best beaches and game parks, expects a record year. With the revival of Western economies and the unprecedented strength of the U.S. dollar, it is likely that the number of tourists, each staying an average of two weeks, will set a record this year. It is expected to be as much as 11 per cent higher than last year's 360,000 and ensure that tourism remains the third largest foreign exchange earner (K122m in 1983). A major factor which contributed to last year's slump was the abortive coup attempt in August 1983, which hardly affected bookings for 1983 at a time when the industry was already suffering from a serious recession. But when Mr Maini Wanjigi took over as Tourism and Wildlife Minister last October he had more than the effects of the coup attempt to contend with. The finances of many hotels, including the state-owned Africa Tours and Hotels (ATH) were shaky, relations between the Government and the industry were poor, and the impact of Kenya's suspension of charter flights from the UK in 1983 still felt. The coast was especially hard-hit. Last year West German visitors, who are the mainstay of the beach hotels, were 6.8 per cent fewer than in 1982 while the number of UK visitors fell by 10 per cent. Overall occupancy hovered around 50 per cent and 157,000 fewer beds were occupied in 1983 than 1982. Nairobi also felt the impact: the Kenyatta Centre, Africa's largest conference facility, registered a disappointing 20 per cent of capacity.

Tourism
ROBERT SHAW

say industry officials, that one or possibly two of the applications may soon be approved. Without such a move Kenya has little hope of reaching Mr Wanjigi's target of 1m tourists a year by 1988. Even then, Kenya would have to make a big increase in the existing facilities, which now have a maximum capacity of about 720,000 tourists a year. Mr Wanjigi is keen to attract tourists from Japan and the Middle East and has set up the Kenya Tourism Marketing Board to co-ordinate efforts with private sector tour firms in an attempt to capture new markets.

Resumption of the charter business would be lucrative, Switzerland, for example, which does operate charters to Kenya, last year sent 28,000 visitors out of a total population of 6.4m. The industry hopes that the Government may soon soften its line on air charters. Although British Airways (which together with Kenya Airways operates the existing services), British Caledonian and Britannia Airways have all had their charter applications deferred twice so far, there is a good chance.

Business guide
MARY ANN FITZGERALD

Nairobi IS possibly the easiest city in black Africa in which to conduct business. Visitors are given a warm reception and English is one of the country's two official languages—the other is Swahili. Kenya's broadly capitalist society is reflected in the international hotels and restaurants, the eagerness of shop owners and street hawkers to sell curries and gifts, and the efficiency of most offices. Trips go more smoothly, however, if appointments are planned in advance, preferably with the assistance of a contact in Nairobi. The telephone system is more reliable than in most of Africa, but visitors are still frustrated by overloaded hotel lines. The commercial community tends to receive visitors at the drop of a hat, but ministries expect more formal procedures. Senior officials appreciate reasonable warning of impending visits and you may have to wait a few days for appointments. Communications are good by African standards. All big hotels have telex machines. The central post office on Kenyatta Avenue also provides a courteous and speedy 24-hour telex facility. Several flights to European capitals leave Jomo Kenyatta In-

ternational airport—about 20 minutes from the city centre—each day. The city centre's profile of high office blocks interspersed with occasional palm-lined avenues evokes a reassuring atmosphere of reliability. This is reinforced by the wide range of services at leading hotels, including the Intercontinental—especially responsive to the businessman's needs—the Nairobi Mount Kenya Safari Club, The Hilton and The Norfolk—a pleasant, pubby place that is almost a national monument. In spite of the relaxed ambience, visitors should adopt normal precautions. Leave valuables in the hotel safe rather than lying around the room, and stay away from unlit streets at night. Pickpockets, especially around the market on Mutindi Mwangi Street (well worth a visit), are a problem. Nairobi has a sunny climate most of the year, but bring a sweater if you plan to visit the highlands. During the rainy months of April, May and November—you will need an umbrella.


the Government printer: Development Plan 1984-1988, Economic Survey 1984. The Central Bank publishes an annual report and quarterly reviews. Two World Bank studies are worth reading: Kenya—Population and Development (Washington, 1980) and Kenya—Growth and Structural Change (1983). Essential reading is the weekly review, edited by Hilary Ngwevo, with comprehensive, well-informed coverage of Kenyan affairs. Embassies: British High Commission, Tel: 335944. Canada, 34033. France, 28373. U.S., 34141/34150. EEC, 33592. Sweden, 2942-S. West Germany, 26661/2662-3. Exchange rate: Sterling £1=19.2 Kenya shillings. U.S.: \$1=14.531. Kenya pound=20 Kenya shillings. Currency: Visitors must complete a currency declaration on arrival and should retain exchange receipts. Kenya's International Airport banks will change Kenyan notes back into major currencies when the form and receipts are produced.

Drinkable tap water
No need to take taxis in the city centre as everything is within walking distance. The water is safe to drink, but visitors should take malaria pills. If you are going to the coast, consult a doctor for the correct prescription, as a particularly virulent strain of malaria exists there. There are several good restaurants including Marino's (Tel. 27150), Bobbe's Bistro (Tel. 21152), The Carnivore for meat, and The Tamarind for curries and shellfish. Two good Indian restaurants are the Mimar, Maghad dishes from northern India and the Mayur (delicate Gujarati vegetarian cuisine). For weekends, visit the Nairobi National Game Park, a few minutes from town, and Bomas of Kenya to watch choreographed tribal dancing. Governor's Camp in the Masai Mara is an ideal overnight safari. It is half an hour by plane and you sleep in luxurious tents. Main Ministers and Permanent Secretaries: Office of the President, Tel: 27411. Chief Secretary and Head of the Civil Service, Mr S. Nyachae. Vice-President and Minister of Home Affairs, Mr Mwar Kibaki, Tel: 28411. Permanent Secretary, Mr D. Mwera. Minister for Finance and Planning, Prof George Saitoti, Tel: 338111. Permanent Secretary, Mr H. Mule. Minister of Agriculture and Livestock Development, Mr Odongo Omondi, Tel: 120030. Permanent Secretary, Mr D. Nanzu. Minister of Foreign Affairs, Mr Elijah Mwangi. Tel: 334433. Permanent Secretary, Mr B. Kiplagat. Minister of Commerce and Industry, Mr Andrew Osumu. Tel: 28411. Permanent Secretary, Mr J. W. Githuku. Minister of Tourism and Wildlife, Mr Malua Wanjigi, Tel: 331030. Permanent Secretary, Mr J. Kithi. Minister of Transport and Communications, Dr Masika Mungo. Tel: 271022. Permanent Secretary, Mr W. P. Wambura. Minister of Works, Mr Arthur Magugu. Permanent Secretary: Mr J. A. Gettenyi. Bibliography: The Kenyan Government's publications, frank and well written, are obtainable from

UK charter flights

The first few years of the 1980s saw little new investment in the tourist industry and several large concerns reassessed their role. Block Hotels, for example, decided early last year to pull out of Rivers Lodge, Samburu, and Simbad Hotel, Malindi. African Tours and Hotels, which currently manages 15 hotels, has not shown a profit since 1977 and has had serious management problems. Mr Wanjigi has already sacked almost the entire ATH top management in an attempt to regain profitability. But far more critical for tourism's future is the vexed issue of UK charter traffic, which offers by far the largest potential for growth. In a protectionist move aimed at stimulating Kenya Airways bookings on the London-Nairobi route, the Government in March 1981 did not renew the charter licence of British Airways. That company had played a big part in boosting the number of nights spent by British tourists at beach hotels in 1980 by 42 per cent over 1979—a startling indication of what could be done in the UK market. In 1981, after British

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"WE ALWAYS use proper cutlery, porcelain crockery and nothing plastic—and most certainly not paper napkins," says Prince Sapeleha, a former white hunter and now one of Kenya's luxury camping safari operators. Prince Sapeleha applies the exacting standards of the now-vanished Polish aristocracy into which he was born to guarantee his clients—mostly rich Americans, with the occasional international celebrity—the rare combination of the excitement of the big game safari and many of the creature comforts of a top class hotel. He, and a number of other small private operators, provide for the whims of the rich and eccentric who pay an average of £250 a day (exclusive of liquor) for their custom-built safari—complete with hot water, an unending supply of ice and, for the true connoisseur, a small private swimming pool and a selection of vintage European wines with every lunch and dinner. They have adapted the old East African tented safari, the method of travel practised since colonial times 90 years ago by Kenya's celebrated white hunters, to the demands of 20th century Kenya and the highly mobile rich. After a tiring day photographing and filming elephant, lion and other fauna (the threat of extinction for many wild animals forced Kenya to ban big game hunting with rifles in the late 1970s) these well-heeled tourists are motored back to a camp site bustling with servants, whisky on the rocks, a blazing log

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fire and a dinner which, if not quite an evening dress affair of Ritz standard, is nonetheless far from Wagon Train. If the price is right the operator will even lay on a small army of cooks to prepare, as on one recent safari, an entire wedding feast. Only one sleeping tent was required for this one, however. Parents and guests were packed off back to Nairobi after the ceremony. The logistics of mounting such a safari are staggering, requiring a small convoy of lorries laden with paraffin-powered freezers stocked with steaks, plus hurricane lamps, stoves, baths and the guests' luggage sealed in dust-proof containers. According to Sol Rahh, of Ker Downey Safaris, the romance and glamour of such expeditions has sparked a revival in tourist interest over the past three years. Recently we have seen a number of famous names on the Kenyan safari trail: Charlton Heston, the author Wilbur Smith and the young film actress Brooke Shields, whose visit was filmed as part of the television programme "The Lives of the Rich and Famous" seen by an estimated 135m people across the U.S. It gives both Kenya and Kenyan tourism in general a valuable boost in this up-market sector of the industry, which is no small foreign exchange earner in its own right. Ker Downey's alone, with a nucleus staff of 50, brought in over £500,000 last year and is aiming for £1m this year. ROBERT SHAW